# ANNUAL REPORT - HOA SEN GROUP - THE FISCAL YEAR 2013 - 2014

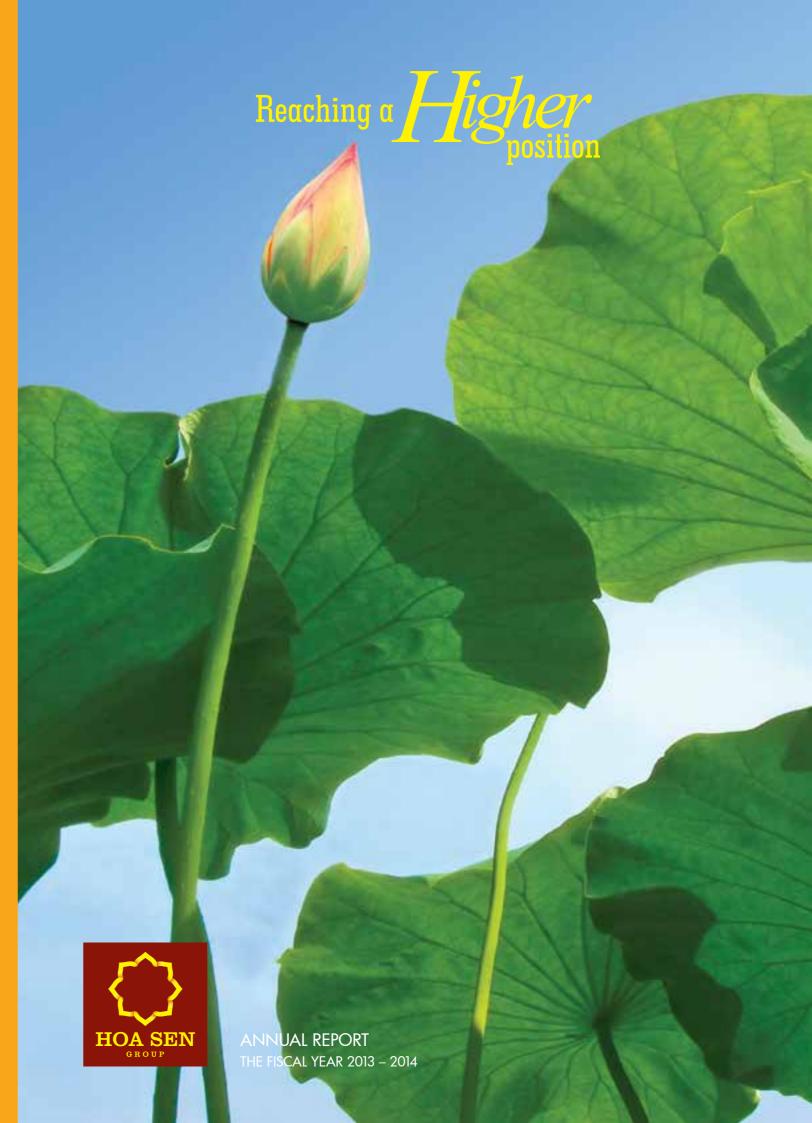
#### HOA SEN GROUP

No. 9 Thong Nhat Boulevard, Song Than 2 Industrial Park, Di An Ward, Di An District, Binh Duong Province, Vietnam Tel: (+84 650) 3790 955 Fax: (+84 650) 3790 888

www.hoasengroup.vn

#### REPRESENTATIVE OFFICE

183 Nguyen Van Troi Street, Ward 10, Phu Nhuan District, HCMC, Vietnam Tel : (+84 8) 3999 0111 Fax : (+84 8) 3999 0222



# Contents

- 04 Culture of 10 "T" letters
- 05 Vision Mission Core values Business philosophy
- 06 Message from Chairman of the Board of Directors

#### 08 INTRODUCTION

- 10 Outstanding financial figures and events in the fiscal year 2013 2014
- 12 History of establishment and development
- 15 Model of Hoa Sen Group
- 16 Organizational structure of Hoa Sen Group
- 18 Production capacity
- 20 Product category
- 22 5 core competitive advantages

#### 34 REPORT ON PRODUCTION AND BUSINESS ACTIVITIES

- 36 Members of the Board of Directors
- 38 Report of the Board of Directors
- 44 Members of the Board of Management.
- 46 Report of the Board of Management
- 56 Members of the Board of Supervisors.
- 57 Report of the Board of Supervisors.

#### 58 CORPORATE GOVERNANCE

- 60 Corporate Governance
- 70 Risk Management
- 73 Human Resources Policy
- 78 Share information
- 82 Branch of Hoa Sen GroupHoa Sen Phu My Steel Sheet Plant
- 84 Subsidiaries
- 90 Branch Network

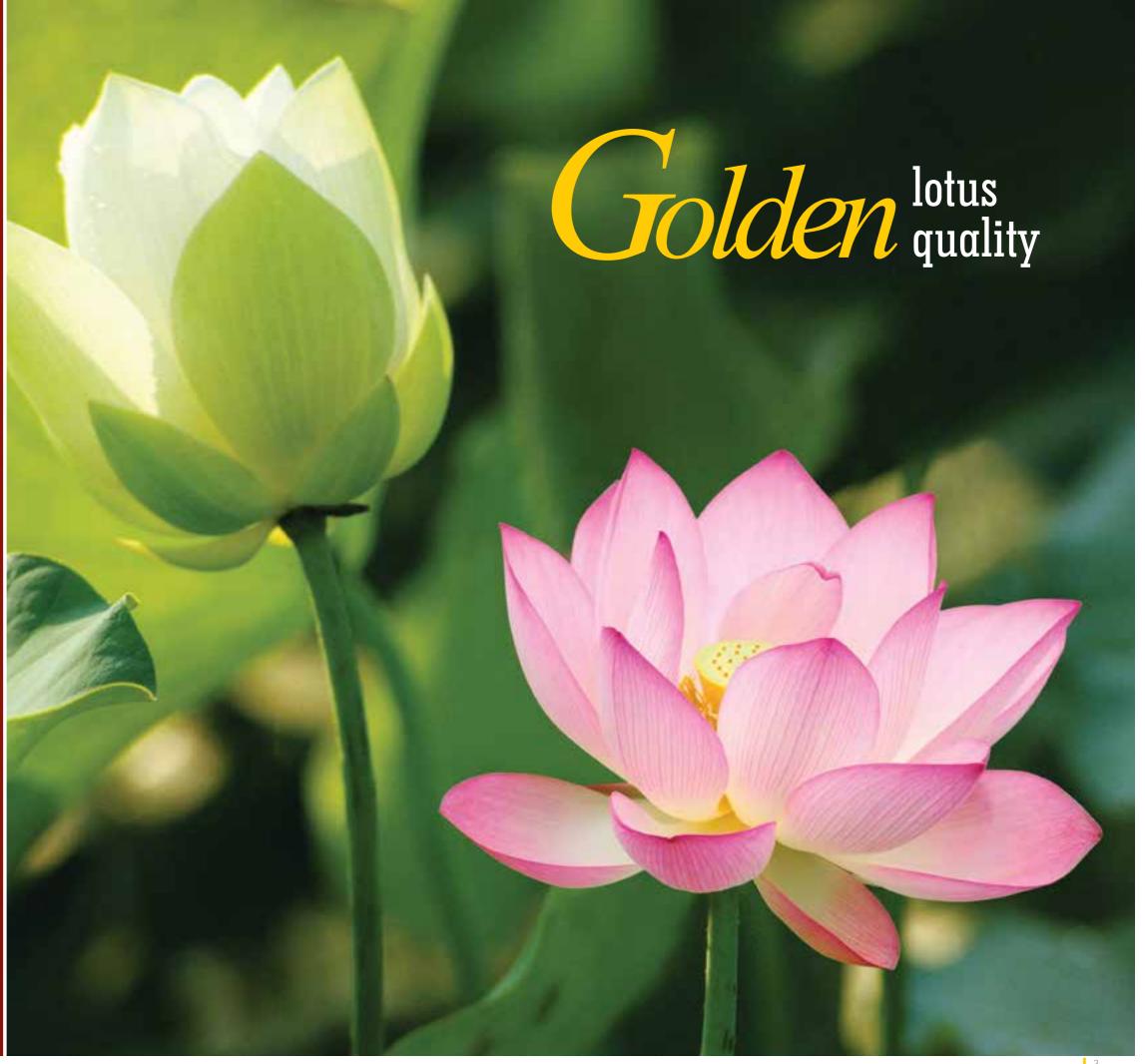
#### 94 REPORT OF SUSTAINABLE DEVELOPMENT

104 Appendix: Pictures of "Nick Vujicic comes back to Vietnam in 2014" event

#### 110 FINANCIAL STATEMENTS

SEPARATE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 SEPTEMBER 2014

CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2014



# Culture of LETTERS

Integrity
Loyalty
Dedication
Talent
Friendliness



# Vision \_\_\_\_

Becoming a leading economic group in manufacturing and distributing building material products in Vietnam and in the region with a sustainable development strategy that focuses on five core competitive advantages: vertically integrated value chain; distribution-retail network; strong, community-oriented brand; unique governance system and corporate culture as well as pioneering in technological innovation investment in order to maximize added value for shareholders, employees and society.

# Mission \_\_\_\_\_

Providing products with international quality, reasonable prices and diverse designs under the Hoa Sen brand in order to meet customers' needs and contribute to changing the country's architectural landscape and developing the community.

Core Values \_\_\_\_\_

Integrity - Community - Development

# Business Philosophy \_\_\_\_\_

- Products' quality is the focus
- Customers' benefit is the key
- Employees' income is the responsibility
- Sharing with community is the obligation



#### Dear esteemed shareholders,

Ending 2014, the economy is still in the process of recovery after the recession. Although the domestic demand has been improved, it has still not reached the expectation with high inventory. The steel industry had to face the unfavorable changes from the decrease of price of hot rolled coils and finished steel. As the result, the profits of domestic steel enterprises have also been influenced. Meanwhile, the competitive pressure from imported steel has still increased continuously and caused more obstacles for the enterprises.

Facing those disadvantages, in the fiscal year 2013 – 2014, the orientation of the Board of Directors is trying to complete the business plan that General Assembly of Shareholders set out at the highest level. Simultaneously, we focused on strengthening and perfecting available

core competitive advantages to lay a solid foundation for breakthroughs in the next periods of development.

Ending the fiscal year 2013 – 2014, the sales volume and the net sales of Hoa Sen Group increased significantly in comparison with the fiscal year 2012 – 2013. The sales volume of finished products reached 810,226 tons and increased by 35% in comparison with the previous fiscal year. The net sales reached VND 14,990 billion and increased by 27% in comparison with the fiscal year 2012 – 2013 in which export sales reached USD

282 million. Therefore, Hoa Sen Group has continued to consolidate the leading position in domestic steel sheet market share and been one of the two leading enterprises in steel pipe market share. The after-tax profit reached VND 410 billion, accounted for 68% of the plan and approximated 71% of the profit of the previous fiscal year because of unfavorable changes in the price of hot rolled coils and finished steel.

Another remarkable achievement in the fiscal year 2013 – 2014 was the completion of Phase 2 of Hoa Sen Phu My Steel Sheet Plant Project. Until now, all main production lines of the project were stably put into operation to increase the total designed capacity of Hoa Sen Group's production lines approximately by 1 million

tons of cold rolled coils/year and 1.2 million tons of coated steel sheets/year. This is an important premise for Hoa Sen Group to achieve 1 million tons in sales volume and USD 1 billion in net sales in forthcoming times.

Furthermore, because the Group's distribution-retail branches have continuously been expanded, the total number of branches was 150 until December 31<sup>st</sup>, 2014. With continuously expanded scale, the distribution-retail branches are the key factors for Hoa Sen Group to become the leading distributor of building materials in Vietnam in future.

Entering 2015, the market is forecasted to face many difficulties. In order to maintain the growth rate as the previous years, successfully implement the business plan of the fiscal year 2014 – 2015 and complete the strategic target of

1 million tons in sales volume and USD 1 billion in net sales, Hoa Sen Group's core duties for the next fiscal year include expanding the scale of the distributionretail branches to bring the products closer to the consumers, building brand name through creative PR programs and other humanistic and communityoriented activities to affirm strong and friendly Hoa Sen brand name, focusing on completing Hoa Sen Nghe An Steel Sheet Plant Project and Hoa Sen Binh Dinh Steel Pipe Plant Project to enhance production capacity of the Group and prepare for the next period of integration and development.

On behalf of the Board of Directors, the Board of Management and all the employees of Hoa Sen Group, I would like to thank for the trust and support of esteemed shareholders and hope that you are always companions of Hoa Sen Group on the way to new success.

Best regards./.

Another remarkable achievement

of Hoa Sen Phu My Steel Sheet

Plant Project. Until now, all main

by 1 million tons of cold rolled

coils/year and 1.2 million tons

of coated steel sheets/year.

Chairman of the Board of Directors

LE PHUOC VU



#### **OUTSTANDING FINANCIAL FIGURES AND EVENTS**

THE FISCAL YEAR 2013 - 2014

In 2014, Hoa Sen Group continued to affirm its position as the leading manufacturer and trader of coated steel sheets in Vietnam with 36.9% of market share.

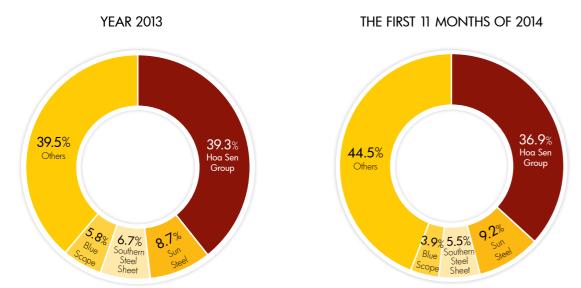
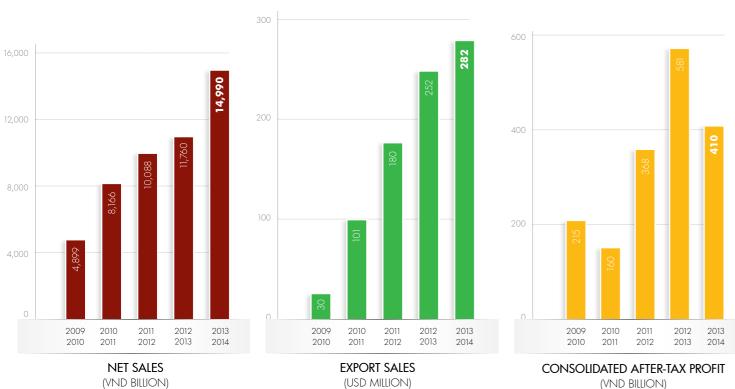


CHART OF STEEL SHEET MARKET SHARE IN 2013 AND IN THE FIRST 11 MONTHS OF 2014 Source: Internal Bulletin of Vietnam Steel Association in 2013 and in December 2014

**Note:** Above statistics only consist of sales volumes of members of Vietnam Steel Association and exclude sales volume of Perstima Vietnam because the tin coated steel sheets are not used for construction industry.







Hoa Sen Group continued to affirm its position as the leading manufacturer and trader of coated steel sheets in Vietnam with 36.9% of market share.

Hoa Sen Group was honorably ranked first for "Best Managed Company in Asia 2014" award in metal and mining sector by Euromoney Magazine (the United Kingdom). Hoa Sen Group was the first Vietnamese enterprise in metal and mining sector to be awarded this prize.

In December 2014, Hoa Sen Group was awarded "Vietnam Value 2014" for Hoa Sen Steel Sheet Product, Hoa Sen Plastic Pipe Product, Hoa Sen Steel Pipe Product by Ministry of Industry and Trade.

Hoa Sen Group was honorably voted "50 Best Vietnamese Listed Companies" by Forbes Vietnam.

Until December 31<sup>st</sup>, 2014, the total number of distributionretail branches and the total number of base depots are 150 and 5 respectively.

In the fiscal year 2013 – 2014, Hoa Sen Group's net sales reached VND 14,990 billion. In the context of unfavorable economy, Hoa Sen Group still maintained the high growth rate in net sales.

3 50 150

14,990 or 14,990

10 Annual report (the Fiscal year 2013 – 2014)

# HISTORY OF ESTABLISHMENT AND DEVELOPMENT

On August 8th 2001, Hoa Sen Joint Stock Company was established with an initial charter capital of VND 30 billion, 22 employees and 3 distribution-retail branches.

Putting Hoa Sen Cold Rolling Mill with a designed capacity of 180,000 tons/year, Galvanizing line (NOF technology) with a designed capacity of 150,000 tons/year and two Color coating lines with a designed capacity of 45,000 tons/year/line into operation.

Establishing many distribution-retail branches to increase the number of distribution-retail branches by 75 at the end of 2008.

\*FROM OCTOBER 1<sup>ST</sup>, 2008, HOA SEN GROUP CHANGED ITS FISCAL YEAR. ACCORDINGLY, HOA SEN GROUP'S FISCAL YEAR BEGINS FROM OCTOBER 1<sup>ST</sup> AND ENDS IN SEPTEMBER 30<sup>TH</sup> OF THE FOLLOWING YEAR.\*

Establishing 3 more branches to increase the total number of distribution-retail branches by 82

On December 5<sup>th</sup>, 2008, 57,038,500 stocks of Hoa Sen Group (code: HSG) were listed on Ho Chi Minh City Stock Exchange.

Starting the construction of Phase 1 of Hoa Sen Phu My Steel Sheet Plant Project at Phu My 1 Industrial Park, Ba Ria - Vung Tau Province. Establishing 11 more branches to increase the total number of distribution-retail branches by 93.

Performing private placement for major investors and Hoa Sen Group's employees.

Increasing the charter capital from VND 570 billion to VND 700 billion.

Putting hot galvanizing line (NOF technology) with a designed capacity of 450,000 tons/year and Color coating line with a designed

capacity of 180,000 tons/year that belong to Hoa Sen Phu My Steel Sheet Plant Project into operation.

Issuing bonus shares and shares for dividend payment of the fiscal year 2008.

Increasing the charter capital from VND 700 billion to VND 839.960 billion.

Issuing shares for dividend payment of the fiscal year 2008 - 2009.

Increasing the charter capital from VND 839.960 billion to VND 1,007.907 billion.

Establishing 13 more branches to increase the total number of distribution-retail branches by 106.

Completing Phase 1 of Hoa Sen Phu My Steel Sheet Plant Project.

Export sales achieved USD 101 million.



The export sales achieved USD 180 million.

Hoa Sen Group became one of the leading exporters of coated steel sheets in Southeast Asia

Announcing the new brand identity system.

Establishing 2 more branches to increase the total number of distribution-retail branches by 108.

Putting Galvanizing line (NOF technology) of Phase 2 of Hoa Sen Phu My Steel Sheet Plant Project with a designed capacity of 120,000 tons/year into operation.

Establishing 7 more branches to increase the total number of distribution-retail branches by 115.

Hoa Sen Group achieved Top 100 of Largest Vietnamese Enterprises and Top 30 of Largest Vietnamese Private Enterprises.

Hoa Sen Group honorably achieved Top 10 of Vietnam Gold Star 2013 and Top 10 of Corporate Social Responsibility.

Hoa Sen Group honorably received the Thirdgrade Labor Medal Establishing 35 more branches to increase the total number of distribution-retail branches by 150 until December 31st, 2014.

Putting production lines of Phase 2 of Hoa Sen Phu My Steel Sheet Plant Project including 2 Cold rolling lines with a designed capacity of 200,000 tons/year/line, 1 Hot galvanizing line (NOF technology) with a designed capacity of 400,000 tons/year and 1 Color coating line with a designed capacity of 150,000 tons/year into operation to increase the total

designed capacity of current production lines of Hoa Sen Group by nearly 1 million tons of cold rolled coils/year and 1.2 million tons of coated steel sheets/year.

Investing in Hoa Sen Binh Dinh Steel Pipe Plant Project and Hoa Sen Nighe An Steel Sheet Plant Project to enhance production capacity of the Group.

On January 8<sup>th</sup>, 2014, Hoa Sen Group was awarded "Best Managed Company in Asia 2014" in metal and mining sector by Euromoney Magazine (the United Kingdom). In 2014, Hoa Sen Group was honorably voted "50 Best Vietnamese Listed Companies" by Forbes Vietnam.

Hoa Sen Group was awarded "Vietnam Value 2014" for Hoa Sen Steel Sheet Product, Hoa Sen Plastic Pipe Product and Hoa Sen Steel Pipe Product by Ministry of Industry and Trade in November 2014.

### Events in the fiscal year 2013 – 2014



Until December 31<sup>st</sup>, 2014, Hoa Sen Group established 35 more distribution-retail branches to increase the total number of distribution-retail branches by 150.

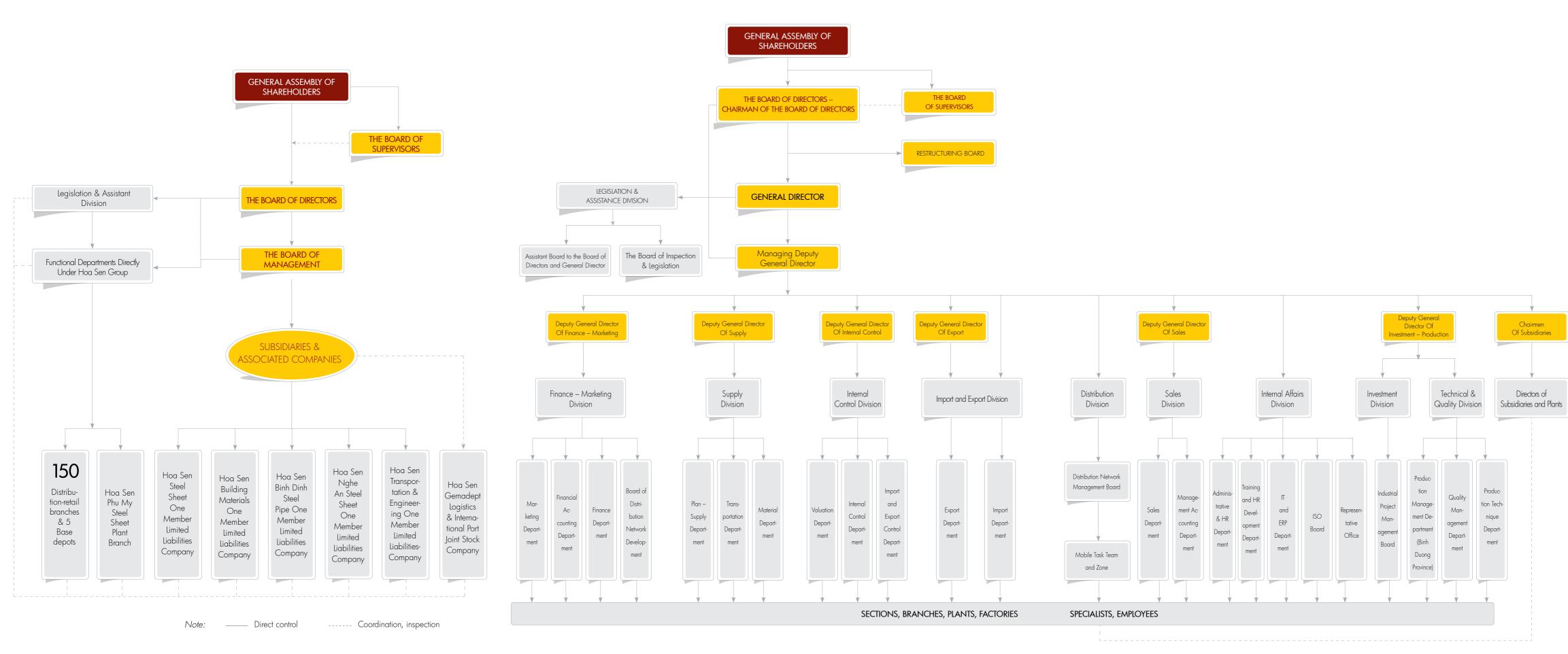
Having completed and put the production lines of Phase 2 of Hoa Sen Phu My Steel Sheet Plant into operation.

Implementing Hoa Sen Binh Dinh Steel Pipe Plant Project and Hoa Sen Nghe An Steel Sheet Plant Project in order to enhance the production capacity of the Group.

On January 8<sup>th</sup>, 2014, Hoa Sen Group was honorably ranked first for "Best Managed Company in Asia 2014" award in metal and mining sector by Euromoney Magazine.

In December 2014, Hoa Sen Group was awarded "Vietnam Value 2014" for Hoa Sen Steel Sheet Product, Hoa Sen Plastic Pipe Product and Hoa Sen Steel Pipe Product by Ministry of Industry and Trade.

Having inaugurated Representative Office of Hoa Sen Group at No. 183, Nguyen Van Troi Street, Ward 10, Phu Nhuan District, Ho Chi Minh City.



| Location  | Production line                   | Quantity | Total<br>designed<br>capacity<br>(ton/year) |
|---|-----------------------------------|----------|---|
| 1. HOA SEN GROUP  No. 09, Thong Nhat Boulevard, Song Than 2 Industrial Park, Di An Ward, Di An Town, Binh Duong Province.   | Galvanizing line (NOF technology) | 5        | 1,220,000                                   |
| 2. BRANCH OF HOA SEN GROUP –<br>HOA SEN PHU MY STEEL SHEET PLANT  | Color coating line                | 4        | 420,000                                     |
| Street No. 01B, Phu My 1 Industrial Park, Phu My Town,<br>Tan Thanh District, Ba Ria – Vung Tau Province.   | Annealing furnace                 | 2        | 142,000                                     |
| 3. HOA SEN STEEL SHEET ONE MEMBER LIMITED LIABILITIES COMPANY   | Cold rolling line                 | 5        | 980,000                                     |
| No. 09, Thong Nhat Boulevard, Song Than 2 Industrial Park,<br>Di An Ward, Di An Town, Binh Duong Province.  | Pickling line                     | 2        | 950,000                                     |
| 4. BRANCH OF HOA SEN STEEL SHEET ONE MEMBER LIMITED LIABILITIES COMPANY   | Annealing furnace                 | 1        | 42,000                                      |
| <ul> <li>PHU MY COLD ROLLING MILL</li> <li>Street No. 01B, Phu My 1 Industrial Park, Phu My Town,</li> <li>Tan Thanh District, Ba Ria – Vung Tau Province.</li> </ul>       | Acid recycling line               | 1        | 5,000<br>liters/hour                        |
| 5. HOA SEN BUILDING MATERIALS ONE MEMBER LIMITED LIABILITIES COMPANY  Street No. 2B, Phu My 1 Industrial Park, Phu My Town, Tan Thanh District, Ba Ria – Vung Tau Province. | Steel pipe line                   | 25       | 377,400                                     |
| 6. BRANCH OF HOA SEN BUILDING MATERIALS<br>ONE MEMBER LIMITED LIABILITIES COMPANY IN<br>HAI DUONG PROVINCE  | Plastic pipe line                 | 12       | 38,900                                      |
| Phuong Do Hamlet, Hung Thinh Commune,<br>Binh Giang District, Hai Duong Province  |                                   |          |   |
| 7. HOA SEN BINH DINH STEEL PIPE ONE MEMBER LIMITED LIABILITIES COMPANY  Al.1 and TT 6.2 & 7 Zone, Nhon Hoa Industrial Park,   | Steel pipe line                   | 9        | 75,000                                      |
| Nhon Hoa Ward, An Nhon Town, Binh Dinh Province.  |                                   |          |   |

















## THE MODERN TECHNOLOGY YIELDS DIVERSE PRODUCTS WITH INTERNATIONAL QUALITY

#### **COLD ROLLED COIL**



By applying the modern 6 high singlestand reversing cold rolling technology, cold rolled coils of the Group meet the strict requirements of quality in accordance with Japanese standard of JIS G 3141.

#### PRE-PAINTED ALUMINUM-ZINC ALLOY COATED STEEL SHEET (PRE-PAINTED GL)



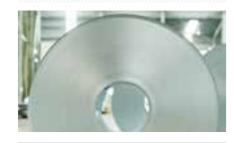
Being applied the most advanced technology of color coating on aluminumzinc alloy surface makes the products outstandingly durable and highly aesthetic and ensures the products' quality in accordance with Japanese standard of JIS G 3322, US standard of ASTM A755, Australian standard of AS 2728, Malaysian standard of MS 2383 and European standard of EN 10169.

#### PRE-PAINTED GAIVANIZED STEEL SHEET (PRE-PAINTED GI)



The variety in color and specifications of Hoa Sen' pre-painted galvanized steel sheets always satisfies the customers' demands and ensures the products' quality in accordance with Japanese standard of IIS G 3312, US standard of ASTM A755, Australian standard of AS 2728, European standard of EN 10169 and Malaysian standard of MS 2383.

#### **ALUMINUM-ZINC ALLOY** COATED STEEL SHEET (GL)



Being manufactured by the advanced NOF technology, aluminum-zinc alloy coated steel sheets of the Group meet the U.S standard of ASTM A792, Australian standard of AS 1397, Japanese standard of JIS G3321, Malaysian standard of MS 1196 and European standard of EN 10346. The products' surfaces are glossy, silvery, antierosive, effectively heat-resistant and flexibly designed with 4 time higher durability than other common kinds of steel sheet.

#### GALVANIZED STEEL SHEET (GI)



Being manufactured by the advanced NOF technology, the products meet the strictest requirements of galvanized steel sheet in accordance with Japanese standard of JIS G3302. With the effective anti-erosion and smoothly coated surface, Hoa Sen galvanized steel sheet, which meets US standard of ASTM A653, Australian standard of AS 1397, European standard of EN 10346, Malaysian standard of MS 2384 and MS 2385, is the first choice of consumers.

#### METALLIC STEEL SHEET



An outstanding feature of metallic steel sheet is that its metallic surface creates a very high aestheticism and is widely favored by the consumers. Metallic steel sheet is applied to interior decoration which brings the elegance and sophistication to the houses.



HOT DIP GALVANIZED STEEL (HGI)

With the input material of high quality cold rolled coil of Hoa Sen Group and the advanced NOF technology, Hoa Sen hot dip galvanized steel meets diversified requirements in industrial and civil construction. Hoa Sen hot dip galvanized steel always meets Japanese standard of JIS G3321, US standards of ASTM A653 and ASTM A792, Australian standard of AS 1397, European standard of EN 10346, Malaysian standards of MS 2384, MS 2385 and MS 1196.

#### WRINKLE STEEL SHEET IN COILS



Wrinkle steel sheet in coils are Galvanized steel sheets and Pre-painted aluminumzinc allov coated steel sheets with special wrinkle pattern on the surfaces. The outstanding features of wrinkle steel sheet in coils are their high aestheticism, high durability, good heat resistance, good moisture resistance, easy installation, etc. The products are used flexibly for construction works and houses such as ceilings, walls, roofs, etc.

#### WOOD PATTERN STEEL SHEET



The outstanding feature of wood pattern steel sheets is their surfaces which are coated with the paint of wood pattern. Therefore, they are highly aesthetic and can be applied to making outdoor products and furniture which bring the subtlety and luxury to the houses. Being different from traditional steel sheets, the applications of wood pattern steel sheets are extremely diverse. The products are used flexibly for construction works and houses such as ceilings, walls, wardrobes, shelves, furniture, etc. These are the products which have many advantages such as high aestheticism, good heat resistance, high durability, no mold, easy cleaning, high temperature resistance, easy installation, etc. The products can be used without drawbacks of earlier materials such as dinginess, mold, rapid degradation, etc.

# STEEL PIPE

AND SQUARE STEEL PIPE



Being manufactured through the process of pickling, cold rolling, annealing, aalvanizina, slittina, formed rollina, Hoa Sen steel pipe and square steel pipe have clean and smooth surface, steady thickness, high plasticity and good adhesion as well as high quality in accordance with standards: JIS G3344 (Japan), JIS G3466 (Japan), ASTM A500 (US).

#### PLASTIC PIPE AND ACCESSORIES



Being manufactured by the modern line with the advanced European technology and the centralized blending system, the products are homogeneous and highquality in accordance with standards of BS 3505:1968/BS EN 1452-2:2009 (Britain); AS/NZS 1477:2006 (Australia), TCVN 6151-2:2002 (Vietnam). By applying the modern technology of adjusting central heat, Hoa Sen Group successfully produced uPVC pipes with 630 mm in diameter, 30 mm in thickness and 12.5 bar in pressure. Hoa Sen Group's plastic pipes are widely used in various fields such as public and civil drainage system, electricity, telecommunication and sand pumping, etc.

810,226

**TONS** 

OF TOTAL SALES **VOLUME OF** FINISHED PRODUCTS IN THE FISCAL YEAR 2013 - 2014

20 ANNUAL REPORT (THE FISCAL YEAR 2013 – 2014) INTRODUCTION 21



# IMPLEMENTING THE MANUFACTURING **COST-LEADERSHIP STRATEGY**

# **VERTICALLY INTEGRATED VALUE CHAIN**

Hoa Sen Group's steel sheet – steel production process begins from cold rolling lines. Imported hot rolled coils which were put through this line will create cold rolled coils. Cold rolled coils are the input materials for galvanizing lines which produce coated steel sheets.

Each stage of this production process is tightly controlled. As the result, all products of Hoa Sen Group have high quality and meet the diverse demands of the market. Through nationwide distribution-retail branches, high quality products of Hoa Sen Group are delivered to

With the vertically integrated value chain, Hoa Sen Group takes the initiative to control the costs of each stage of the production process tightly. This helps the Group minimize costs and achieve economic effect of the scope. This is the foundation for Hoa Sen Group to implement the manufacturing cost-leadership strategy.

Currently, Hoa Sen Group has become the leading manufacturer of steel sheets in Southeast Asia



# RELENTLESS DEVELOPMENT AND MARKET SHARE GROWTH

UNTIL DECEMBER 31<sup>ST</sup>, 2014, HOA SEN GROUP HAS OWNED 150 DISTRIBUTION-RETAIL BRANCHES.



# **150**

# DISTRIBUTION-RETAIL BRANCHES

With the centralized and unified management in accordance with the general policies, the nationwide distribution-retail branches have become an outstanding competitive advantage of the Group in directly approaching end-users, tightly controlling products' quality and promptly delivering the products to the market. In the period of the fluctuating economy, the strategic roles of the distribution-retail branches are more promoted when the Group can flexibly apply sales policies to maintain the cash flow. This is a basis that enables the Group to quickly settle the manufacturing and business activities when macroeconomic conditions become unfavorable and keep on affirming the number one position in Vietnamese coated steel sheet market.

Until December 31st, 2014, the total number of nationwide distribution-retail branches of Hoa Sen Group is 150. At the end of 2017, the total number of branches of Hoa Sen Group will be over 300.

The nationwide distribution-retail branches are indispensable link in implementing the strategy of buying directly from producers and selling to end-users.

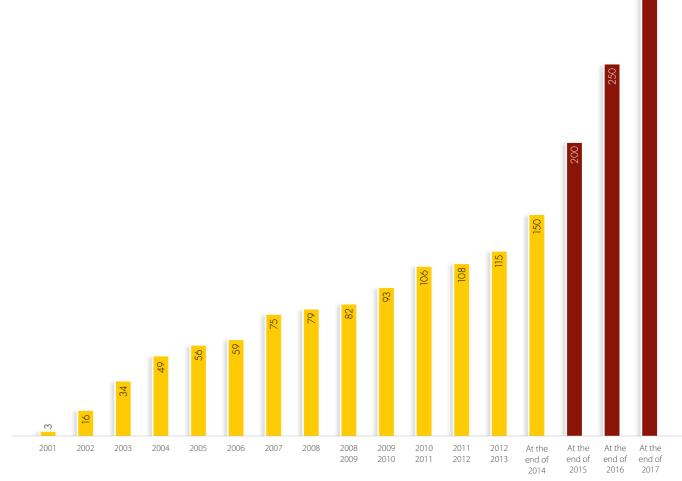
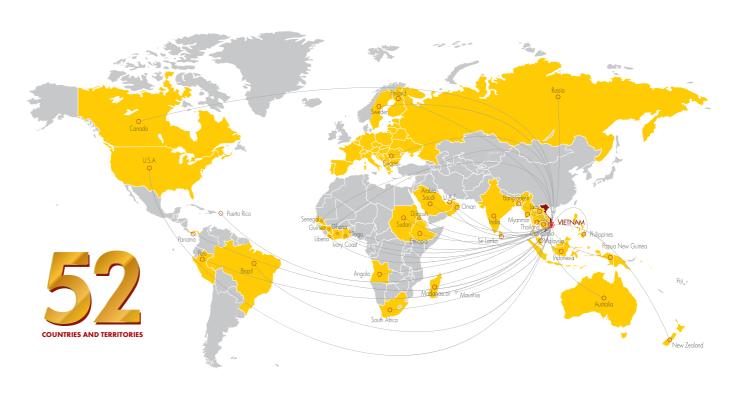


CHART OF THE DEVELOPMENT OF BRANCH NETWORK IN VIETNAM



#### DISTRIBUTION CHANNELS TO COUNTRIES

: Countries and territories to which Hoa Sen Group exports its products

## THE UNIQUE BRANDING STRATEGY

# THE STRONG, FRIENDLY AND COMMUNITY-ORIENTED BRAND

Realizing corporate responsibilities to the community, Hoa Sen Group not only focuses on well organizing business and manufacturing activities but also focuses on implementing diverse and practical social activities. In many consecutive years, through diverse and creative marketing programs and by sponsoring the community activities and social charity activities, the Hoa Sen brand name has gone into consumers' minds deeply as the strong, friendly and community-oriented brand name.

In May 2014, Hoa Sen Group was co-organizer and main sponsor for "Shining Vietnamese Fortitude" program. This program was to honor examples of fortitude that overcame their adversities to obtain outstanding achievements and contributed to the society positively. With "Living honestly, living responsibly and living with determination" message, the program aroused the determination and spirit of overcoming difficulties among Vietnamese young people. The motivational speaker Nick Vujicic joined this program as a special guest.

In 2014, Hoa Sen Group continued to achieve Vietnam Value for Hoa Sen Steel Sheet Product,

Hoa Sen Steel Pipe Product and Hoa Sen Plastic Pipe Product. In 2012, Hoa Sen Group also achieved Vietnam Value. This was the pride of Hoa Sen Group to affirm the commitment of a brand name which always creates the highest values for the consumers and the society.

In order to protect the interest of the consumers against counterfeit and substandard steel sheets at current market, Hoa Sen Group has provided a telephone number of 1800 1515 for free consultation to help all consumers identify fake and genuine steel sheets and give more advice on related information and guidelines of selecting the genuine Hoa Sen Steel Sheet Product.













# COMMUNITY-ORIENTED DEVELOPMENT

# PROFESSIONAL CORPORATE GOVERNANCE AND UNIQUE CORPORATE CULTURE



#### CORPORATE CULTURE

Hoa Sen Group established its governance system upon the foundation of corporate culture of 10 "T" letters: Integrity – Loyalty – Dedication – Talent – Friendliness. This is an important factor contributing to the rapid and sustainable development of Hoa Sen Group in over 13 years.

#### INTEGRITY

Being honest and transparent in all activities

#### COMMUNITY

Sharing Hoa Sen Group's achievements with the community is the humanistic beauty which has gone into many Vietnamese people's minds deeply.

#### DEVELOPMENT

Continuously developing and bringing the Hoa Sen brand name to new heights.















# DEVELOPING SUSTAINABLY WITH ADVANCED TECHNOLOGY

# PIONEERING IN ADVANCED TECHNOLOGY INVESTMENT

In Vietnam, Hoa Sen Group is always the pioneer in investing in modern equipment line and applying new technology. Thanks to modern lines and technology, Hoa Sen Group's products always have high quality and meet international and domestic quality standards.

In order to guarantee products' quality and show social responsibilities, the Group has applied and maintained ISO 9001: 2008 standards of quality management system, ISO 14001: 2004 standards of environmental management system and OHSAS 18001: 2007 standards of occupational health and safety management system.













#### GIỚI THIỆU HỘI ĐỒNG QUẢN TRỊ



Mr. LE PHUOC VU
Chairman

Mr. Le Phuoc Vu started his business with a steel sheet retail outlet in 1994. In 2001, after 7 years of accumulating capital and experience, he founded Hoa Sen Joint Stock Company (the precursor of Hoa Sen Group) with an initial charter capital of VND 30 billion. After over 13 years of building and developing, with intelligence, assertiveness, responsibility and integrity, he developed the small company into Hoa Sen Group - the leading manufacturer and trader of steel sheet and steel in Vietnam and Southeast Asia.

In order to acknowledge his outstanding achievements in leadership, management of production and business activities and community activities, he was awarded the Second-grade Labor Medal by the President of Vietnam. Moreover, he also won the "EY Entrepreneur of the Year 2014" award (This is the only global prize that honors the entrepreneurs who have built and successfully led their enterprises to develop actively and fast). He will represent Vietnamese entrepreneurs to take part in "EY - World Entrepreneur of the Year" award in Monaco in 2015. For his dedication and considerable contributions to the development of the Group, the General Assembly of Shareholders elected him as Chairman of the Board of Directors for many consecutive terms.



Mr. TRAN NGOC CHU Vice Chairman



Mr. TRAN QUOC TRI Member

loining Hoa Sen Group since the early days of its establishment, Mr. Tran Ngoc Chu has made important contributions during the development period of Hoa Sen Group. With much experience in the sectors of finance, accounting, taxation and corporate governance, he was elected as Vice Chairman of the Board of Directors for many consecutive terms by the General Assembly of Shareholders as well as entrusted with many great responsibilities at the Group. Currently, he is General Director and Vice Chairman of Hoa Sen Group cum Chairman of the Board of Members of Hoa Sen Building Materials One Member Limited Liabilities Company. In 2014, he was honorably awarded Thirdgrade Labor Medal by the President of Vietnam and certificates of merit by Binh Duong Province People's Committee for many times for his contributions to the development of the enterprise and Binh Duona Province. He graduated from Finance and Accounting University Ho Chi Minh City

Joining Hoa Sen Group from 2004 up to now, Mr. Tran Quoc Tri has proved his management ability in many positions such as Manager of Planning Department of the Distribution Network, Director of the Distribution Network and Deputy General Director of Sales. He has been Managing Deputy General Director of Hoa Sen Group since April 1st, 2011. In 2014, he was awarded certificate of merit by Binh Duong Province People's Committee for his contributions to the development of the enterprise and Binh Duong Province. On April 29th, 2014, he was elected as a member of the Board of Directors after Mr. Ly Duy Hoana's resignation. Mr. Tran Quoc Tri graduated from University of Economics Ho Chi Minh City with major of Accounting and Auditing.



Mr. JEAN-ERIC JACQUEMIN
Member

Mr. Jean-Eric Jacquemin has over 25 years of experience in managing and restructuring the leading enterprises in US and Europe. He has made many investments in Vietnam within 6 recent years. Currently, Mr. Jean-Eric Jacquemin is Chairman of the Board of Directors of Temasia Capital Limited, CEO of Red River Associates and Director of Red River Holding - Major shareholder of Hoa Sen Group. On March 6<sup>th</sup>, 2013, at Annual General Meeting of the fiscal year 2012 -2013 of Hoa Sen Group, Mr. Jean -Eric lacquemin was elected as a member of the Board of Directors and is responsible for Finance and Investor Relation Subcommittee of the Group. Mr. Jean-Eric Jacquemin graduated from Western New England University (US) with major of Business Administration.



Mr. PHAM GIA TUAN Member

Mr. Pham Gia Tuan is a member of the Board of Directors cum General Director of Viet Capital Asset Management. Simultaneously, he is CEO of Viet Capital Healthcare Fund and directly supervises financial investment activities and private enterprises of the Fund. He has over 10 years of experience in taxation and auditing in leading companies such as VinaCapital, Dutch Lady Vietnam PricewaterhouseCoopers, etc. At Hoa Sen Group, he is an independent member of the Board of Directors and responsible for Finance and Investor Relation Subcommittee. He graduated from Sydney University of Technology (Australia) with major of Accounting. Moreover, he is a member of Certified Practising Accountants of Australia.



Mr. LY DUY HOANG Member (Having resigned since April 29th 2014)

Mr. ly Duy Hoang is an experienced financial expert with over 10 years working in some large multinational financial organizations. He graduated from university with major of Finance in Canada. On March 6th, 2013, he was elected as a member of the Board of Directors for the term of 2013 – 2017 and responsible for Restructuring, HR, Salary and Reward Subcommittee. He resigned as a member of the Board of Directors from April 29th, 2014

#### BUSINESS PERFORMANCE OF THE FISCAL YEAR 2013 - 2014

#### **OVERVIEW**



In 2014, domestic economy has had signs of positive changes. However, in general, there was no clear recovery. Although the growth of the economy of 2014 was better than that of 2013, it was still lower than expectation and contained many potential risks. In domestic market, the market's demands have been improved but they have not created enough leverage for the economy. That the input costs such as fuel, electricity, especially transportation fares increased considerably in 2014 made the enterprises face more difficulties.

For the steel industry, last year, there have not been many changes. The unfavorable changes in price of hot rolled coils and selling price of domestic finished steel affected many enterprises' profits. Competitive pressure from cheap steel imported from China became more and more violent due to redundant steel production in this country. Meanwhile, in export market, that anti-dumping cases and safeguard for steel from Vietnam in some countries such as Indonesia and Australia occurred continuously made the export face many obstacles.

VND BILLION

OF CONSOLIDATED

AFTER-TAX PROFIT

In such situation, the Board of Directors of Hoa Sen Group actively proposed sound policies and business strategies and made many plans to respond promptly to the complex change of market to ensure the completion of production and business plan approved by General Assembly of Shareholders.

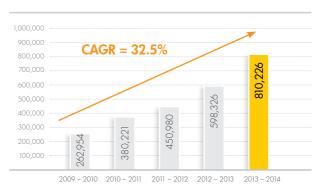
#### BUSINESS PERFORMANCE OF THE FISCAL YEAR 2013 - 2014

In the fiscal year 2013 – 2014, the targets of sales volume and net sales of the Group exceeded the plan and continued to increase significantly in comparison with the previous fiscal year. Specifically, in comparison

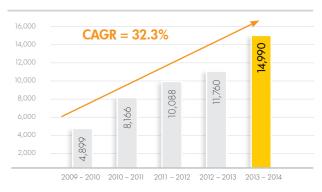
with the fiscal year 2012 – 2013, the growth in sales volume of finished products reached 35% and the growth in net sales reached 27%. These were very encouraging results in the context of unfavorable economy.

## Chart of the growth in sales volume of finished products, the growth in net sales and the growth in consolidated after-tax profit of Hoa Sen Group in 5 recent years

# The growth in sales volume of finished products (UNIT: ton)



The growth in net sales (UNIT: VND Billion)



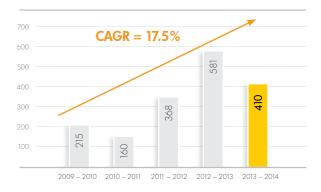
One of important bases for Hoa Sen Group to maintain the stable growth in sales volume and net sales was the completion of main production lines of Phase 2 of Hoa Sen Phu My Steel Sheet Plant. These production lines have been put into operation and contributed to increasing the total designed capacities of current production lines of the Group by 1 million tons of cold rolled coils/year and 1.2 million tons of coated steel sheets/year to improve sales volume, net sales and profits.

Moreover, the sales channels made maximum efforts to complete the assigned targets. The export channel achieved 336,197 tons in sales volume in 52 countries and territories, contributed USD 282 million in net sales and increased by 12% in net sales in comparison with the previous fiscal year. The distribution-retail network which was expanded in the fiscal year 2013 – 2014 achieved 298,805 tons in sales volume corresponding to VND 5,540 billion in net sales and accounting for 37% of the total net sales of the Group. The export channel and the distribution-retail network were two key consumption channels of the Group also increased in net sales in comparison with the previous fiscal year.

The after-tax profit in the fiscal year 2013 – 2014 reached VND 410 billion, decreased by 29% in comparison with the fiscal year 2012 – 2013 and accounted for 68%

of the plan. Because the price of global hot rolled coils (the material of domestic steel enterprises) decreased continuously from the second half of 2013 to now, the selling price of domestic finished steel decreased more than the decrease of the price of the material and the gross profit margin became lower than expectation. Without the positive of the sales channels in searching the outputs for the products and increasing sales volume and net sales, the profit could be lower than the number of VND 410 billion. This was a remarkable result showing high determination of the leaders and the employees of Hoa Sen Group in the context of unfavorable market situation.

# Growth in consolidated after-tax profit (Unit: VND billion )





#### **INVESTMENT PROJECTS**











In the fiscal year 2013 – 2014, Hoa Sen Group completed and put main production lines of Phase 2 of Hoa Sen Phu My Steel Sheet Plant into operation including 1 galvanzing line (NOF technology) with a designed capacity of 120,000 tons/year, 1 hot galvanizing line (NOF technology) with a designed capacity of 400,000 tons/year, 2 cold rolling lines with a designed capacity of 200,000 tons/year/line and 1 color coating line with a designed capacity of 150,000 tons/year. Currently, these production lines have operated stably to increase the total designed capacites of the production lines by approximately 1,000,000 tons of cold rolled coils/year and 1,200,000 tons of coated steel sheets/year, contribute to improving production capacity and sales volume and create an important premise for the Group to complete the strategy of 1 million tons in sales volume and USD 1 billion in net sales in forthcoming times.

The project to expand Hoa Sen Building Materials One Member Limited Liabilities Company has been being implemented. The project included 9 steel pipe lines, 3 slitting lines and the construction of factory to keep materials with the area of 16,000 m² at Phu My Building Materials Plant and 6 steel pipe lines at branch of Hoa Sen Hai Duong Steel Pipe Plant. 3 out of 9 steel pipe lines at Phu My Building Materials Plant and 6 steel pipe lines at the branch of Hoa Sen Hai Duong Steel Pipe Plant were completed and put into operation in 2013. Until September 30th, 2014, the majority of items were completed. Some items such as factory and machinery and equipment are being completed in order to be put into operation.

In the fiscal year 2013-2014, Hoa Sen Group continued to implement the project to expand distribution-retail branches with 35 more branches to be established. Until December  $31^{th}$ , 2014, the total number of distribution-retail branches and the total number of base depots were 150 and 5 respectively.

Currently, Hoa Sen Group has prepared to implement two important projects. Those are Hoa Sen Nghe An Steel Sheet Plant and Hoa Sen Binh Dinh Steel Pipe Plant. When these projects are put into operation, they will act as a main place to supply steel sheets, steel pipes to the provinces of North Central Region and export to Laos, Thailand, etc.

In order to implement the Resolution of Annual General Meeting held on March 6th, 2013, Hoa Sen Group carried out procedures to register for investment in Hoa Sen Thailand Steel Sheet Joint Venture Company (implementing joint venture with Thai partner). This project was granted foreign investment certificate by Ministry of Planning and Investment in Vietnam. However, after considering the political instability in Thailand in the past two years, the Board of Directors decided to terminate Hoa Sen Thailand Steel Sheet Project (according to the Resolution of the Board of Directors numbered 60A/NQ/HĐQT/2014).

Based on the Resolution of Annual General Meeting held on January 8th, 2014, Hoa Sen Group carried out procedures to establish a trading company in Indonesia and a representative office in Myanmar (having been licensed by investment management agencies in Vietnam, Indonesia and Myanmar). However, because of unfavorable market situation and inappropriate costs of renting office in Myanmar, both trading company and representative office have not operated yet.

# REPORT ON IMPLEMENTATION OF THE RESOLUTION OF ANNUAL GENERAL MEETING OF THE FISCAL YEAR 2013 – 2014

The implementation of Resolution No. 01/NQ/ $\pm$ HDCD/HSG/2014 of the General Assembly of Shareholders at Annual General Meeting held on January  $8^{th}$  2014.

| Main contents   | Results   |
|---|---|
| Production and business plan for the fiscal year 2013 – 2014. | Having been reported above and reported in details in the report of the Board of Management.  |
| Implementation of investment projects.                        | Having been reported above and reported in details in the report of the Board of Management.  |
| Dividend payment for the fiscal year 2012 – 2013.             | - Implementing the first dividend payment and the second dividend payment on February 19th, 2014 and July 3td, 2014 with the rate 10% of face value for each phase.  - The Group totally paid 20% of face value for the two phases. |
| Selection of audit firm for the fiscal year 2013 – 2014.      | Choosing PwC Vietnam as audit firm for the fiscal year 2013 – 2014.   |
| Admendment of Charter of the Group.                           | Having implemented the admendment of the Charter of the Group.  |
|   | Production and business plan for the fiscal year 2013 – 2014.  Implementation of investment projects.  Dividend payment for the fiscal year 2012 – 2013.  Selection of audit firm for the fiscal year 2013 – 2014.                  |

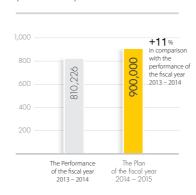
#### CONSOLIDATED BUSINESS PLAN FOR THE FISCAL YEAR 2014 – 2015

Based on the forecast for growth rate of domestic and export market, production capacity and sales capacity of the Group, the Board of Directors submitted the consolidated business plan for the fiscal year 2014 – 2015 to General Assembly of Shareholders as follows:

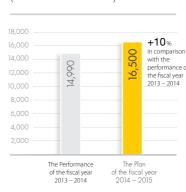
| ltem                          | Unit        | Performance of the fiscal year | Plan of the fiscal | Comparing with the |                 |
|-------------------------------|-------------|--------------------------------|--------------------|--------------------|-----------------|
| nem                           | OTIII       | 2013 – 2014                    | 2014 – 2015 (*)    | ,                  | Relative number |
| (1)                           | (2)         | (3)                            | (4)                | (5 = 4 - 3)        | (6 = 4/3 -1)    |
| Total sales volume in which   | Ton         | 868,256                        | 961,908            | 93,652             | 11%             |
| - Finished products           | Ton         | 810,226                        | 900,000            | 89,774             | 11%             |
| - By-products                 | Ton         | 58,030                         | 61,908             | 3,878              | 7%              |
| Net sales                     | VND billion | 14,990                         | 16,500             | 1,510              | 10%             |
| Consolidated after-tax profit | VND billion | 410                            | 450                | 40                 | 10%             |

(\*) Based on assumption that the price of hot rolled coils for the fiscal year 2014 – 2015 is USD 500/ton

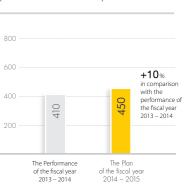
## Sales volume of finished products (UNIT: Ton)



#### Net sales (UNIT: VND billion)



## Consolidated after-tax profit (UNIT: VND billion)



# IMPLEMENTATION ORIENTATION OF BUSINESS PLAN FOR THE FISCAL YEAR 2014 – 2015

Based on careful forecast for the possibility of recovery of the economy in forthcoming times, in order to ensure the completion of the production and business plan for the fiscal year 2014 - 2015 and the 2013 - 2017 target of 1 million tons in sales volume and USD 1 billion in net sales, the Board of Directors proposed policies and orientations in production and business activities of the Group for the fiscal year 2014 - 2015 as follows:

- 1. IN TERM OF PRODUCTION ACTIVITY: Ensuring products' quality is still top priority to maintain brand name's prestige. In order to enhance the competitiveness of the products, the Group needs to focus on minimizing manufacturing cost, improving technique, enhancing the effectiveness of the production lines, calculating demand and time to purchase raw materials to minimize manufacturing cost, reduce the products' price and increase the competitiveness on the market.
- 2. IN TERM OF SUPPLY ACTIVITY: The considerable increase in transportation fares caused obstacles for many enterprises in 2014 and set up urgent request to build active and effective logistics and transportation system. Therefore, in the fiscal year 2014 2015, the logistics and transportation activity will be one of the core activities of Hoa Sen Group that need to be strengthened firstly. The Group will start to increase the number of current means of transportation to meet the demand of transportation of goods and materials. When the entire system operates effectively, the Group will research the plan of specializing logistics and transportation activity into professional activity of the Group.
- **3. IN TERM OF BUSINESS:** Expanding market coverage, increasing domestic market share by establishing distribution-retail branches and perfecting management activity through management models and policies and appropriate income policy to strengthen

management effectiveness and business effectiveness of the branches.

In order to maintain growth rate of export sales like previous fiscal years, the Group needs to continue to expand the market, diversify export products and focus on improving the products' quality to meet international standards and prepare for catching integration trend in forthcoming times.

**4. IN TERM OF INVESTMENT:** Focusing on accelerating the completion of Hoa Sen Binh Dinh Steel Pipe Plant and Hoa Sen Nghe An Steel Sheet Plant to increase production capacity and strengthen the capabilities to supply the products in Northern market and Central market.

Investing in the expansion of distribution-retail branches with the targets to establish 50 more branches in 2015 and 300 nationwide branches at the end of 2017.

Continuing to research and implement ERP Project.

5. IN TERM OF PR AND MARKETING ACTIVITY: Strengthening brand promotion through diversified and creative marketing programs and advertising programs.

Continuing to organize community-oriented events, charity and sponsorship activities to build strong and friendly Hoa Sen brand name.



Mr. TRAN NGOC CHU General Director

Joining Hoa Sen Group since the early days of its establishment, Mr. Tran Ngoc Chu has made important contributions during the development period of Hoa Sen Group. With much experience in the sectors of finance, accounting, taxation and corporate governance, he was elected as Vice Chairman of the Board of Directors for many consecutive terms the General Assembly of Shareholders as well as entrusted with many great responsibilities at the Group. Currently, he is General Director and Vice Chairman of Hoa Sen Group cum Chairman of the Board of Members of Hoa Sen Building Materials One Member Limited Liabilities Company. In 2014, he was honorably awarded Third-grade Labor Medal by the President of Vietnam and certificates of merit by Binh Duong Province People's Committee for many times for his contributions to the development of the enterprise and Binh Duong Province. He graduated from Finance and Accounting University.



Mr. TRAN QUOC TRI Managing Deputy General Director

Joining Hoa Sen Group from 2004 up to now, Mr. Tran Quoc Tri has proved his management ability in many positions such as Manager of Planning Department of the Distribution Network, Director of the Distribution Network and Deputy General Director of Sales. He has been Managing Deputy General Director of Hoa Sen Group since April 1<sup>st</sup>, 2011. In 2014, he was awarded certificate of merit by Binh Duong Province People's Committee for his contributions to the development of the enterprise and Binh Duong Province. On April 29th, 2014, he was elected as a member of the Board of Directors after Mr. Ly Duy Hoang's resignation. Mr. Tran Quoc Tri graduated from University of Economics Ho Chi Minh City with major of Accounting and Auditing.



Mr. **HOANG DUC HUY** Deputy General Director

Mr. Hoang Duc Huy is currently Deputy General Director of Internal Control of Hoa Sen Group. In 2001, he was one of the founders of Hoa Sen Joint Stock Company (the precursor of Hoa Sen Group). Mr. Hoang Duc Huy has over 13 years working in finance, accounting and internal control at large companies under the Department of Transportation of Tay Ninh Province. As Deputy General Director of Internal Control, he has made great contributions to the Group's development. In 2014, he was awarded certificate of merit by Binh Duona Province People's Committee for his contributions to the development of the enterprise and Binh Duong



Mr. NGUYEN VAN QUY
Deputy General Director

Mr. Nguyen Van Quy graduated from university with double majors of Business Administration and Electricity. With deep knowledge and experience accumulated from 9 years in Hoa Sen Group and many years in some companies such as Southern Steel Sheet. Nippovina..., it can be said that he is a leading expert in production technique of steel sheet and steel in Vietnam. In Hoa Sen Group, he plays an important role in implementing large projects such as Cold Rolling Mill, Galvanizing line (NOF technology) and Hoa Sen Phu Mv Steel Sheet Plant. Hoa Sen Binh Dinh Steel Pipe Plant, Hoa Sen Nghe An Steel Sheet Plant, etc. In 2014, he was awarded certificate of merit by Binh Duong Province People's Committee for his contributions to the development of the enterprise and Binh Duong Province. He is currently Deputy General Director of Production and Project Investment.



Mr. VU VAN THANH
Deputy General Director

In 2008, Mr. Vu Van Thanh joined Hoa Sen Group with the position of Chief Financial Officer and made positive contributions to the Group based on his knowledge and experience in operating businesses previously. In 2014. he was awarded certificate of merit by Binh Duong Province People's Committee for his contributions to the development of the enterprise and Binh Duong Province. Currently, he is Deputy General Director of Distribution Network Development, Finance and Marketing cum Chairman of Hoa Sen Transportation and Engineering One Member Limited Liabilities Company. He obtained a Master Degree in Development Economics and is the visiting lecturer of a number of universities in Ho Chi Minh



Mr. NGUYEN MINH KHOA Deputy General Director

Mr. Nguyen Minh Khoa obtained a Construction Engineering Degree from University of Architecture Ho Chi Minh City and a Master Business Administration Degree from Industrial Management Department of University of Technology Ho Chi Minh City. Joining Hoa Sen Group in early 2008, he is currently in charge of these positions: Deputy General Director of Supply, Chairman of the Board of Members of Hoa Sen Steel Sheet One Member Limited Liabilities Company, Member of the Board of Members and Director of Hoa Sen Buildina Materials One Member Limited Liabilities Company.



Mr. HO THANH HIEU Deputy General Director

Joining Hoa Sen Group in early 2002, he was appointed to many positions such as Deputy Director of the Distribution Network, Director of the Distribution Network, Director of Sales of Hoa Sen Group. In June 2012, he was appointed as Deputy General Director of Sales. Mr. Ho Thanh Hieu graduated from University of Economics Ho Chi Minh City with major of Accounting and Auditing.



Mr. PHAN DUY QUANG
Acting Deputy General Director

Mr. Phan Duy Quang has been appointed to Acting Deputy General Director of Export since September 2014. Previously, he was Deputy Director of Export of the Group. Mr. Phan Duy Quang graduated from Foreign Trade University with major of Foreign Trade.

In the fiscal year 2013 – 2014, in order to implement policies and guidelines of the Board of Directors, the Board of Management applied many flexible management solutions to respond promptly to changes of the economy and complete the business plan approved by General Assembly of Shareholders at the highest level.



#### PRODUCTION AND BUSINESS PERFORMANCE OF THE FISCAL YEAR 2013 - 2014

# PRODUCTION AND BUSINESS PERFORMANCE OF THE FISCAL YEAR 2013 – 2014 IN COMPARISON WITH THE PLAN

Ending the fiscal year 2013 – 2014, the sales volume of finished products reached 810,226 tons and accounted for 116% of the plan. The net sales reached VND 14,990 billion and accounted for 107% of the plan in which the export sales reached VND 5,948 billion (equivalent to USD 282 million). The after-tax profit reached VND 410 billion and accounted for 68% of the plan.

#### Comparing the business performance of the fiscal year 2013 – 2014 with the plan.

| ltem                          | Unit        | Plan of the fiscal year<br>2013 – 2014 | Performance of the<br>fiscal year 2013 – 2014 | Comparing the performance with the plan |
|-------------------------------|-------------|--|---|---|
| (1)                           | (2)         | (3)                                    | (4)   | (5 = 4/3*100)                           |
| Total sales volume in which   | Ton         | 737,763                                | 868,256                                       | 118%                                    |
| - Finished products           | Ton         | 700,000                                | 810,226                                       | 116%                                    |
| - By-products                 | Ton         | 37,763                                 | 58,030  | 154%                                    |
| Net sales                     | VND billion | 14,000                                 | 14,990  | 107%                                    |
| Consolidated after-tax profit | VND billion | 600                                    | 410   | 68%                                     |

In addition to the unfavorable price fluctuation as reported in Report of the Board of Directors, the after-tax profit of the fiscal year 2013 – 2014 was not as expectation because the exchange rate at some key Hoa Sen Group's export

markets increased in the fiscal year 2013 – 2014. It made Hoa Sen Group lower the export price in order to stabilize the sales volume and maintain the market share. As the result, the profit margin of export also decreased.

# BUSINESS PERFORMANCE OF THE FISCAL YEAR 2013 - 2014 IN COMPARISON WITH BUSINESS PERFORMANCE OF THE FISCAL YEAR 2012 - 2013

In comparison with the fiscal year 2012 – 2013, the sales volume and the net sales of the Group of the fiscal year 2013 – 2014 increased significantly. The sales volume and the net sales respectively increased by 35% and 27%

in comparison with the performances of the fiscal year 2012 – 2013. The after-tax profit decreased by 29% in comparison with the fiscal year 2012 – 2013.

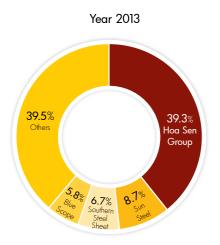
# Business performance of the fiscal year 2013-2014 in comparison with business performance of the fiscal year 2012-2013

| ltem                          | Unit        | Performance of the<br>fiscal year<br>2012 – 2013 | Performance of the<br>fiscal year<br>2013 – 2014 | Comparing the performance<br>of the fiscal year 2013 – 2014<br>with the performance of the<br>fiscal year 2012 – 2013 |
|-------------------------------|-------------|--|--|---|
| (1)                           | (2)         | (3)  | (4)  | (5 = 4/3*100)   |
| Total sales volume in which   | Ton         | 634,128  | 868,256  | 137%  |
| - Finished products           | Ton         | 598,326  | 810,226  | 135%  |
| - By-products                 | Ton         | 35,802   | 58,030   | 162%  |
| Net sales                     | VND billion | 11,760   | 14,990   | 127%  |
| Consolidated after-tax profit | VND billion | 581  | 410  | 71%   |

#### MARKET SHARE OF HOA SEN GROUP IN THE FISCAL YEAR 2013 - 2014

#### Steel sheet market share

In 2014, Hoa Sen Group continued to maintain the leading position in domestic steel sheet market share by accounting for 36.9% of market share (according to the statistics of the first 11 months of 2014 of Vietnam Steel Association).



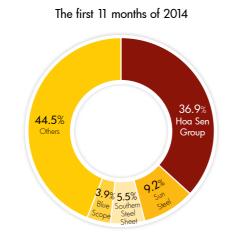


CHART OF STEEL SHEET MARKET SHARE IN 2013 AND IN THE FIRST 11 MONTHS OF 2014

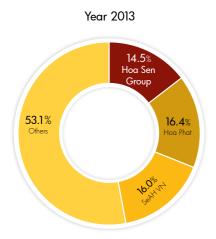
Source: Internal Bulletin of Vietnam Steel Association in 2013 and in December 2014

Note: Above statistics only consist of sales volumes of members of Vietnam Steel Association and exclude sales volume of Perstima Vietnam because the tin coated steel sheets are not used for construction industry.

In the first 11 months of 2014, Vietnam Steel Association welcomed some of new members. Therefore, in 2014, Hoa Sen Group's steel sheet market share slightly decreased in comparison with 2013, although the sales volume still increased strongly.

#### Steel pipe market share

In 2014, that Hoa Sen Group's steel pipe market share accounted for 18.2% (increasing by 3.7% in comparison with 2013) helped the Group to be ranked second in domestic steel pipe market share (according to the statistics of the first 11 months of 2014 of Vietnam Steel Association).



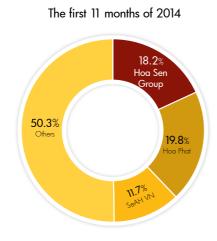


CHART OF STEEL PIPE MARKET SHARE IN 2013 AND IN THE FIRST 11 MONTHS OF 2014 Source: Internal Bulletin of Vietnam Steel Association in 2013 and in December 2014. Note: Above statistics only consist of sales volumes of members of Vietnam Steel Association.

#### NET SALES STRUCTURE OF HOA SEN GROUP IN THE FISCAL YEAR 2013 - 2014

#### Net sales structure by sales channels

In the fiscal year 2013 – 2014, the domestic consumption channels continued to be the key consumption channels that accounted for 60.4% of total net sales of the Group. Otherwise, the export channel accounted for 39.6% of total net sales of the Group.

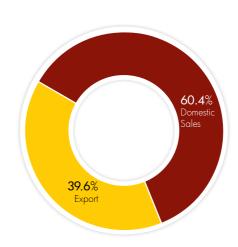


CHART OF NET SALES STRUCTURE BY SALES CHANNELS

#### Net sales structure by product category

The group of coated steel sheet products including galvanized steel sheet (GI), Aluminum-zinc alloy coated steel sheet (GI), pre-painted galvanized steel sheet (pre-painted GI), pre-painted aluminum-zinc alloy coated steel sheet (pre-painted GI) and pre-painted cold rolled coil (pre-painted CRC) continued to be the main group of products contributing 54.7% to the total net sales of the Group. The next one was the group of steel products including hot dip galvanized steel, galvanized steel pipe, steel pipe, galvanized purlin and purlin contributing 39.2% to the total net sales of the Group. Plastic and other products respectively accounted for 2.5% and 3.6% of total net sales of the Group.

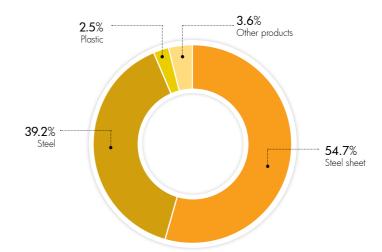


CHART OF NET SALES STRUCTURE BY PRODUCT CATEGORY

# THE RATE OF EXPENSES OVER NET SALES AS PER THE CONSOLIDATED FINANCIAL STATEMENTS

| Unit The fiscal year 2012 - 2013 |   | The fiscal year<br>2013 - 2014   |  |
|----------------------------------|---|--|--|
| Ton                              | 634,128   | 868,256  |  |
| Ton                              | 598,326   | 810,226  |  |
| Ton                              | 35,802  | 58,030   |  |
| VND billion                      | 11,760  | 14,990   |  |
| VND billion                      | 1,708   | 1,750  |  |
| VND billion                      | 247   | 256  |  |
| VND billion                      | 168   | 184  |  |
| VND billion                      | 491   | 673  |  |
| VND billion                      | 351   | 393  |  |
| VND billion                      | 581   | 410  |  |
| %                                | 14.5%   | 11.7%  |  |
| %                                | 2.1%  | 1.7%   |  |
| %                                | 1.4%  | 1.2%   |  |
| %                                | 4.2%  | 4.5%   |  |
| %                                | 3.0%  | 2.6%   |  |
|                                  | Ton Ton Ton VND billion % % % | Onlit     2012 - 2013       Ton     634,128       Ton     598,326       Ton     35,802       VND billion     11,760       VND billion     1,708       VND billion     247       VND billion     168       VND billion     491       VND billion     351       VND billion     581       %     14.5%       %     2.1%       %     1.4%       %     4.2% |  |

#### SOME MAIN FINANCIAL RATIOS AS PER THE CONSOLIDATED FINANCIAL STATEMENTS

| Ratios                            | Unit      | The fiscal year 2012 - 2013 The fiscal year 2013 - 201 |       |  |
|-----------------------------------|-----------|--|-------|--|
| LIQUIDITY RATIOS                  |           |  |       |  |
| Current ratio                     | Time      | 1.0  | 0.9   |  |
| Quick ratio                       | ııme      | 0.3  | 0.2   |  |
| ACTIVITY RATIOS                   |           |  |       |  |
| Inventory turnover ratio          | Time      | 4.4  | 3.4   |  |
| FINANCIAL LEVERAGE RATIOS         |           |  |       |  |
| Total debt/Total assets           |           | 69   | 77    |  |
| Total debt/Equity                 | %         | 223  | 329   |  |
| Total assets/Equity               |           | 323  | 429   |  |
| PROFITABILITY RATIOS              |           |  |       |  |
| Net profit after tax/Total assets |           | 9.3  | 4.7   |  |
| Net profit after tax/Net sales    | %         | 4.9  | 2.7   |  |
| Net profit after tax/Equity       |           | 27.5   | 17.9  |  |
| Earnings per share                | VND/share | 5,941  | 4,261 |  |
|                                   |           |  |       |  |

#### MANAGEMENT ACTIVITIES IN THE FISCAL YEAR 2013 - 2014

In order to maintain steady growth, based on guidelines and orientations of the Board of Directors, the Board of Management has implemented solutions in order to improve and promote the core competitive advantages of the Group. These solutions revolved around five key tasks:

#### Building nationwide distribution-retail network

In order to implement the business strategy of "Bringing products directly to consumers", the Group continued to establish many distribution-retail branches across the country. Until December 31st, 2014, the total number of branches of Hoa Sen Group was 150.

While the distribution network of almost other enterprises of the same industry are often independent outlets, Hoa Sen Group's distribution network is invested in term of purchasing or hiring land and factories and owning all machinery, equipment and goods by the parent company.

The branches' management was implemented consistently in accordance with general policy that helped Hoa Sen Group actively and flexibly adjust sales policy in accordance with market's fluctuations in order to stabilize sales volumne as well as ensure cash flow. Therefore, although the domestic demand was low, Hoa Sen Group's domestic sales volume and market share continued to increase significantly in the fiscal year 2013 – 2014. As the result, Hoa Sen Group still maintained its leading position in steel sheet market share and its steel pipe market share increased significantly.

#### Expanding export market and responding to trade remedies in some countries actively

Export has long been one of the major consumption channels which have accounted for high proportion of total net sales of the Group. In two recent years, while domestic market has decreased because of the impact of global economic crisis and the freezing situation of real estate market, the export has increasingly played an important role and helped Hoa Sen Group's sales volume and net sales increase steadily over the years. The export has also been the source of reciprocal foreign currency for Hoa Sen Group to borrow dollars with low interest rate and adjust capital structure flexibly to obtain the lowest average interest rate at the end of period and minimize interest expenses for the Group.

In the fiscal year 2013 – 2014, Hoa Sen Group exported over 336,000 tons of products and achieved USD 282 million of net sales which increased by 12% in comparison with export sales of the fiscal year 2012 – 2013. The quality of Hoa Sen Group's products always meets international standards such as ASTM standards (American Society for Testing and

282

USD MILLION

#### OF EXPORT SALES

Materials), BS EN standards of Europe (British Standards European Norms), JIS (Japanese Industrial Standards), AS (Australian Standards) of Australia, SNI (Indonesian National Standards) of Indonesia, MS (Malaysian Standards) of Malaysia, etc. New potential export markets are relentlessly exploited to minimize the risk for Hoa Sen Group in case of arising trade protection at traditional export markets. Currently, Hoa Sen Group's products are present in 52 countries and territories over the world including remote markets such as Europe, Africa and Americas.

#### Liquidation of real estate projects and Hoa Sen – Gemadept International Port Project

#### Completing key investment projects, improving production capacity

In the fiscal year 2013 – 2014, Hoa Sen Group continued to implement investment projects to improve production and supply capacity of the Group. Simultaneously, Hoa Sen Group continued to liquidate unfinished investment projects such as real estate and seaport which are approved by

General Assembly of Shareholders at Annual General Meeting on January 8<sup>th</sup> 2014 and no longer appropriate for development orientation of the Group. The implementation results of investment projects of Hoa Sen Group of the fiscal year 2013 – 2014 until September 30<sup>th</sup>, 2014:

#### Phase 2 of Hoa Sen Phu My Steel Sheet Plant Project

| No. | Production line  | Completion time | Investement value<br>(VND Billion) |
|-----|--|-----------------|------------------------------------|
| 1   | Galvanizing line (NOF technology) with a designed capacity of 120,000 tons/year.     | March 2013      | 250                                |
| 2   | Hot galvanizing line (NOF technology) with a designed capacity of 400,000 tons/year. | February 2014   | 380                                |
| 3   | Color coating line with a designed capacity of 150,000 tons/year.                    | March 2014      | 91                                 |
| 4   | (*) Cold rolling line with a designed capacity of 200,000 tons/year.                 | June 2014       | 292                                |
| 5   | (*) Cold rolling line with a designed capacity of 200,000 tons/year.                 | August 2014     | 296                                |
|     | Total  |                 | 1,309                              |

<sup>(\*)</sup> All these production lines currently are managed and operated by Branch of Hoa Sen Steel Sheet One Member Limited Liabilities Company - Phu My Cold Rolling Mill.

#### Project to expand Hoa Sen Building Materials One Member Limited Liabilities Company

| No. | Production line   | Completion time   | Investment value<br>(VND Billion) |
|-----|---|---|-----------------------------------|
| 1   | Six steel pipe lines at Hai Duong Branch                  | October 2013  | 44                                |
| 2   | Three steel pipe lines at Phu My Building Materials Plant | November 2013   | 21                                |
| 3   | Factory (4,800 m²)  | February 2014   | 27                                |
| 4   | Slitting line No. 1                                       | March 2014  | 32                                |
| 5   | Factory (16,000 m²)                                       | July 2014   | 85                                |
| 6   | Six steel pipe lines at Phu My Building Materials Plant   | November 2014   | 33                                |
| 7   | Slitting line No. 2                                       | December 2014   | 32                                |
| 8   | Slitting line No. 3                                       | Under construction<br>(Expected<br>completion time is<br>February 2015) | 20                                |
|     | Total   |   | 294                               |

| Project  | Main rate of progress  | Up to<br>September<br>30 <sup>th</sup> , 2014<br>(VND Billion) | Transfer<br>progress       |
|--|--|--|----------------------------|
| <ol> <li>Hoa Sen Group's Office Project</li> <li>Investor: Hoa Sen Group.</li> <li>Address: 123 Tran Nao Street, Binh An Ward, District 2,<br/>Ho Chi Minh City.</li> <li>Area: 969 m²</li> </ol>  | <ul> <li>Having received the land use right of 969 m² from the seller.</li> <li>In the process of construction design.</li> </ul>  | 52.26  | Expediting the transfer    |
| <ul> <li>2. Hoa Sen Phuoc Long B Apartment Project</li> <li>Investor: Hoa Sen Group.</li> <li>Address: Phuoc Long B Ward, District 9,</li> <li>Ho Chi Minh City.</li> <li>Area: 8,016 m².</li> <li>Size: 19-storey building, 44,00 m² of floor,</li> <li>400 apartments.</li> <li>Land use coefficient: 5.5</li> </ul> | <ul> <li>Ho Chi Minh City People's Committee approved the investment policy.</li> <li>Having transferred the land use right of 7,856 m².</li> <li>Having received document from Office of Planning and Architecture – Ho Chi Minh City People's Committee on approving planning criteria.</li> </ul> | 45.85  | Looking<br>for<br>partners |
| <ul> <li>3. Hoa Sen Riverview Apartment Project</li> <li>Investor: Hoa Sen Group.</li> <li>Address: Bung Ong Thoan Street, Phu Huu Ward,<br/>District 9, Ho Chi Minh City.</li> <li>Area: 15,076.4 m².</li> </ul>  | <ul> <li>Ho Chi Minh City People's Committee approved the planning task.</li> <li>Having received land use right of 15,076.4 m² from the seller.</li> <li>Expediting the investment procedure.</li> </ul>  | 45.46  | Looking<br>for<br>partners |
| 4. Hoa Sen – Gemadept International Port Project  - Investor: Hoa Sen – Gemadept Logistics & International Port JSC.  - Hoa Sen Group contributed 45% of capital.  - Address: Cai Mep Industrial Park, Tan Thanh District, Ba Ria Vung Tau Province.  - Area: 7 hectares.  | <ul> <li>Having finished the project's design and detailed drawing of construction items.</li> <li>Having finished surfacing the road leading to the port with macadam.</li> </ul>   | 44.45  | Looking<br>for<br>partners |
| Total  |  | 188.02   |                            |

#### Building qualified human resources

In order to implement the policy of the Board of Directors on establishing the staff in accordance with the orientation of "Being better, being more professional, having higher incomes", the Board of Management has directed Internal Affairs Division and related departments to perform the following tasks:

 Continuing to implement KPI (Key Performance Indicator) to assess the operational effectiveness of each employee and each department specifically and comprehensively,

#### making adjustments and screening HR reasonably.

- Strengthening the recruitment of overseas students for the team of management trainees, making plans of arranging HR as well as having reasonable treatment policies.
- Maintaining the cooperative relationship with prestigious colleges and universities through scholarships and job fairs to attract young and qualified workforce.

#### Building the strong brand name

The effective activities of PR and marketing in the last fiscal years were continuously conducted in the fiscal year 2013 – 2014 in order to strengthen the presence density of Hoa Sen brand name including:

- Implemeting new TVCs with more creative contents and ideas and broadcasting in rush times on National and Local Television Channels.
- Installing outdoor advertising pannels at the locations with high traffic density and good view, providing sponsorship of signboards for building materials stores.

Moreover, Hoa Sen Group also paid much attention to the fulfilment of social responsibilities by sponsoring a lot of community-oriented and humanistic events such as "Shining Vietnamese Fortitude" program in May 2014, "Viet families' sweet home" program, the 2014 Football Tournament for underprivileged children, the 2014 U19 National Football Tournament – Hoa Sen Steel Sheet Cup, the 2014 U21 International Football Tournament – Thanh Nien Newspaper Cup and other social charity activites. Therefore, Hoa Sen brand name has gone into the consumers' minds deeply as a strong, friendly and community-oriented brand name.

# CONSOLIDATED PRODUCTION AND BUSINESS PLAN OF THE FISCAL YEAR 2014 – 2015

#### Production and business plan of the fiscal year 2014 – 2015

Based on the forecast for growth rate of domestic market and export market, production and business capacity of the Group, the Board of Directors submitted the consolidated business plan of the fiscal year 2014 – 2015 to the General Assembly of Shareholders as follows:

| ltem                          | Unit        | Performance of the fiscal year | of the Plan of the fiscal perfor |                  | comparison with the<br>rmance of the fiscal year<br>2013 – 2014                         |  |
|-------------------------------|-------------|--------------------------------|----------------------------------|------------------|---|--|
|                               |             | 2013 – 2014                    | (*)                              | Absolute numbers | of the fiscal year 3 - 2014  Relative numbers  (6 = 4/3-1)  2 11%  74 11%  78 7%  0 10% |  |
| (1)                           | (2)         | (3)                            | (4)                              | (5 = 4–3)        | (6 = 4/3-1)   |  |
| Total sales volume in which   | Ton         | 868,256                        | 961,908                          | 93,652           | 11%   |  |
| - Finished products           | Ton         | 810,226                        | 900,000                          | 89,774           | 11%   |  |
| - By-products                 | Ton         | 58,030                         | 61,908                           | 3,878            | 7%  |  |
| Net sales                     | VND billion | 14,990                         | 16,500                           | 1,510            | 10%   |  |
| Consolidated after-tax profit | VND billion | 410                            | 450                              | 40               | 10%   |  |

(\*) Based on the assumption that the price of hot rolled coils in the fiscal year 2014 – 2015 is USD 500/ton

#### Performance orientation

In order to carry out targets of the fiscal year 2014 – 2015, based on policies that the Board of Directors suggested, the Board of Management oriented towards the following key duties as follows:

#### For production activities:

- Strengthening production system, improving technique, improving skills of engineers and workers to strengthen operational effectiveness of production lines, enhance products' quality, increase rate of main products, minimize consumption of raw material and operating costs of machinery and equipment, lower products' price and ensure safety and continuity of the production.
- Controlling costs, monitoring the change of price of raw materials closely, calculating demands and times to purchase raw materials with the best price as well as ensuring the needs of production and business of the Group.

#### For supply and transportation activities

 Implementing synchronous solutions in order to minimize time and costs of transportation and supply including



researching and calculating methods and optimized transportation routes for each order; conducting bid and competitive price offer to choose the transportation company with good quality and appropriate price; building and promulgating rules and guidelines for road transportation and sea transportation in order to restrain risks and ensure the products' quality in transportation.

- Increasing number of means of transportation to better meet transportation demand.
- Building professional management model of logistics

   transportation system in order to control and operate
   effectively.

#### For business activities

- Expanding distribution-retail network, planning to establish 50 more branches in 2015 to obtain 300 branches at the end of 2017, enhancing management effectiveness of distribution-retail network through building and perfecting mechanism, management model, salary and reward policies to improve the operational effectiveness of this key consumption channel more and
- Researching and implementing ERP Project.
- Strengthening the export, looking for and expanding new and potential markets.

#### For investment activities

- Implementing rapid investment in Hoa Sen Nghe An Steel Sheet Plant and Hoa Sen Binh Dinh Steel Pipe Plant and putting the production lines into operation to enhance production capacity of the Group.
- Researching new investment plan to expand production scale, meet market's demands better and catch new period of growth.

#### For HR development

- Developing HR, focusing on inherited staff and management trainees, strengthening training activities and improving professional competences and skills for employees.
- Step by step enhancing standards and criteria in recruitment and strengthening initial training in order to build qualified inherited staff.

• Continuously applying the KPIs (Key Performance Indicators) in next fiscal year.

#### For Pr and Marketing activities

- Relentlessly promoting the branding through diverse, creative and effective marketing programs.
- Carrying out PR events, humanistic and communityoriented charity and sponsorship activities to fulfil its social responsibilities and contribute to building a strong and friendly Hoa Sen brand name.
- Building PR campaign to express the strong commitment that Hoa Sen Group always guarantees the consumers' interests by providing them with right price, right standard and right quality.

 Setting up a telephone number of 1800 1515 for free consultation to help all consumers identify fake and genuine steel sheets and give more advice on related information and guidelines of selecting the genuine





Mr. LY VAN XUAN Member of the Board of Supervisors

Mr. Ly Van Xuan is Associate Professor and Doctor of Medicine. He is a loyal individual shareholder of Hoa Sen Group from the first days of establishment. With his personal reputation and dedication to the Group, the General Assembly of Shareholders elected him as a member of the Board of Supervisors for the period of 2013 – 2017.



Mr. **LE VU NAM** Head of the Board of Supervisors

Mr. Le Vu Nam is Associate Professor and Doctor of Law with major of Economics Law. He is currently Dean of the Faculty of Law and Head of Banking Financial Security Law Subject of University of Economics and Law, Ho Chi Minh City National University. His research areas are Securities Law, Banking Law, Enterprise Law and Corporate Governance. He was formerly Head of Market Research and Development Department of Ho Chi Minh City Stock Exchange.



Mr. **LE DINH HANH**Member of
the Board of Supervisors

Mr. Le Dinh Hanh has profound experience in controlling and auditing at Hoa Sen Group through the following positions: Internal Auditing Associate, Vice Director of Internal Control Division and Director of Internal Control Division. The General Assembly of Shareholders elected him as a member of the Board of Supervisors for the period of 2013 - 2017. Mr. Le Dinh Hanh graduated from University of Economics Ho Chi Minh City with major of Finance – Currency - Credit.

#### ASSESSMENT OF MANAGEMENT ACTIVITIES OF THE FISCAL YEAR 2013 - 2014

#### Assessment of the activities of the Board of Directors

That the Board of Directors includes 05 members with 03 independent/non-executive members (the number of independent/non-executive members has been 02 since April  $29^{th}$ , 2014) is appropriate with legal stipulations and the Group's charter.

Monthly, the Board of Directors held periodic meetings to monitor the Group's operating situation closely. The members of the Board of Directors also regularly met each other to discuss and approve important issues which belonged to their authority. All meetings of the Board of Directors were carried out in accordance with correct procedures and with the attendance of the Board of Supervisors. The discussed and voted issues at all meetings were under the decisive authority of the Board of Directors in accordance with legal

stipulations or authorization of the Board of Directors. The discussion and vote were implemented publicly and suitably in accordance with functions, duties and rights of the Board of Directors, Enterprise Law and Hoa Sen Group's charter.

With the functions and the duties which were assigned at subcommittees of the Board of Directors, members of the Board of Directors well performed their roles in counseling the Board of Directors and helping the Board of Directors to make appropriate decisions and policies.

For information disclosure, periodic management reports were made in accordance with legal stipulations to ensure that all information was public and transparent to protect benefits of shareholders and investors.

#### Assessment of management activities of the Board of Management

In order to execute the guidelines of the Board of Directors, the Board of Management fully implemented the policies and decisions approved by the Board of Directors in accordance with functions, duties and authority of the Board of Management which were stipulated in the charter of Hoa Sen Group. Results of implementation of policies and resolutions of the Board of Directors were fully reported to the Board of Directors at monthly meetings of the Board of Directors and weekly

briefings with the attendance of Chairman of the Board of Directors.

In order to fulfill the business plan at the highest level, the Board of Management carried out flexible solutions which were suitable for the administration to help Hoa Sen Group maintain high growth rate in sales volume and net sales and increasingly expand production scale in an unfavorable general situation.

#### ASSESSMENT OF FINANCIAL AND ACCOUNTING ACTIVITIES OF THE FISCAL YEAR 2013 - 2014

Having carried out periodic and extraordinary inspections of financial and accounting activities in last fiscal year, the Board of Supervisors noted the following issues:

- Hoa Sen Group fully complied with the requirements of Vietnamese Accounting Standards and Vietnamese Accounting System to organize financial and accounting activities.
- Hoa Sen Group's accounting documents are managed and archived systematically to ensure quick and full accessibility when having requirements of check and audit.
- The opening of ledger and cash book was done in accordance with current stipulations. The Group also timely and accurately recorded and updated receipt vouchers, payment vouchers, debit and credit notices daily.

Based on the reports presented by the Board of Management at periodic meetings of the Board of Directors and figures audited by PricewaterhouseCoopers Vietnam, the Board of Supervisors supposed that the financial status of Hoa Sen Group was in good condition. The basic figures of debt, loan, liquidity, asset utilization efficiency, provision and owners' equity met high standards.

756 ANNUAL REPORT (THE FISCAL YEAR 2013 – 2014) REPORT ON PRODUCTION AND BUSINESS ACTIVITIES 57



The "Best Managed Company in Asia 2014" award in metal and mining sector by Euromoney Magazine is the clearest evidence to prove that the quality of governance of Hoa Sen Group is recognized at international level.



On January 08th, 2014, Hoa Sen Group was honorably ranked first for "Best Managed Company in Asia 2014" award in metal and mining sector by Euromoney Magazine (United Kingdom).

Euromoney is a prestigious magazine which provides outstanding information on finance, bond market, derivative products and global foreign exchange. Being created in 1969 and located in London, United Kingdom, Euromoney is currently a global magazine and present in more than 100 countries and regions of North America, Latin America, Europe and Asia.

Through the vote of 130 equity analysts from leading banks and research institutes in Asia Pacific region for total 207 enterprises in the region, this award is voted and analyzed by Euromoney Magazine based on strict criteria of governance. The analysts are asked to vote leading listed companies for 7 categories such as most convincing and coherent strategy, best system of corporate governance, most accessible senior management, most transparent financial accounts, best for shareholder value, most useful and informative website, most improved performance.

The analysts appreciated Hoa Sen Group for its leading

role in promoting transparent communication to investors citing that "Hoa Sen Group has a clear strategy and good visibility". Besides, the analysts also clearly noted in the survey that "Hoa Sen Group senior management continues to demonstrate prudent gearing, transparency, good governance and clear articulation of strategy".

Here are some main contents of management and governance activities at Hoa Sen Group in the fiscal year 2013 – 2014 in order to help the shareholders and investors to get more objective and more comprehensive views about effectiveness of governance activity of the Group.



#### **BUSINESS ETHICS AND RULES**

Based on core values and business philosophy, business ethics and rules of Hoa Sen Group adjust internal and external relationships of the Group, which focus on five basic relationships between the Group and:

- Law: Complying with the Law and fulfilling the Group's obligations with state agencies.
- Customers: Striving to satisfy the customers with highquality products, competitive prices and excellent aftersales services.
- Shareholders: Maximizing the shareholders' benefits in accordance with the law and ensuring fairness of interests among the shareholders.
- Employees: Creating a friendly, equal and developing work environment for employees to ensure the employees' benefits in accordance with the law.
- Community: Fulfilling social responsibilities and contributing to building an increasingly developing community.

#### THE BOARD OF DIRECTORS

#### Members of the Board of Directors

The Board of Directors for the term of 2013-2017 included five members who were voted at Annual General Meeting held on March  $6^{th}$ , 2013 as follows:

• Mr. Le Phuoc Vu : Chairman of the Board of Directors.

• Mr. **Tran Ngoc Chu** : Vice Chairman of the Board of Directors.

Mr. Pham Gia Tuan : Member.
 Mr. Ly Duy Hoang : Member.
 Mr. Jean-Eric Jacquemin : Member.

The independent/non-executive members of the Board of Directors are:

• Mr. **Pham Gia Tuan** : Independent member.

• Mr. Jean-Eric Jacquemin : Non-executive member.

• Mr. Ly Duy Hoang : Independent member.

In the fiscal year 2013-2014, the Board of Directors approved the resignation of Mr. Ly Duy Hoang as a member of the Board of Directors and appointed Mr. Tran Quoc Tri as a member of the Board of Directors in accordance with Resolution No. 24/NQ/HDQT/2014 dated April  $29^{th}$ , 2014. This appointment will be submitted to the General Assembly of Shareholders for approval at the latest meeting.

#### Subcommittees of the Board of Directors

In order to specialize in functions and duties of each member of the Board of Directors, the Board of Directors has assigned members of the Board of Directors to take responsibility for subcommittees under the Board of Directors.

- Mr. Pham Gia Tuan Independent member of the Board of Directors cum Head of Finance and Investor Relation Subcommittee and Mr. Jean-Eric Jacquemin Non-executive member of the Board of Directors take responsibility for Finance and Investor Relation Subcommittee.
- Mr. Le Phuoc Vu Chairman of the Board of Directors cum Head of Project Investment Subcommittee takes responsibility for this subcommittee.
- Mr. Ly Duy Hoang Independent member of the Board of Directors and Mr. Le Phuoc Vu Chairman of the Board of Directors take responsibility for Restructuring, HR, Salary and Reward Subcommittee (Because Mr. Ly Duy Hoang resigned as member of the Board of Directors on April 29th, 2014, Mr. Le Phuoc Vu temporarily takes responsibility for this subcommittee).

Related departments and divisions take responsibility for supporting these subcommittees of the Board of Directors. These departments and divisions will directly handle jobs of the subcommittees and reported on the results to the subcommittees.

#### **ACTIVITIES OF THE BOARD OF DIRECTORS**

#### Meetings of the Board of Directors

In the fiscal year 2013 – 2014, the Board of Directors conducted 93 meetings including 12 monthly meetings and 81 extraordinary meetings to make policies and decisions in production and business activities of the Group promptly.

The number and percentage of attendance of members of the Board of Directors

| No. | Members of<br>the Board of Directors | Position      | Number of meetings | Rate | Note  |
|-----|--------------------------------------|---------------|--------------------|------|---|
| 1   | Mr. Le Phuoc Vu                      | Chairman      | 93                 | 100% |   |
| 2   | Mr. Tran Ngoc Chu                    | Vice Chairman | 93                 | 100% |   |
| 3   | Mr. Pham Gia Tuan                    | Member        | 93                 | 100% |   |
| 4   | Mr. Jean-Eric Jacquemin              | Member        | 93                 | 100% |   |
| 5   | Mr. Ly Duy Hoang                     | Member        | 52                 | 100% | Having resigned since April 29 <sup>th</sup> , 2014 |
| 6   | Mr. Tran Quoc Tri                    | Member        | 40                 | 100% | Having been appointed since April 29th, 2014        |

Below are the contents of some important meetings of the Board of Directors during the fiscal year 2013 – 2014:

| No. | Resolution           | Date of the meetings             | Approved contents   |  |
|-----|----------------------|----------------------------------|---|--|
| 1   | No. 53A/NQ/HĐQT/2013 | October 15 <sup>th</sup> , 2013  | Approving the policy of hiring the building at No. 183 Nguyen Van Troi Street, Ward 10, Phu Nhuan District, Ho Chi Minh City, Vietnam.  |  |
| 2   | No. 55/NQ/HĐQT/2013  | October 24 <sup>th</sup> , 2013  | Approving the convening of the 2014 Annual General Meeting.   |  |
| 3   | No. 65/NQ/HĐQT/2013  | November 21 <sup>st</sup> , 2013 | Approving the change in address of representative office of Hoa Sen Group.  |  |
| 4   | No. 66A/NQ/HĐQT/2013 | December 6 <sup>th</sup> , 2013  | Approving the policy of promoting the investment in establishing Trading Company in Indonesia.  |  |
| 5   | No. 02/NQ/HĐQT/2014  | January 8th, 2014                | Approving the policy of the first dividend payment of the fiscal year $2012-2013$ .   |  |
| 6   | No. 11/NQ/HĐQT/2014  | February 20 <sup>th</sup> , 2014 | Approving the selection of PricewaterhouseCoopers Vietnam to audit financial statements of Hoa Sen Group and its subsidiaries in the fiscal year 2013 – 2014.   |  |
| 7   | No. 14/NQ/HĐQT/2014  | March 10 <sup>th</sup> , 2014    | Approving the establishment of representative office of Hoa<br>Sen Group in Myanmar and the appointment of a person to<br>manage business activities of representative office of Hoa Sen<br>Group in Myanmar.   |  |
| 8   | No. 17A/NQ/HĐQT/2014 | March 31 <sup>st</sup> , 2014    | Approving the finalization of shareholder list and the collection of shareholders' opinions in writing to approve the decision of General Assembly of Shareholders about increasing the percentage of ownership of foreign investors by the maximum 60% of charter capital of Hoa Sen Group (in case of stipulations of the law). |  |
| 9   | No. 24/NQ/HĐQT/2014  | April 29 <sup>th</sup> , 2014    | Approving the resignation of Mr. Ly Duy Hoang as a member of the Board of Directors and the appointment of Mr. Tran Quoc Tri as a new member of the Board of Directors.   |  |
| 10  | No. 27/NQ/HĐQT/2014  | May 8 <sup>th</sup> , 2014       | Approving the establishment of Hoa Sen Binh Dinh Steel Pipe<br>One Member Limited Liabilities Company.  |  |
| 11  | No. 28A/NQ/HĐQT/2014 | May 16 <sup>th</sup> , 2014      | Postponement of implementation of Hoa Sen Thailand Steel Sheet Joint Venture Company Project.   |  |
| 12  | No. 31/NQ/HĐQT/2014  | May 21 <sup>st</sup> , 2014      | Approving the establishment of Hoa Sen Nghe An Steel Sheet One Member Limited Liabilities Company.  |  |
| 13  | No. 45/NQ/HĐQT/2014  | September 12th, 2014             | Approving the appointment of Mr. Phan Duy Quang as Acting Deputy General Director of Export.  |  |
|     |                      |                                  |   |  |

## Activities of subcommitees under the Board of Directors

At periodic meetings of the Board of Directors, the subcommittees reported monthly operating situation to the Board of Directors and proposed that the Board of Directors should approve policies and orientations for issues belonging to functions and duties of the subcommittees.

In order to perform functions and duties assigned by the Board of Directors, in the fiscal year 2013 – 2014, the subcommittees under the Board of Directors carried out the following activities:

#### Activities of Restructuring, HR, Salary and Reward Subcommittee

#### Restructuring and HR activity

- Building and perfecting organizational structure to be appropriate to practical activities.
- Researching and compiling operational regulations of departments of the Group such as operational regulation of the Board of Directors and Subcommittees under the Board of Directors, operational regulation of the Board of Management, stipulation about decentralization of management level and administration level of the Group and operational regulation of functional divisions under the Group.
- Building and perfecting organizational structure of HR such as criteria of assessing managerial officers and management trainees; stipulations about appointment and dismissal of managerial officers of the Group; policies of planning, displacing, training and developing HR.

#### Salary, reward and welfare policies

 Researching, building and making suggestions to perfect policies on salary, reward, welfare and discipline of the Group.  Handling other issues relating to restructuring, HR, salary and reward issues of the Group.

#### Activities of Project Investment Subcommittee

Implementing key domestic and abroad projects of Hoa Sen Group approved by the General Assembly of Shareholders/the Board of Directors including:

- Domestic projects: Phase 2 of Hoa Sen Phu My Steel Sheet Plant, expansion project of Hoa Sen Building Materials One Member Limited Liabilities Company, Hoa Sen Nghe An Steel Sheet Plant, Hoa Sen Binh Dinh Steel Pipe Plant.
- Abroad projects: Researching and building foreign investment plans in accordance with development orientation of the Group.

Researching, counseling and recommending some promising investment plans for the Board of Directors to make decision or for the General Assembly of Shareholders to approve.

Implementing and supervising other investment activities of the Group.

#### Finance and Investor Relation Subcommittee

#### Financial supervision activity

- Periodically reviewing the financial statements of the Group to ensure accuracy and transparency of financial data when reporting to governmental management agencies, shareholders and investors.
- Verifying monthly financial cost reports which the Board of Management made, thereby recommending orientations relating to financial management activities to the Board of Directors.
- Conducting unusual check for the financial data of the Group to ensure that the financial situation of the Group was in a good state.

#### Information disclosure activity

- Implementing periodic and extraordinary information disclosure in accordance with Circular 52/2012/TT-BTC of Ministry of Finance.
- Implementing important information disclosure which directly or indirectly affected to benefits as well as investment decisions of the investors.

#### Dividend payment activity

- Advising the Board of Directors about percentage, form and time for dividend payment to ensure that it did not affect to the Group's operation.
- Instructing and answering shareholders' questions and solving shareholders' requirements for shares and share transfer and other requirements.

#### Other activities

- Participating in annual and extraordinary meetings of the General Assembly of Shareholders; chairing the meetings; preparing meeting documents; posting meeting documents on website for shareholders to discuss and vote at the meeting in accordance with legal stipulations; answering shareholders' questions at the meeting fully and carefully in reasonable period of times
- Organizing customers' conferences to build and strengthen cooperative relationship with partners and investors.
- Meeting and discussing with domestic and abroad investors, giving presentation to the investors, answering the investors' questions and creating trust for the investors.

#### SUPERVISION OF MANAGEMENT ACTIVITIES OF THE BOARD OF MANAGEMENT

In the fiscal year 2013 – 2014, the Board of Directors approved the appointment of Mr. Phan Duy Quang as Acting Deputy General Director of Export. The current structure of the Board of Management is as follows:

• Mr. Tran Ngoc Chu : General Director.

• Mr. Tran Quoc Tri : Managing Deputy General Director.

• Mr. Hoang Duc Huy : Deputy General Director of Internal Control.

• Mr. Nauyen Minh Khoa : Deputy General Director of Supply.

• Mr. Nguyen Van Quy : Deputy General Director of Investment and Manufacture.

• Mr. **Vu Van Thanh** : Deputy General Director of Finance and Marketing.

• Mr. Ho Thanh Hieu : Deputy General Director of Sales.

• Mr. Phan Duy Quang : Acting Deputy General Director of Export.

In order to deeply understand the operations of the Group, at the monthly meetings, the Board of Directors required the participation of the Board of Management and a number of managerial officers to report on production and business activities of the month to the Board of Directors and the implementation of policies and guidelines of the Board of Directors, give presentation about business plans of the next months and the orientations to complete the proposed plans.

In addition, Mr. Le Phuoc Vu – Chairman of the Board of Directors also regularly attended weekly briefings with the Board of Management, Directors of functional divisions

and Directors of subsidiaries to supervise and monitor management activities and make timely adjustments in accordance with guidelines and orientations of the Board of Directors.

In the fiscal year 2013 – 2014, the Board of Management fulfilled their roles well through timely and flexible production and business management solutions which were appropriate to guidelines and orientations of the Board of Directors. Guidelines and policies which were made by the Board of Directors were also fully and timely implemented by the Board of Management and reported specifically with sense of responsibility.

CORPORATE GOVERNANCE 65

#### ASSESSMENT OF CONTROL AND AUDIT ENVIRONMENT AT THE GROUP

#### Close internal control environment

Internal control is one of important activities at Hoa Sen Group and the effective monitoring tool of the Board of Directors and the Board of Management to protect the Group's assets and shareholders' benefits at the maximum level.

Accordingly, Hoa Sen Group maintained professional internal control system and participated in monitoring and controlling all activities of the Group closely to ensure

the compliance with issued processes and minimize the negative issues.

In addition to the internal control system, the Group also established departments to undertake the bidding, price offer, control of price of raw materials, spare parts and outside purchasing services to reduce input costs for the Group.

#### Transparent audit environment

Hoa Sen Group always tried to create the most transparent and convenient audit environment for audit organizations as well as state management agencies to approach easily. The figures in the financial statements of the Group truly and fully reflected financial situation, business performance and cash flow of the Group in accordance with Vietnamese accounting standards, Vietnamese accounting system and legal stipulations.

#### REMUNERATIONS AND OTHER INCOMES OF THE BOARD OF DIRECTORS

(according to Appendix II about Annual Report and Circular 52/2012/TT-BTC of Ministry of Finance).

#### Remunerations of the Board of Directors in the fiscal year 2013 - 2014

| No. | Postion                                 | Remuneration (VND/month) |
|-----|---|--------------------------|
| 1   | Chairman of the Board of Directors      | 20,000,000               |
| 2   | Vice Chairman of the Board of Directors | 13,000,000               |
| 3   | Members of the Board of Directors       | 11,000,000               |

#### Other incomes of members of the Board of Directors

| No. | Full name         | Title   | Salary/Remuneration(VND/month) |  |
|-----|-------------------|---|--------------------------------|--|
| 1   | Mr. Le Phuoc Vu   | Head of Project Management Board  | 100,000,000                    |  |
|     |                   | Head of Restructuring Board   | 7,000,000                      |  |
|     | Mr. Tran Ngoc Chu | General Director  | 100,000,000                    |  |
| 2   |                   | Chairman of the Board of Members – Hoa Sen Building<br>Materials One Member Limited Liabilities Company | 8,000,000                      |  |
|     |                   | Deputy Head of Restructuring Board  | 5,000,000                      |  |
| 3   | Mr. Tran Quoc Tri | Managing Deputy General Director  | 80,000,000                     |  |
|     |                   | Deputy Head of Restructuring Board  | 5,000,000                      |  |
|     |                   |   |                                |  |



#### **ACTIVITIES OF THE BOARD OF SUPERVISORS**

In the fiscal year 2013 – 2014, the Board of Supervisors continued to fulfill the mission of supervising and controlling the activities of the Group to ensure benefits of shareholders. Specifically, in the last fiscal year, the Board of Supervisors carried out the following tasks:

- Participating in periodic meetings and extraordinary meetings of the Board of Directors fully and positively through raising questions, requesting members of the Board of Directors and members of the Board of Management to give explanations and raising opinions and timely appropriate proposals in order to make production and business activities stable and effective, thereby ensuring the benefits of shareholders and investors.
- Reviewing and verifying the financial statements of the

- Group including the semi-annual consolidated financial statements, yearly consolidated financial statements, separate financial statements of the parent company and its subsidiaries, debts, inventories, receipt vouchers, payment vouchers, import and export, etc.
- Supervising and checking activities relating to investor relation such as updating on shareholders' information, issues relating to shares – stocks and information disclosure, etc.
- Coordinating with Internal Control Department to conduct inspections of branches and subsidiaries of the Group; verifying and confirming completion vouchers and payment vouchers of the projects and supervising the implementation as well as effectiveness of the projects in order to propose appropriate and timely adjustments.

#### THE REMUNERATIONS OF THE BOARD OF SUPERVISORS

#### The remunerations and bonus for surpassing the plan

| No. | Title                              | Remuneration (VND/month) |  |
|-----|------------------------------------|--------------------------|--|
| 1   | Head of the Board of Supervisors   | 9,000,000                |  |
| 2   | Member of the Board of Supervisors | 7,000,000                |  |

#### Other incomes of members of the Board of Supervisors

| No. | Full name        | Title   | Salary/Remuneration<br>(VND/month) |
|-----|------------------|---|------------------------------------|
|     |                  | Director of Internal Control Division   | 30,000,000                         |
| 1   | Mr. Le Dinh Hanh | Head of the Board of Supervisors of Hoa<br>Sen Building Materials One Member<br>Limited Liabilities Company | 2,000,000                          |



#### SHAREHOLDER AND INVESTOR RELATION

- Organizing Annual General Meeting of the fiscal year 2013 – 2014 successfully.
- Implementing information disclosure in accordance with Circular 52/2012/TT-BTC dated April 5<sup>th</sup>, 2012.
- Compiling Hoa Sen Group's investor bulletins quarterly to provide information to shareholders and investors.
- Implementing dividend payment of the fiscal year 2012 – 2013 in accordance with Resolution of Annual General Meeting held on January 8<sup>th</sup>, 2014.
- Holding meetings with investors to tighten cooperative relationship with them.

#### **COMMUNITY RELATIONS**

- Sponsoring and co-organizing "Nick Vujicic comes to Vietnam" event which was taken place from May 22<sup>nd</sup> 2013 to May 26<sup>th</sup> 2013.
- Organizing "Viet families' sweet home -Spring of the Horse 2014" program for the fifth consecutive year for over 1,500 children from orphanages, the Blind's Associations, reformatories in Dong Nai Province and Long An Province and for students who are away from home to celebrate a warm and cheerful New Year's Eve.
- In the series of activities of "Viet families' sweet home" program, this was the second consecutive year that Mid-Autumn Festival Night has been held in order to create a healthy playground, which not only helped nearly 1,500 underprivileged children from orphanages and reformatories in Ho Chi Minh City and neighboring provinces to have a meaningful Mid-Autumn Season. The program was jointly held by Hoa Sen Group, Ho Chi Minh City Police Newspaper and Ho Chi Minh City Television at Lan Anh Musical Center.
- In May 2014, Hoa Sen Group was the co-organizer and the sponsor of "Shining Vietnamese Fortitude" program to honor examples of fortitude which overcame their adversities and positively contributed to the society. With the message of "Living honestly, living responsibly and living with determination", the program blew up the flame of determination and the spirit of overcoming difficulties of Vietnamese youth. The limbless motivational speaker Nick Vujicic joined the program as a special guest.
- Moreover, the Group also sponsored other annual programs such as "Overcome ourselves", Futsal Football Tournament for underprivileged children held by Ho Chi Minh City Police Newspaper, "Compassionate heart" program (broadcast on Vinh Long Television), "Famous sayings and Life" program, "Golden small bell" program (broadcast on Vietnam Television) and other programs.









In order to minimize possible risks, the Group has developed a strategy of risk management, which not only guarantees business objectives but also creates a competitive advantage in order to ensure the best operational efficiency. The establishment of the functional departments like Internal Control Department, Legal Department, Valuation Department and Material Department aims to control the possible risks and bring the positive outcomes in the business activities and supervision of the whole Group.



#### MANAGING RISKS IN BUSINESS ACTIVITIES

The economic growth rate is a factor that directly affects the aggregate demand. As the economy grows, the demand of steel sheet and building materials including the products of Hoa Sen Group will increase. Otherwise, when the economy goes down, the demand of using steel sheet and building material products will decline. Therefore, the Group has always prepared operational scenarios in order to actively respond to any situations to ensure the best operational efficiency.

The Group imports the majority of hot rolled coils (the main raw materials) from foreign countries, therefore update and

analysis of price of the hot rolled coils inside and outside the country, selection of right time to buy with the best price and limitation of raw material risks have always got particular attention of the Board of Directors and the Board of Management.

The fluctuation of selling price in the market directly affects Hoa Sen Group's business activities. Therefore, the flexible selling price policy in accordance with the fluctuation of market price is always considered and adjusted by the Board of Directors and the Board of Management according to the market situation at specific time.

#### MANAGING RISKS IN PRODUCTION ACTIVITIES

In production activities, Hoa Sen Group always focuses on reviewing, improving and standardizing the consumption norms of raw materials in order to reduce the products' price. The Valuation Department and Material Department co-ordinate and consider in choosing suppliers of the raw materials which have suitable quality and reasonable price in order to minimize the raw material risks. Simultaneously,

the Internal Control Department will check all the expenses of buying raw materials to guarantee the integrity, accuracy and transparency.

The Group always has regular and periodic maintenance and repair plans so that machinery and equipment are always in the best condition in order to ensure safe and efficient operation.

#### MANAGING FINANCIAL RISKS

In production and business activities, the Group may be subjected to risk of exchange rate, risk of interest rate, risk of bad debts and risk of liquidity.

Based on the export sales, the Board of Management balances structure of borrowings denominated in VND and USD to ensure the lowest average interest rate but still has enough USD to pay the foreign currency loans, minimize impact of the risk of interest rate and the risk of exchange rate and submit to the Board of Directors to consider and give the direction of borrowing structure monthly.

For new customers, the Group requires payment guarantee from bank for delivery. For traditional customers, the Group issues

debt limit for each customer in each period based on financial situation, collateral, transaction reputation of each customer and proposal of sales units. The Board of Management reviews the debt limit monthly. The sales units are responsible for collecting the debts on time. The Internal Control Department inspects, supervises, and reports to the Board of Management the debts which need to be collected daily. If bad debts occur, the Legal Department will implement some measures to collect the debts including bringing the case to the Law.

The Financial Department makes and reports on plan of cash flow weekly so that the Board of Management has flexible business operating measures in order not to have overdue payables.

#### MANAGING RISKS OF CHANGING POLICY

legal documents in the field of business and securities have been in the process of improvement so that changing policy can always happen and they can somehow affect to management, production, and business activities of Hoa Sen Group. The Assistant Board has played an important role in updating and consulting new legal documents to minimize risk of changing policy which can affect to production and business activities of the Group directly.

#### MANAGING OTHER RISKS

In order to minimize unavoidable risks such as natural disasters, fires, accidents, etc., the Group always spends

an amount of expenses to buy 24 hour accident insurance for all employees and the asset insurance of the Group.

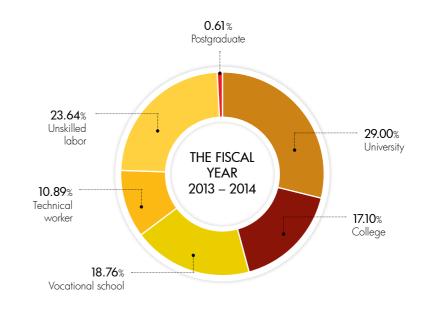


#### THE NUMBER OF EMPLOYEES

## THE TOTAL NUMBER OF EMPLOYEES OF HOA SEN GROUP WAS

4,269 — AT THE END OF SEPTEMBER 2014 —

#### STRUCTURE OF EDUCATIONAL LEVEL OF EMPLOYEES IN THE FISCAL YEAR 2013 - 2014



Structure of educational level of employees in the fiscal year 2013 - 2014

#### THE AVERAGE INCOMES OF THE BOARD OF MANAGEMENT

#### THE AVERAGE INCOMES OF THE BOARD OF MANAGEMENT IN THE FISCAL YEAR 2013 – 2014

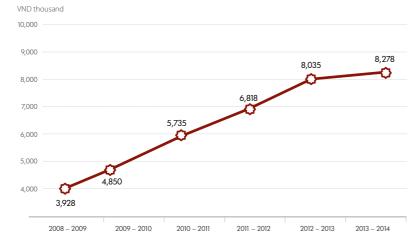


Note: The incomes of January, February, April and May 2014 increased in comparison with other months due to overtime allowance for working on Tet holiday and festivals.

#### THE AVERAGE INCOMES OF EMPLOYEES IN THE FISCAL YEARS

#### THE AVERAGE INCOMES OF EMPLOYEES IN THE FISCAL YEARS

| The fiscal year | Average income (VND/person/month) |
|-----------------|-----------------------------------|
| 2008 – 2009     | 3,928,000                         |
| 2009 – 2010     | 4,850,000                         |
| 2010 – 2011     | 5,735,000                         |
| 2011 – 2012     | 6,818,000                         |
| 2012 – 2013     | 8,035,000                         |
| 2013 – 2014     | 8,278,000                         |
|                 |                                   |

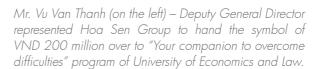


#### HUMAN RESOURCES TRAINING AND DEVELOPING POLICY

In the fiscal year 2013 - 2014, Hoa Sen Group continued to strengthen HR training and development through the following activities:

- Hoa Sen Group continued to implement 'Management Trainees' program and recruite good and excellent students from prestigious universities such as Ho Chi Minh City University of Technology, Ho Chi Minh City University of Economics and Law Ho Chi Minh City National University, Ho Chi Minh City University of Economics, Foreign Trade University. In the fiscal year 2013 2014, Hoa Sen Group recruited 34 overseas students from many countries such as Britain, Australia, United States of America, Russia, Singapore and New Zealand in order to train, monitor, orient and develop them as core managerial officers in future.
- The Group continued to be strategic partner of Ho Chi Minh City National University in general as well as members of Ho Chi Minh City National University in particular, provided scholarships for poor, strong-willed and good students, tightened relationship between the Group and schools in HR training and development.
- The HR development of Hoa Sen Group is closely connected with internal training programs and training programs cooperated with external agencies. In this fiscal year, Hoa Sen Group organized 24 internal training courses and external training courses. The training courses at Hoa Sen Group included mandatory training courses such as integration training, first aid, occupational safety, radiation safety, chemical safety, electricity safety, fire protection and training courses to improve skills and abilities such as time management and planning skill, professional sales skill, negotiation skill, etc. The contents of the training courses which met the employees' needs were implemented towards modernization, combined theories with practice and contained high practical application. As the result, the trainees had chances to penetrate reality through sharing of lecturers as well as trainees' ideas.
- Particularly, the Group organized training course to improve English for managerial officers of Hoa Sen Group. This was one of key training programs to improve skills and knowledge of managerial officers.







Mr. Tran Ngoc Chu handed certificates over to the employees who joined "Skills for time management and effective planning" training program.



#### **LABOR POLICIES**

#### Salary and allowance policy

With the viewpoint that salaries and incomes must be proportional to the employees' abilities and competitive with the market, Hoa Sen Group relentlessly reviewed, assessed personnel and compared the employees' abilities with their incomes, market wage with inflation to adjust employees' salaries.

Policies of piece wage and business salaries have been applied flexibly with the orientation of improving production and business of the Group, encouraging and motivating the employees. The Group had policies to support and reward the employees of sales units when

Insurance policy

The official employees of the Group are eligible to join social insurance, health insurance and unemployment insurance in accordance with governmental stipulations.

In many consecutive years, the Group has carried out

they developed new customers and new markets. This was also one of policies to develop customers, markets, sales volumes, brand name of Hoa Sen Group more and more.

Allowance policy was maintained as the previous year including: Allowance for attraction, allowance for mobility, allowance for holding concurrently, allowance for responsibility, allowance for toxicity, allowance for reserve and allowance for telephone, allowance for work, allowance for seniority... These types of allowances were additions to monthly incomes which help employees feel secure to work.

insurance policies well and received certificates of merit of Binh Duong Social Insurance. In the fiscal year 2013 – 2014, the Group continued to adjust insurance premium for employees in accordance with the Government's minimum salary regulation in January 2014.

#### Bonus policy

The bonus policies of Hoa Sen Group was to honor and encourage the employees which obtained outstanding achievements and had dedication to the Group, thereby encouraging all employees to promote intelligence, talent and labor to contribute to the Group.

Hoa Sen Group has applied bonus policies to the employees

who obtained outstanding achievements in work and contributed to the development of the Group. In the fiscal year 2013 – 2014, Hoa Sen Group had the bonus policies for the employees such as 13<sup>th</sup> month salary, bonus for monthly effectiveness at work, bonus for innovation, bonus for reducing costs and bonus for completing projects. Bonus policies are always performed equitably and deservedly.

#### Other policies

In addition to the implementation of salary policy, bonus policy, social insurance, health insurance and unemployment insurance in accordance with the Law, the Group applied the welfare policy such as periodic health examination, annual holiday, etc. maintained and ensured other policies such as allowance for lunch, midshift meal, uniforms, 24/24 accident insurance, support for marriage, allowance for childbearing, support for employees' bereavement. Furthermore, female employees

were supported on International Women's Day, Vietnamese Women's Day and during period of maternity.

On February 14<sup>th</sup> 2014, Anphabe and Nielsen announced a survey of "100 Vietnam best places to work" at a ceremony in Ho Chi Minh City. Accordingly, Hoa Sen Group was ranked third in construction material and 47/100 across industries. In the announced list, there were 89 foreign enterprises and only 11 Vietnamese enterprises.

#### Activities for employees

In the fiscal year 2013 – 2014, the Trade Union coordinated with the Group to hold exciting musical contests and sport festivals to take care of physical and spiritual lives for employees such as:

- "Elegant Employees of Hoa Sen Group" contest to celebrate International Women's Day.
- Cooking contest to celebrate Vietnamese Women's Day.
- "Golden Lotus" Singing Contest to search and honor talents of the Group to celebrate the 13th anniversary of

the Group on August 8th, 2014.

- Gifts for children of employees on International Children's Day.
- Gifts for children of employees of the Group who obtained outstanding academic achievements.
- The 2014 "Viet families' sweet home Mid-Autumn Festival Night" program for underprivileged children and children of employees of Hoa Sen Group.









#### SHARE INFORMATION

#### STOCK INFORMATION



Source: VNDIRECT

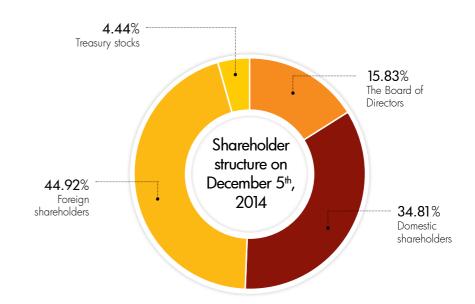
#### CHART OF HSG STOCK PRICE IN THE FISCAL YEAR 2013 - 2014

#### **DIVIDEND INFORMATION**

| No. | Dividend   | Dividend Dividend payout ratio    |         | Payment date                |
|-----|--|-----------------------------------|---------|-----------------------------|
| 1   | The first dividend payment of the fiscal year 2012 – 2013  | 10% par value<br>(VND 1000/share) | In cash | February 19th, 2014         |
| 2   | The second dividend payment of the fiscal year 2012 – 2013 | 10% par value<br>(VND 1000/share) | In cash | July 3 <sup>rd</sup> , 2014 |

#### SHAREHOLDER STRUCTURE ON DECEMBER 5<sup>TH</sup>, 2014

| No. | Shareholder              | Owning volume | Owning rate |  |
|-----|--------------------------|---------------|-------------|--|
| 1   | The Board of Directors   | 15,953,560    | 15.83%      |  |
| 2   | Domestic shareholders    | 35,086,124    | 34.81%      |  |
|     | - Domestic individuals   | 8,244,849     | 8.18%       |  |
|     | - Domestic organizations | 26,841,275    | 26.63%      |  |
| 3   | Foreign shareholders     | 45,273,414    | 44.92%      |  |
| 4   | Treasury stocks          | 4,477,692     | 4.44%       |  |
|     | Total                    | 100,790,790   | 100%        |  |



#### SHAREHOLDERS OWNING OVER 5% OF SHARE CAPITAL ON DECEMBER 5th, 2014

| No. | Full name  | ID Card<br>Number/<br>Passport<br>Number/<br>Business<br>Registration<br>Certificate<br>Number | Address  | Owning<br>volume | Owning rate |
|-----|--|--|--|------------------|-------------|
| 1   | Tam Hy One Member Limited<br>Liabilities Company | 3702257523   | No. 9, Thong Nhat Boulevard,<br>Song Than 2 Industrial Park, Di An<br>Ward, Di An Town, Binh Duong<br>Province, Vietnam. | 22,000,000       | 21.83%      |
| 2   | Le Phuoc Vu                                      | 023327821  | No. 19 Giang Van Minh Street, An<br>Phu Ward, District 2, Ho Chi Minh<br>City, Vietnam.                                  | 15,867,152       | 15.74%      |
| 3   | Red River Holdings                               | CA1288   | No. 9A Tu Xuong Street, Ward<br>7, District 3, Ho Chi Minh City,<br>Vietnam.   | 14,415,679       | 14.30%      |

#### FOUNDING SHAREHOLDERS

| No. | Full name     | Owning volume | Owning rate |
|-----|---------------|---------------|-------------|
| 1   | Le Phuoc Vu   | 15,867,152    | 15.74%      |
| 2   | Ho Van Hoang  | 630,439       | 0.63%       |
| 3   | Hoang Duc Huy | 6,400         | 0.006%      |
|     |               |               |             |

#### NUMBER AND PERCENTAGE OF SHARES OWNED BY THE BOARD OF DIRECTORS ON DECEMBER 5th, 2014

| No. | Full name           | Full name Title Own                     |            | Owning rate |  |
|-----|---------------------|---|------------|-------------|--|
| 1   | Le Phuoc Vu         | Chairman of the Board of Directors      | 15,867,152 | 15.74%      |  |
| 2   | Tran Ngoc Chu       | Vice Chairman of the Board of Directors | 86,400     | 0.09%       |  |
| 3   | Pham Gia Tuan       | Member of the Board of Directors        | -          | =           |  |
| 4   | Jean-Eric Jacquemin | Member of the Board of Directors        | -          | _           |  |
| 5   | Tran Quoc Tri       | Member of the Board Of Directors        | 8          | -           |  |
|     |                     |   |            |             |  |

## NUMBER AND PERCENTAGE OF SHARES OWNED BY THE BOARD OF MANAGEMENT AND CHIEF ACCOUNTANT ON DECEMBER 5<sup>TH</sup>, 2014

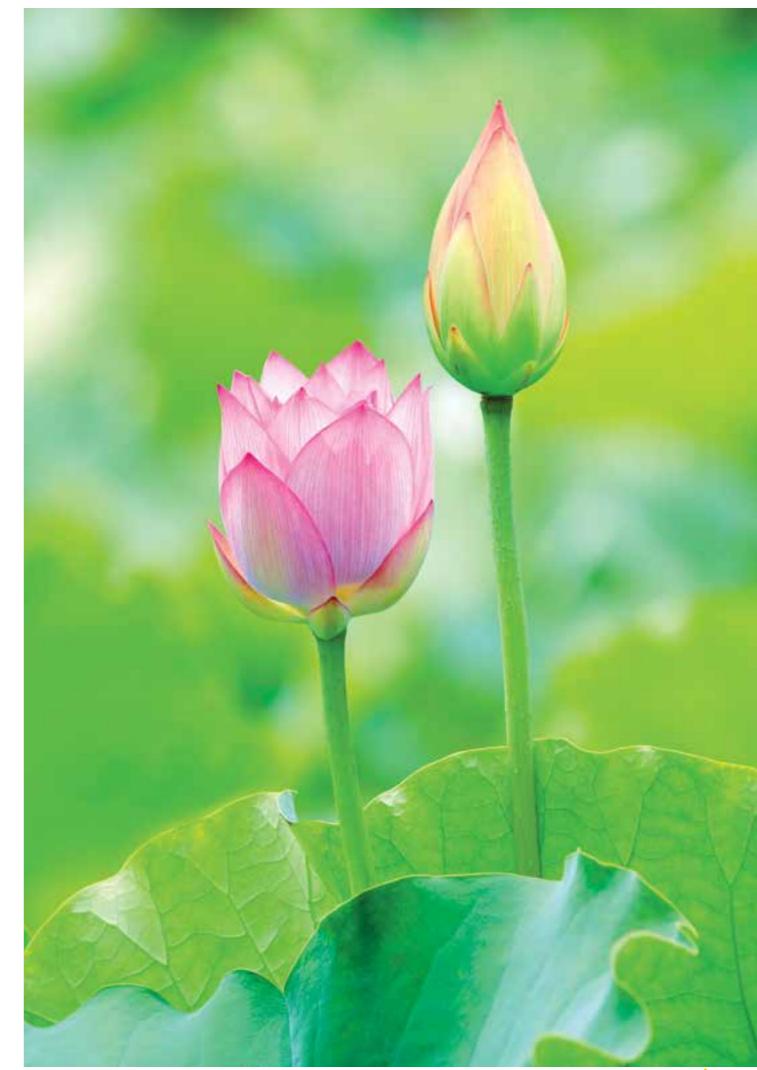
| No. | Full name           | Title Owning volume            |        | Owning rate |  |
|-----|---------------------|--------------------------------|--------|-------------|--|
| 1   | Tran Ngoc Chu       | General Director               | 86,400 | 0.09%       |  |
| 2   | Hoang Duc Huy       | Deputy General Director        | 6,400  | 0.006%      |  |
| 3   | Tran Quoc Tri       | Deputy General Director        | 8      | =           |  |
| 4   | Vu Van Thanh        | Deputy General Director        | 15,552 | 0.02%       |  |
| 5   | Nguyen Minh Khoa    | Deputy General Director        | 6,100  | 0.006%      |  |
| 6   | Nguyen Van Quy      | Deputy General Director        | 2,000  | 0.002%      |  |
| 7   | Ho Thanh Hieu       | Deputy General Director        | -      | -           |  |
| 8   | Phan Duy Quang      | Acting Deputy General Director | -      | -           |  |
| 9   | Nguyen Thi Ngoc Lan | Chief Accountant               | 3,184  | 0.003%      |  |
|     |                     |                                |        |             |  |

## NUMBER AND PERCENTAGE OF SHARES OWNED BY THE BOARD OF SUPERVISORS ON DECEMBER 5<sup>TH</sup>, 2014

| No. | Full name    | Title                              | Owning volume | Owning rate |
|-----|--------------|------------------------------------|---------------|-------------|
| 1   | Le Vu Nam    | Head of the Board of Supervisors   | 9,000         | 0.01%       |
| 2   | Ly Van Xuan  | Member of the Board of Supervisors | 86,400        | 0.09%       |
| 3   | Le Dinh Hanh | Member of the Board of Supervisors | 2,138         | 0.002%      |

## NUMBER AND PERCENTAGE OF SHARES OWNED BY SHAREHOLDERS WHO RELATE TO INTERNAL SHAREHOLDERS ON DECEMBER 5<sup>TH</sup>, 2014

| Full name           | Name of shareholders Full name who relate to internal shareholders |   | Owning volume   | Owning rate   |  |
|---------------------|--|---|---|---|--|
| Le Phuoc Vu         | Tam Hy One Member Limited Liabilities Company                      | Mr. Le Phuoc Vu is the owner of this company  | 22,000,000  | 21.83%  |  |
| Jean-Eric Jacquemin | Red River Holdings   | Mr. Jean-Eric Jacquemin is the representative of this fund  | 14,415,679  | 14.30%  |  |
| L. V V              | Vo Thi Son Ca  | Spouse  | 18,000  | 0.02%   |  |
| Ly van Auan         | Ly Khanh Van   | Daughter  | 9,000   | 0.01%   |  |
| Harra Dua Huu       | Hoang Duc Hoang  | Younger brother   | 2   | -   |  |
| Hoding Duc Huy      | Hoang Duc Canh   | Younger brother   | 4   | -   |  |
| Nguyen Minh Khoa    | Nguyen Thi Minh Thu  | Younger sister  | 9   | -   |  |
|                     | Le Phuoc Vu  Jean-Eric Jacquemin  Ly Van Xuan  Hoang Duc Huy       | Full name who relate to internal shareholders  Le Phuoc Vu Tam Hy One Member Limited Liabilities Company  Jean-Eric Jacquemin Red River Holdings  Ly Van Xuan Vo Thi Son Ca Ly Khanh Van Hoang Duc Hoang Hoang Duc Canh | Full name who relate to internal shareholders  Le Phuoc Vu  Tam Hy One Member Limited Liabilities Company  Mr. Le Phuoc Vu is the owner of this company  Mr. Jean-Eric Jacquemin  Red River Holdings  Mr. Le Phuoc Vu is the owner of this company  Mr. Jean-Eric Jacquemin is the representative of this fund  Vo Thi Son Ca  Ly Van Xuan  Vo Thi Son Ca  Ly Khanh Van  Daughter  Hoang Duc Hoang  Hoang Duc Canh  Younger brother | Full name who relate to internal shareholders volume  Le Phuoc Vu Tam Hy One Member Limited Liabilities Company Mr. Le Phuoc Vu is the owner of this company Mr. Jean-Eric Jacquemin is the representative of this fund  Ly Van Xuan Vo Thi Son Ca Spouse 18,000 Ly Khanh Van Daughter 9,000  Hoang Duc Huy Hoang Duc Hoang Younger brother 2  Hoang Duc Canh Younger brother 4 |  |



#### HOA SEN PHU MY STEEL SHEET PLANT





In the fiscal year 2013 – 2014, Hoa Sen Phu My Steel Sheet Plant supplied

749,226

TONS

OF FINISHED PRODUCTS
(INCREASING 44.92% IN COMPARISON WITH THE FISCAL YEAR 2012 – 2013).

Address:

Street No. 1B, Phu My 1 Industrial Park, Tan Thanh District, Ba Ria – Vung Tau Province.

Telephone:

+84 64 3 924 790 - Fax: +84 64 3 924 796

Business Registration Certificate:

No. 3700381324-095 issued by the Department of Planning and Investment of Ba Ria – Vung Tau Province on July  $19^{th}$ , 2010.

Director:

Mr. **NGUYEN TAN HOA** 

Business activities:

Producing galvanized steel sheet, aluminum-zinc alloy coated steel sheet, pre-painted galvanized steel sheet, pre-painted aluminum-zinc alloy coated steel sheet, hot rolled coil, cold rolled coil.

Hoa Sen Group owns:

100%.

#### **CONSTRUCTION PROCESS**

The Group successfully built the steel sheet plant with the largest size in Southeast Asia up to now. It covers an area of 16.7 hectares including 87,542 square meters for

workshops, 690 square meters for office, 110 KV transformer station, waste water treatment and water recycling system and vertically integrated value chain. Moreover, it applies the most modern technology in the industry in Vietnam as well as is invested with the lowest cost and constructed in the shortest time but ensuring the quality of works.

| Date                                   | Content   |
|--|---|
| December 2007                          | Obtain Investment License No. 49221000080 of Hoa Sen Phu My Steel Sheet Plant Project issued by Management Board of Industrial Parks of Ba Ria – Vung Tau Province.   |
| May 2009                               | Officially start the construction of Phase 1 of Hoa Sen Phu My Steel Sheet Plant Project.   |
| From December 2009<br>to February 2010 | Put Annealing Furnace No. 01 with a designed capacity of 42,000 tons/year; shearing line with a designed capacity of 50,000 tons/year, slitting line with a designed capacity of 150,000 tons/year and 110Kv power station with a designed capacity of 40M/hour into operation. |
| From March 2010<br>to April 2010       | Put Hot galvanizing line (NOF technology) with a designed capacity of 450,000 tons/year and Color coating line with a designed capacity of 180,000 tons/year and waste water treatment plant with a designed capacity of 90m³/hour into operation.                              |
| From January 2011<br>to February 2011  | Put Galvanizing line (NOF technology) with a designed capacity of 100,000 tons/year into operation.   |
| June 2012                              | Put Annealing Furnace No. 2 with a designed capacity of 100,000 tons/year into operation.   |
| March 2013                             | Put Galvanizing line (NOF technology) with a designed capacity of 120,000 tons/year into operation.   |
| February 2014                          | Put Hot galvanizing line (NOF technology) with a designed capacity of 400,000 tons/year into operation.   |
| March 2014                             | Put Color coating line with a designed capacity of 150,000 tons/year into operation.  |
|  |   |

#### HOA SEN STEEL SHEET ONE MEMBER LIMITED LIABILITIES COMPANY





In the fiscal year 2014 – 2015, Hoa Sen Steel Sheet One Member Limited Liabilities Company plans to supply

950,400

TONS

Address:

No. 9 Thong Nhat Boulevard, Song Than 2 Industrial Park, Di An Ward, Di An Town, Binh Duong Province, Vietnam.

Telephone:

+84 650 3 737 200 - Fax: +84 650 3 737 904

Charter Capital:

VND 280,000,000,000 (Two hundred and eighty billion VND).

Business Registration Certificate:

No. 3700763651 issued by Department of Planning and Investment of Binh Duong Province on December  $24^{th}$ , 2007. The  $7^{th}$  admendment was on December  $27^{th}$ , 2012.

Legal representative:

Mr. NGUYEN MINH KHOA - Chairman of the Board of Members.

Director:

Mr. HOANG DUC HOANG

Business activities:

Production of roof plate from galvanized steel, aluminum zinc alloy coated steel, pre-painted galvanized steel and other alloy coated steel. Production of products from iron such as oxide iron, carbon iron, alloy iron and other products from iron.

Hoa Sen Group owns:

100%.

Hoa Sen Steel Sheet One Member Limited Liabilities Company was established on November 9th, 2006 with its initial name of Hoa Sen Steel Sheet Joint Stock Company. This is the first subsidiary of Hoa Sen Group to manufacture and trade cold rolled coils. Putting cold rolling lines into operation created an important link in chain of competitive advantages of the Group and supplied the majority of input materials for color coating lines and steel pipe lines of the Group.

Hoa Sen Steel Sheet One Member Limited Liabilities Company is one of subsidiaries of Hoa Sen Group that was controlled by Hoa Sen Group in accordance with management mechanism stipulated in Hoa Sen Group's charter (the parent company – the subsidiary model) and regulations of governance and coordination management of Hoa Sen Group.

On December 24th, 2007, the Company was renamed Hoa

Sen Steel Sheet One Member Limited Liabilities Company.

On September 27th, 2012, Hoa Sen Steel Sheet One Member Limited Liabilities Company established the first branch with the name of Branch of Hoa Sen Steel Sheet One Member Limited Liabilities Company – Phu My Cold Rolling Mill.

- Business Registration Certificate: No. 3700763651-001 issued by Department of Planning and Investment of Ba Ria Vung Tau Province on September 27<sup>th</sup>, 2012.
- Address: 1 B Street, Phu My 1 Industrial Park, Phu My Town, Tan Thanh District, Ba Ria – Vung Tau Province, Vietnam.
- Business activities: Production of roof plate from galvanized steel, aluminum zinc alloy coated steel, prepainted galvanized steel and other alloy coated steel. Production of products from iron such as oxide iron, carbon iron, alloy iron and other products from iron.

#### BUSINESS PERFORMANCE OF THE FISCAL YEAR 2013 – 2014 AND BUSINESS PLAN OF THE FISCAL YEAR 2014 – 2015

| No. | ltem                              | Unit        | Performance of<br>the fiscal year<br>2013 – 2014 | Plan of the<br>fiscal year | 2014 – 2015 and<br>the fiscal year | plan of the fiscal year<br>and performance of<br>year 2013 – 2014<br>onber Relative number |  |
|-----|-----------------------------------|-------------|--|----------------------------|------------------------------------|--|--|
| (1) | (2)                               | (3)         | (4)  | (5)                        | (6 = 5 - 4)                        | (7 = 5/4*100)  |  |
| 1   | Sales volume of cold rolled coils | Ton         | 879,977  | 950,400                    | 70,423                             | 108%   |  |
| 2   | Net sales                         | VND Billion | 11,900   | 13,306                     | 1,406                              | 112%   |  |
| 3   | Before-tax profit                 | VND Billion | 140  | 145                        | 5                                  | 104%   |  |

#### HOA SEN BUILDING MATERIALS ONE MEMBER LIMITED LIABILITIES COMPANY



Address:

2B Street, Phu My 1 Industrial Park, Phu My Town, Tan Thanh District, Ba Ria – Vung Tau Province, Vietnam.

Telephone:

+84 64 3 923 231 - Fax: +84 64 3 923 230

Charter capital:

VND 150,000,000,000 (One hundred and fifty billion VND).

Business Registration Certificate:

No. 3500786179 issued by Department of Planning and Investment of Ba Ria – Vung Tau Province on December  $18^{th}$ , 2007.

Legal representative:

Mr. TRAN NGOC CHU - Chairman of the Board of Members .

Director:

Mr. NGUYEN MINH KHOA

Business activities:

Manufacturing and trading building materials products including steel pipes, galvanized steel pipes, plastic pipes and fittings of plastic pipes.

Hoa Sen Group owns:

100%.

In 2010, Hoa Sen Di An Steel Pipe Plant with a capacity of 73,440 tons/year was put into operation at Song Than 2 Industrial Park, Di An Town, Binh Duong Province and Hoa Sen Plastic Pipe Plant with a capacity of 38,900 tons/year was put into operation at Phu My 1 Industrial Park, Ba Ria – Vung Tau Province.

In July 2013, Hoa Sen Hai Duong Steel Pipe Plant with a capacity of 82,800 tons/year and with modern machinery and equipment was put into operation at Binh Giang District Industrial Cluster in Hai Duong Province.

In October 2013, Hoa Sen Phu My Steel Pipe Plant put 3 more steel pipe lines with a capacity of 41,000 tons/year into operation.

In October 2014, the Company continued to put 6 more steel pipe lines with a capacity of 99,360 tons/year into operation at Hoa Sen Phu My Steel Pipe Plant and replaced some ineffective production lines gradually.

At the end of December 2014, Hoa Sen Building Materials One Member Limited Liabilities Company completed the investment in modern machinery and equipment to increase the total designed capacity by 377,400 tons/year and meet domestic and aboard customers' demands timely and flexibly.

With synchronized production capacity and scientific supply plan, the Company timely manufactured and supplied main products such as Hoa Sen black steel pipes, Hoa Sen galvanized steel pipes, Hoa Sen plastic pipes, Hoa Sen fittings of plastic pipes and Hoa Sen solvent cement to domestic markets and overseas markets.

With modern machinery and equipment as well as strict quality and technology management processes, Hoa Sen Plastic Pipe was granted certificates for meeting international standards such as ISO 4422: 1996, TCVN 6151-2: 2002, BS 3505: 1968 and AS/NZS 1477: 2006 by Directorate for Standards, Metrology and Quality (STAMEQ) and

Vietnam Certification Center (QUACERT). At the same time, the Company received certificate of "Automatic technology – vertically integrated value chain for plastic pipes and accessories of Hoa Sen uPVC Plastic Pipe" from Institute of Applied Materials Science.

On the other hand, the product lines of the Company were awarded typical titles and prizes such as Vietnam Excellent Brand 2007 and 2013, Golden Medals at the 2008, 2009, 2011, 2012, 2013 and 2014 Vietbuild Exhibition, the 2012 and 2013 National Quality Award, Top 10 Vietnam Gold Star in 2009 and 2013, the 2014 Vietnamese high quality goods for building materials industry and Vietnam Value 2012 and Vietnam Value 2014.

With flexible business policy, the product lines are widely used in industry, telecommunication, civil construction, water supply and drainage, etc. The Company's products are introduced to consumers through nationwide distribution-retail branches, network of distributors, building contractors and agencies to meet domestic and aboard customers' demands timely and promptly.

In addition to production and business activities, the Company has also positively joined meaningful charity and social activities such as sponsoring National Football Cup – Hoa Sen Plastic (2010 – 2012), Futsal Football Tournament for underprivileged children (2007 – 2012), "Overcome ourselves"

program; "Nick Vujicic comes to Vietnam" program in 2013, "Shining Vietnamese Fortitude" program in 2014 and supported economic conferences and cultural, social and sport activities held by local and central organizations.

With these achievements, the Company is committed to constantly endeavoring to satisfy customers with high quality, reasonable price and good after-sales service to meet the customers' requirements promptly and timely as well as strive to be one of leading manufacturers and suppliers of building materials in domestic and Southeast Asian market.

#### BUSINESS PERFORMANCE OF THE FISCAL YEAR 2013 – 2014 AND BUSINESS PLAN OF THE FISCAL YEAR 2014 – 2015

| No. | ltem              | Unit        | Performance of the<br>fiscal year<br>2013 – 2014 | Plan of the<br>fiscal year<br>2014 – 2015 | Comparing the fiscal year 2014 performance of 2013 - | – 2015 with the<br>the fiscal year |
|-----|-------------------|-------------|--|---|--|------------------------------------|
|     |                   |             |  |   | Absolute number                                      | Relative number                    |
| (1) | (2)               | (3)         | (4)  | (5)                                       | (6) = (5) - (4)                                      | (7=5/4*100)                        |
| 1   | Sales volume      | Ton         | 201,300  | 242,264                                   | 40,964   | 120%                               |
| 2   | Net sales         | VND billion | 3,358  | 4,646                                     | 1,288  | 138%                               |
| 3   | Before-tax profit | VND billion | 52.8   | 62  | 9.2  | 117%                               |

Hoa Sen Building Materials

One Member Limited Liabilities

Company, which is one of

subsidiaries of Hoa Sen Group,

was established on December

18th, 2007 with its initial charter

capital of VND 150 billion. The

head office and main factory

are located in the area of 11

hectares at 2B Street, Phu My

1 Industrial Park, Phu My Town,

Tan Thanh District, Ba Ria -

Vung Tau Province.

## HOA SEN TRANSPORTATION AND ENGINEERING ONE MEMBER LIMITED LIABILITIES COMPANY



Address:

No. 9, Thong Nhat Boulevard, Song Than 2 Industrial Park, Di An Ward, Di An Town, Binh Duong Province, Vietnam.

Telephone:

+84 650 3 737 999 - Fax: +84 650 3 737 999

Charter capital:

VND 16,276,000,000 (Sixteen billion and two hundred and seventy six million VND).

Business Registration Certificate:

No. 3700785528 issued by the Department of Planning and Investment of Binh Duong Province on December 24<sup>th</sup>, 2007.

Legal representative:

Mr. VU VAN THANH – Chairman.

Director:

Mr. BUI THANH TAM

**Business activities:** 

Goods and passenger transport by road and by waterway; direct support services for water transport; warehouses; storage of goods, means of transportation for leasing; trading of materials and spare parts of cars.

Hoa Sen Group owns :

100%.

In the fiscal year 2013 – 2014, Hoa Sen Transportation and Engineering One Member Limited Liabilities Company transported 210,000 tons and achieved VND 12.2 billion in net sales which exceeded 15% in comparison with the plan.

In the fiscal year 2014 – 2015, the Company will invest in 30 more 29 ton tractors, 10 more 18 ton trucks for transportation of goods in the Group. It is estimated that the Company will transport 1,700,000 tons.

## HOA SEN BINH DINH STEEL PIPE ONE MEMBER LIMITED LIABILITIES COMPANY

Address: Lot A1.1 and TT6.2 & 7, Nhon Hoa Industrial Park,

Nhon Hoa Ward, An Nhon Town, Binh Dinh Province, Vietnam.

Charter capital: VND 25,000,000,000 (Twenty five billion VND).

Business Registration Certificate: No. 4101425750 issued by the Department of Planning and Investment of Binh Dinh

Province on May  $14^{th}$ , 2014.

Legal representative: Mr. TRAN NGOC CHU – Chairman

Director: Mr. TRAN DINH CUONG

Business activities: Manufacturing black steel pipes, galvanized steel pipes and other alloy coated

steel pipes.

Hoa Sen Group owns: 100%.

According to the plan, until December 2014, Hoa Sen Binh Dinh Steel Pipe One Member Limited Liabilities Company will complete Phase 1 with 9 steel pipe lines and total capacity of 75,000 tons/year and officially operate at Nhon Hoa Industrial Park, Nhon Hoa Ward, An Nhon Town, Binh Dinh Province to contribute to increasing production and supply capacity for Central market and market of South Central Coast.

#### HOA SEN NGHE AN STEEL SHEET ONE MEMBER LIMITED LIABILITIES COMPANY

Address: | Block C, Nam Cam Industrial Park, Nghi Xa Commune, Nghi Loc District,

Nghe An Province, Vietnam.

Charter capital: VND 30,000,000 (Thirty billion VND).

Business Registration Certificate: No. 2901722597 issued by the Department of Planning and Investment of

Nghe An Province on May 28th, 2014.

**Legal representative:** Mr. **TRAN QUOC TRI** – Chairman.

Business activities: Manufacturing cold rolled coils, hot rolled coils, steel purlins, galvanized purlins, black

steel pipes, galvanized steel pipes and other alloy coated steel pipes.

Hoa Sen Group owns: 100%.

The Company is in the process of building factory and installing machinery and equipment.

CORPORATE GOVERNANCE 89



| NO.                   | Name                      | Address  | Tel                                    |
|-----------------------|---------------------------|--|--|
| A١                    | N GIANG PRO               | VINCE  |  |
| 1                     | Tri Ton                   | Cluster 1, Tri Ton Town,<br>Tri Ton District, An Giang Province  | (+84 76) 3772 949                      |
| 2                     | Chau Doc                  | No. 177, Nguyen Tri Phuong Street,<br>Hoa Binh Cluster, Vinh My Ward,<br>Chau Doc City, An Giang Province  | (+84 76) 3560 510                      |
| 3                     | Phu Tan                   | long Hung 2 Cluster, long Son Ward,<br>Tan Chau Town, An Giang Province  | (+84 76) 3533 435                      |
| 4                     | Long Xuyen                | Group 12, Binh Duc 5 Cluster, Binh Duc Ward,<br>Long Xuyen City, An Giang Province   | (+84 76) 3650 738                      |
| 5                     | Cho Moi                   | My Hoa Hamlet, My Luong Town,<br>Cho Moi District, An Giang Province   | (+84 76) 362 6376                      |
| 6                     | Му Ноа                    | Tay Hue 1 Cluster, My Hoa Ward,<br>Long Xuyen City, An Giang Province  | (+84 76) 3949 952                      |
| BA                    | RIA – VUNG                | TAU PROVINCE   |  |
| 7                     | Ngai Giao                 | Highway 56, Tan Phu Hamlet,<br>Bau Chinh Commune, Chau Duc District,<br>Ba Rìa – Vung Tau Province   | (+84 64) 3962 358                      |
| 8                     | Tan Thanh                 | Ben Dinh Hamlet, My Xuan Commune, Tan<br>Thanh District, Ba Ria – Vung Tau Province  | (+84 64) 3931 828                      |
| 9                     | Xuyen Moc                 | Highway 55, Thanh Son Hamlet,<br>Phuoc Thuan Commune, Xuyen Moc District,<br>Ba Ria - Vung Tau Province  | (+84 64) 3782 888<br>(+84 64) 3782 999 |
| 10                    | Ba Ria                    | Hai Dinh Quarter, Kim Dinh Ward,<br>Ba Ria City, Ba Ria – Vung Tau Province  | (+84 64) 3717 00                       |
| ВА                    | C GIANG PRO               | DVINCE   |  |
| 11                    | Bac Giang                 | Highway 1 A, Tan My Industrial Cluster, Tan My<br>Commune, Bac Giang City, Bac Giang Province  | (+84 240) 3992 567                     |
| 12                    | Luc Ngan                  | Highway 31, Mao Ga Hamlet,<br>Phuong Son Commune, Luc Ngan District,<br>Bac Giang Province   |  |
| ВА                    | C KAN PROVI               |  |  |
| 13                    | Bac Kan                   | Group 5, Phung Chi Kien Ward,  | (+84 281) 3812 556                     |
| D.A                   |                           | Bac Kan Iown, Bac Kan Province   | (+84 281) 3812 558                     |
| вд<br>14              | C LIEU PROVII<br>Bac Lieu | 23/8 Street, Cluster 3, Ward 8,<br>Bac Lieu City, Bac Lieu Province  | (+84 781) 3829 843                     |
| 15                    | Vinh Loi                  | Highway 1, Tan Tao Hamlet, Chau Hung Town,<br>Vinh Loi District, Bac Lieu Province   | (+84 781) 3922 335                     |
| 16                    | Hong Dan                  | Kinh Xang Hamlet, Loc Ninh Commune,<br>Hong Dan District, Bac Lieu Province  | (+84 781) 3560 110                     |
| ВА                    | C NINH PROV               | /INCE  |  |
| 17                    | Bac Ninh                  | Highway 38, Moi City, Ho Town,<br>Thuan Thanh District, Bac Ninh Province  | (+84 241) 3775 381-2                   |
| BE                    | N TRE PROVIN              |  |  |
| 18                    | Chau Thanh<br>– Ben Tre   | Hamlet 5, An Khanh Commune,<br>Chau Thanh District, Ben Tre Province.  | (+84 75) 3612 698                      |
| 19                    | Ben Tre                   | 109D Nguyen Dinh Chieu Street, Quarter<br>3,Ward 8, Ben Tre City, Ben Tre Province   | (+84 75) 3811 794                      |
| 20<br>DIN             |                           | Hamlet 2, Binh Thoi Commune,<br>Binh Dai District, Ben Tre Province  | (+84 75) 3750 705                      |
| DII                   | NH DINH PRO               |  | / 04 5/1 0000 00/                      |
| 21                    | Tuy Phuoc                 | My Dien Hamlet, Tuy Phuoc Town, Tuy Phuoc District, Binh Dinh Province   | (+84 56) 3833 008<br>(+84 56) 3833 009 |
|                       | Tay Son                   | Hamlet 1, Binh Nghi Commune,<br>Tay Son District, Binh Dinh Province   | (+84 56) 388 2725<br>(+84 56) 388 2726 |
| 22                    | _                         | Hoa Dong Hamlet, Cat Tan Commune,<br>Phu Cat District, Binh Dinh Province  | (+84 56) 3538 178                      |
|                       | Phu Cat                   |  |  |
| 23                    | Phu Cat                   | Diem Tieu Hamlet, Phu My Town,<br>Phu My District, Binh Dinh Province  | (+84 56) 3755 089                      |
| 22<br>23<br>24<br>25  | Phu My<br>Bong Son        | Diem Tieu Hamlet, Phu My Town,<br>Phu My District, Binh Dinh Province<br>Thiet Dinh Bac Block, Bong Son Town,<br>Hoai Nhon District, Binh Dinh Province            |  |
| 23<br>24<br>25        | Phu My                    | Diem Tieu Hamlet, Phu My Town,<br>Phu My District, Binh Dinh Province<br>Thiet Dinh Bac Block, Bong Son Town,<br>Hoai Nhon District, Binh Dinh Province<br>ROVINCE | (+84 56) 3755 089<br>(+84 56) 3761 841 |
| 23<br>24<br>25<br>BIN | Phu My<br>Bong Son        | Diem Tieu Hamlet, Phu My Town,<br>Phu My District, Binh Dinh Province<br>Thiet Dinh Bac Block, Bong Son Town,<br>Hoai Nhon District, Binh Dinh Province            |  |

|                |                        | A.1.1   |                                  |
|----------------|------------------------|---|----------------------------------|
|                | Vame                   | Address Binh Duong Boulevard, 3B Hamlet, Thoi Hoa   | (+84 650) 3577                   |
| 28 <b>E</b>    | Ben Cat                | Commune, Ben Cat Town, Binh Duong Province  | (+84 650) 3577                   |
| 29 <b>T</b>    | Thuan An               | No. 84A Binh Duong Boulevard,<br>Dong Ba Quarter, Binh Hoa Ward,<br>Thuan An Town, Binh Duong Province          | (+84 650) 3765<br>(+84 650) 3765 |
| 30 <b>E</b>    | Dau Tieng              | Quarter 7, Dau Tieng Town,<br>Dau Tieng District, Binh Duong Province   |                                  |
| BINH           | H PHUOC PRO            | <u> </u>  |                                  |
| 31 <b>F</b>    | Phuoc Long             | Group 1 ,Quarter 9, Long Phuoc Ward, Phuoc Long Town, Binh Phuoc Province                                       | (+84 651) 3713<br>(+84 651) 3713 |
| 32 <b>C</b>    | Chon Thanh             | No. 31, Group 1, Hamlet 1, Thanh Tam<br>Commune, Chon Thanh District,<br>Binh Phuoc Province                    | (+84 651) 3668                   |
| 33 <b>E</b>    | Binh Long              | Highway 13, Group 4, Phu Long Hamlet,<br>Thanh Phu Commune, Binh Long Town,<br>Binh Phuoc Province              | (+84 651) 3650                   |
| 34 L           | oc Ninh                | Hamlet 3, Loc Thai Commune,<br>Loc Ninh District, Binh Phuoc Province   | (+84 651) 3540                   |
| BINH           | H THUAN PRO            |   |                                  |
| 35 <b>E</b>    | Duc Linh               | Hamlet 4, Duc Chinh Commune,  | (+84 62) 3887                    |
|                | Ham Tan                | Duc Linh District, Binh Thuan Province  Da Mai Hamlet, Tan Xuan Commune,  Ham Tan District, Binh Thuan Province | (+84 62 3872                     |
| 37 <b>F</b>    | Phan Thiet             | 4/1 Lot, Phan Thiet Industrial Park,<br>Phan Thiet City, Binh Thuan Province                                    | (+84 62) 3829<br>(+84 62) 3776   |
| 38 <b>F</b>    | Phan Ri                | Binh Liem Hamlet, Phan Ri Thanh Commune, Bac<br>Binh District, Binh Thuan Province                              | (+84 62) 3862<br>(+84 62) 3862   |
|                | Ham Thuan<br>Nam       | Highway 1A, Ham My Commune,<br>Ham Thuan Nam District, Binh Thuan Province                                      | (+84 62) 3899                    |
| CA N           | MAU PROVIN             |   |                                  |
| 40 <b>h</b>    | Nam Can                | Cai Nai Cluster, Nam Can Town,<br>Nam Can District, Ca Mau Province   | (+84 780) 3876                   |
| 41 (           | Ca Mau                 | No. 39 ly Thuong Kiet Street, Cluster 7,<br>Ward 6, Ca Mau City, Ca Mau Province                                | (+84 780) 3826                   |
| 42 <b>(</b>    | Cai Nuoc               | No. 115, Highway 1 A, Dong Hung Hamlet,<br>Tan Hung Dong Commune, Cai Nuoc District,<br>Ca Mau Province         | (+84 780) 3882                   |
| CAN            | I THO PROVI            |   |                                  |
| 43 <b>(</b>    | Can Tho                | No. 143, Zone 5, Cach Mang Thang Tam Street,<br>An Thoi Ward, Binh Thuy District, Can Tho City                  | (+84 710) 3887                   |
| 44 (           | Cai Rang               | Highway 1 A, Area 2, Ba Lang Ward,<br>Cai Rang District, Can Tho City   | (+84 710) 3910                   |
| 45 <b>L</b>    | .o Te                  | No. 454, Group 16, Thoi Hoa Zone,<br>Thoi Thuan Ward, Thot Not District, Can Tho City                           | (+84 710) 3687                   |
| 46 (           | O Mon                  | Thoi Hung Zone, Long Hung Ward,<br>O Mon District, Can Tho City   | (+84 76) 3831                    |
| 47 \           | √inh Thanh             | Vinh Tien Hamlet, Vinh Thanh Town, Vinh Thanh<br>District, Can Tho City   | (+84 710) 3641                   |
|                | O TE BASE<br>DEPOT     | No. 454, Group 16, Thoi Hoa Zone,<br>Thoi Thuan Ward, Thot Not District, Can Tho City                           | (+84 76) 3930                    |
| <sup>2</sup> E |                        | Highway 1 A, Zone 2, Ba Lang Ward,<br>Cai Rang District, Can Tho City   | (+84 710) 3527                   |
| 1 AC           | NANG PROV              | -1 1 -  | /, 0 / E11\ 0701                 |
|                | Da Nang<br>ILAK PROVIN | No. 281 A Truong Chinh Street, An Khe Ward, Thanh Khe District, Da Nang City                                    | (+84 511) 3721<br>(+84 511) 3721 |
| <del>-</del> - |                        | Km No. 09, Highway 14, Ea Tur Commune,  | (+84 500) 3954                   |
|                | Dak Lak                | Buon Me Thuot City, Dak Lak Province An Cu Hamlet, Cu Hue Commune,  | (+84 500) 3954<br>(+84 500) 3627 |
|                | Earka<br>Krông Pak     | Ea Kar District, Dak Lak Province<br>Phuoc An Town, Krong Pak District,   | (+84 500) 3627<br>(+84 500) 3519 |
|                | Buon Ho                | Dak Lak Province No. 861 Hung Vuong Street, Thien An Ward,  | (+84 500) 3519<br>(+84 500) 3870 |
|                |                        | Buon Ho Town, Dak Lak Province<br>Hamlet 2, Ea Ral Commune,   |                                  |
|                | Ea H'leo               | Ea H'leo District, Daklak Province<br>Provincial Highway 8, Hamlet 1, Ea Kpam                                   | (+84 500) 3779<br>(+84 500) 3533 |
| J4 (           | Cu M'gar               | Commune, Ču M'gar District, Daklak Province<br>Highway 27, Ea Tieu Commune,                                     | (+84 500) 3533<br>(+84 500) 3633 |
| 55 (           | Cu Kuin                |   |                                  |

| No. | Name                    | Address   | Tel                                      |
|-----|-------------------------|---|--|
|     | k nong pro              | <del></del>   |  |
| 56  | Gia Nghia               | Tong Duy Tan Street, Group 9, Nghia Thanh<br>Ward, Gia Nghia Town, Dak Nong Province  | (+84 501) 3545 016                       |
| 57  | Dak Mil                 | Duc Tan Hamlet, Duc Manh Commune,<br>Dak Mil District, Dak Nong Province  | (+84 501) 3750 878<br>(+84 501) 3870 888 |
| 58  | Cu Jut                  | Highway 14, Tam Thang Commune,<br>Cu Jut District, Dak Nong Province  | (+84 501) 3692 567<br>(+84 501) 3692 568 |
| DC  | NG NAI PRO              | VINCE   |  |
| 59  | Thong Nhat              | No. 65, Highway 1A, Hung Nghia Hamlet,<br>Hung Loc Commune, Thong Nhat District,<br>Dong Nai Province                           | (+84 61) 3768 503                        |
| 60  | Dinh Quan               | SKK 97A Lot, Dinh Quan Industrial Park,<br>La Nga Commune, Dinh Quan District,<br>Dong Nai Province                             | (+84 61) 3633 855<br>(+84 61) 3633 858   |
| 61  | Trang Bom               | 834 B, Ngu Phuc Hamlet, Ho Nai 3 Commune,<br>Trang Bom District, Dong Nai Province  | (+84 61 )3981 701                        |
| DC  | NG THAP PRO             | OVINCE  |  |
| 62  | Hong Ngu                | Highway 30, An Loc Ward, Hong Ngu Town,<br>Dong Thap Province   | (+84 67) 3836 771                        |
| 63  | Tam Nong                | Tram Chim Town, Tam Nong District, Dong Thap Province   | (+84 67) 3829 658                        |
| 64  | Cao Lanh                | Highway 30, My Phu Ward,<br>Cao Lanh City, Dong Thap Province   | (+84 67) 3857 316                        |
| 65  | Sa Dec                  | Highway 80, An Hoa Nhat Hamlet,<br>Tan Binh Commune, Chau Thanh District,<br>Dong Thap Province                                 | (+84 67) 3868 156                        |
| GIA | A LAI PROVING           | CE  |  |
| 66  | Gia Lai                 | No. 174 Truong Chinh Street, Group 4,<br>Tra Ba Ward, Pleiku City, Gia lai Province   | (+84 59) 3747 170                        |
| 67  | Chu Se                  | Hamlet 7, Ia Blang Commune,<br>Chu Se District, Gia Lai Province  | (+84 59) 3768 778                        |
| 68  | An Khe                  | Group 3, Ngo May Ward, An Khe Town,<br>Gia lai Province   | (+84 59) 3533 511<br>(+84 59) 3533 512   |
| 3   |                         | Group 9, Nguyen Hue Street, Dak Doa Town,<br>Dak Doa District, Gia Lai Province   | (+84 59) 3894 608                        |
| НА  | GIANG PRO               |   | /. 0.4 0.10\ 2000 0.5/                   |
| 69  | Hà Giang                | Tan An Hamlet, Hung An Commune,<br>Bac Quang District, Ha Giang Province  | (+84 219) 3892 956<br>(+84 219) 3892 957 |
| HA  | NAM PROVII              |   |  |
|     | Ha Nam                  | Lao Cau Hamlet, Tien Tan Commune,<br>Phu Ly City, Ha Nam Province   | (+84 351) 3595 616<br>(+84 351) 3595 618 |
| НА  | NOI CITY                |   |  |
| 71  | Hanoi                   | A6 – 2 Lot, Hanoi – Dai Tu Industrial Park,<br>No. 386 Nguyen Van Linh Street,<br>Phuc Loi Ward, Long Bien District, Hanoi City | (+84 43) 6559 905<br>(+84 43) 6559 906   |
| 72  | Chuong My               | Yen Kien Hamlet, Dong Son Commune,<br>Chuong My District, Hanoi City  | (+84 43) 3911 353                        |
| 73  | Phuc Tho                | Cluster 8, Phuc Tho Town, Phuc Tho District,<br>Hanoi City  | (+84 43) 3643 360-1                      |
| 74  | Thuong Tin              | Ha Binh Phuong Industrial Cluster, Ha Hoi<br>Commune, Thuong Tin District, Hanoi City   | (+84 43) 3760 318                        |
| 4   | LONG BIEN<br>BASE DEPOT | A6–2 Lot, Hanoi – Dai Tu Industrial Park,<br>No. 386 Nguyen Van Linh Street,<br>Phuc Loi Ward, Long Bien District, Hanoi City   | (+84 43) 6556 180                        |
| НА  | TINH PROVIN             | -   |  |
| 75  | Ky Anh                  | Hoa Hieu Zone, Ky Thinh Commune,<br>Ky Anh District, Ha Tinh Province   | (+84 390) 3690 617<br>(+84 390) 3690 618 |
| 76  | Ha Tinh                 | Tan Phu Hamlet, Thach Trung Commune,<br>Ha Tinh City , Ha Tinh Province   | (+84 39) 3721 776<br>(+84 39) 3721 777   |
|     |                         |   |  |

| No.              | Name         | Address   | Tel                                      |  |  |
|------------------|--------------|---|--|--|--|
| НА               | I DUONG PR   | OVINCE  |  |  |  |
| 77               | Hai Duong    | Highway 37, Hao Thon Hamlet,<br>Dong Lac Commune, Nam Sach District,<br>Hai Duong Province                            | (+84 320) 3751 335-6                     |  |  |
| 78               | Hai Phong    | Kien Bai Commune, Thuy Nguyen District,<br>Hai Phong City   | (+84 320) 3731 226<br>(+84 320) 3731 227 |  |  |
| 79               | Kien An      | No. 846A, Tran Nhan Tong Street, Nam Son<br>Ward, Kien An District, Hai Phong City                                    |  |  |  |
| 80               | Thanh Mien   | Provincial Highway 392, Block 2,<br>Doan Tung Township, Doan Tung Commune,<br>Thanh Mien District, Hai Duong Province | (+84 31) 3645 566<br>(+84 31) 3645 567   |  |  |
| 81               | Chi Linh     | Do Xa Residential Area, Hoang Tan Ward,<br>Chi Linh Town, Hai Duong Province  | (+84 31) 3590 088<br>(+84 31) 3590 099   |  |  |
| 82               | Duong Kinh   | Street No. 402, Residential Group No. 11,<br>Hoa Nghia Ward, Duong Kinh District,<br>Hai Phong City                   | (+84 31) 3633 559<br>(+84 31) 3633 659   |  |  |
| HA               | U GIANG PRO  | OVINCE  |  |  |  |
| 83               | Phung Hiep   | Zone 3, Hiep Thanh Ward, Nga Bay Town,<br>Hau Giang Province  | (+84 711) 3867 887                       |  |  |
| 84               | Vi Thanh     | Tran Hung Dao Street, Zone 3, Ward 5,<br>Vi Thanh City, Hau Giang Province  | (+84 711) 3870 137                       |  |  |
|                  | Tan Long     | Tan Long Hamlet, Tan Binh Commune, Phung Hiep District, Hau Giang Province  |  |  |  |
| HC               | )A BINH PRO\ |   |  |  |  |
|                  | Hoa Binh     | Trung Hamlet, Trung Minh Commune,<br>Hoa Binh City, Hoa Binh Province   | (+84 218) 3843 737                       |  |  |
| IH               | ua thien hu  |   | /. 0.4 E.A. 0777 1E.A                    |  |  |
| 87               |              | Highway 1 A, Huong Van Commune,<br>Huong Tra District, Thua Thien Hue Province  | (+84 54) 3777 156<br>(+84 54) 3777 157   |  |  |
| HA TINH PROVINCE |              |   |  |  |  |
| 88               | Hung Yen     | Pho Noi Industrial Park, Di Su Commune, My Hao District, Hung Yen Province  | (+84 321) 3744 206<br>(+84 321) 3744 207 |  |  |
| 89<br>VU         | Kim Dong     | Highway 39A, Truong Xa Hamlet, Toan Thang<br>Commune, Kim Dong District, Hung Yen Province                            |  |  |  |
| KH               | anh hoa pr   |   |  |  |  |
| 90               | Dien Khanh   | Phu Khanh Hamlet, Dien Thanh Commune,<br>Dien Khanh District, Khanh Hoa Province                                      | (+84 58) 3976 402                        |  |  |
| 91               | Ninh Hoa     | Highway 1A, Ninh Ich Hamlet,<br>Ninh An Commune, Ninh Hoa Town,<br>Khanh Hoa Province                                 | (+84 58) 3750 526<br>(+84 58) 3750 527   |  |  |
| 92               | Cam Ranh     | Phuc Ninh Group, Cam Phuc Nam Ward,<br>Cam Ranh City, Khanh Hoa Province  | (+84 58) 3633 088<br>(+84 58) 3633 089   |  |  |
| KIE              | N GIANG RP   | OVINCE  |  |  |  |
| 93               | Vinh Thuan   | Group 39,Vinh Dong 2 Hamlet, Vinh Thuan<br>Town, Vinh Thuan District, Kien Giang Province                             | (+84 77) 3561 336                        |  |  |
| 94               | An Bien      | Group 17, Dong Thanh Hamlet, Dong Thai<br>Commune, An Bien District, Kien Giang Province                              | (+84 77) 3524 259                        |  |  |
| 95               | Kien Luong   | Group 13, Tam Thuoc Quarter, Kien Luong Town,<br>Kien Luong District, Kien Giang Province                             | (+84 77) 3765 055                        |  |  |
| 96               | Rach Gia     | No. 67 Cach Mang Thang Tam Street, Vinh Loi<br>Ward, Rach Gia City, Kien Giang Province                               | (+84 77) 3912 450                        |  |  |
| 97               | Hon Dat      | Group 4, Highway 80, Son Thinh Hamlet, Soc<br>Son Town, Hon Dat District, Kien Giang Province                         | (+84 77) 3742 377                        |  |  |
| 98               | Phu Quoc     | Suoi May Hamlet, Duong To Commune,<br>Phu Quoc District, Kien Giang Province  | (+84 77) 3844 173                        |  |  |
| KO               | N TUM PROV   |   |  |  |  |
| 99               | Kon Tum      | No. 293 Phan Dinh Phung Street,<br>Kon Tum City, Kon Tum Province   | (+84 60) 3856 372                        |  |  |
| 100              | Ngoc Hoi     | Group 3, Plei Kan Town,<br>Ngoc Hoi District, Kon Tum Province  | (+84 60) 3832 772                        |  |  |
|                  |              |   |  |  |  |

|     | Name         | Address   | Tel   |
|-----|--------------|---|---|
| LAI | CHAU PROV    |   |   |
|     | Lai Chau     | No. 121, Le Duan Street, Group 5, Tan Phong<br>Ward, Lai Chau City, Lai Chau Province           | (+84 231) 3791 517                          |
| LOI | ng an Prov   |   |   |
| 02  | Thu Thua     | Binh Cang 1 Hamlet, Binh Thanh Commune,<br>Thu Thua District, Long An Province                  | (+84 72) 3820 522                           |
| 103 | Tan Thanh    | Quarter 3, Tan Thanh Town, Tan Thanh District, Long An Province                                 | (+84 72) 3941 013                           |
|     | Ben Luc      | Voi La Hamlet, Long Hiep Commune,<br>Ben Luc District, Long An Province                         | (+84 72) 3647 778<br>(+84 72) 3647 779      |
| NΑ  | M DINH PRO   |   |   |
| 105 | Nam Dinh     | Lot 21, N1 Street, An Xa Industrial Cluster, My Xa<br>Commune, Nam Dinh City, Nam Dinh Province | (+84 350) 3672 317                          |
| 106 | Hai Hau      | Highway 21, Block 3, Yen Dinh Town,<br>Hai Hau District, Nam Dinh Province                      | (+84 350) 3773 789                          |
| NG  | SHE AN PROV  |   |   |
| 107 | Nghe An      | Hamlet 14, Nghi Kim Commune, Vinh City,<br>Nghe An Province                                     | (+84 38) 3516 469                           |
| 108 | Dien Chau    | Nho Industrial Park, Dien Hong Commune,<br>Dien Chau District, Nghe An Province                 | (+84 38) 3620 685<br>(+84 38) 3620 686      |
| 109 | Thai Hoa     | Highway 48, Doc Cao Block, Quang Tien<br>Ward, Thai Hoa Town, Nghe An Province                  |   |
| NII | NH BINH PRO  |   |   |
| 110 | Ninh Binh    | Highway 1 A, Thien Ton Town,<br>Hoa Lu District, Ninh Binh Province                             | (+84 30) 3626 668<br>(+84 30) 3626 669      |
|     | Yen Khanh    | Highway 10, Khanh An Commune,<br>Yen Khanh District, Ninh Binh Province                         | (+84 30) 3762 938<br>(+84 30) 3762 939      |
| NII | NH THUAN PF  |   |   |
|     | Phan Rang    | Quarter 6, Phu Ha Ward, Phan Rang – Thap Cham<br>City, Ninh Thuan Province                      | (+84 68) 3833 845<br>(+84 68) 3833 846      |
| PH  | U THO PROVI  |   |   |
| 113 | Phu Tho      | Block 12, Kim Duc Commune,<br>Viet Tri City, Phu Tho Province                                   | (+84 210) 3736 386                          |
|     | Doan Hung    | Block 8, Soc Dang Commune,<br>Doan Hung District, Phu Tho Province                              | (+84 210) 3881 123<br>(+84 210) 3881 456    |
| PH  | U YEN PROVI  |   | /. 0.4 F7\ 2/.40 407                        |
| 115 | Son Hoa      | Tan Thanh Hamlet, Suoi Bac Commune,<br>Son Hoa District, Phu Yen Province                       | (+84 57) 3640 427<br>(+84 57) 3640 428      |
| 116 | Tuy Hoa      | No. 229 Nguyen Tat Thanh Street,<br>Ward 8, Tuy Hoa City, Phu Yen Province                      | (+84 57) 3820 586<br>(+84 57) 3820 361      |
| 117 | Tuy An       | Chi Duc Hamlet, Chi Thanh Town,<br>Tuy An District, Phu Yen Province                            | (+84 57) 3767 477<br>(+84 57) 3767 478      |
| QL  | JANG BINH P  | ROVINCE   |   |
| 118 | Quang Binh   | F325 Street, Bac Ly Ward,<br>Dong Hoi City, Quang Binh Province                                 | (+84 52) 3859 356<br>(+84 52) 3859 357      |
| QL  | JANG NAM P   | ROVINCE   |   |
| 119 | Tam Ky       | No. 16 Phan Boi Chau Street, Hoa Thuan Ward<br>Tam Ky City, Quang Nam Province                  | l, (+84 510) 3810 842<br>(+84 510) 3810 843 |
| QL  | JANG NGAI F  | PROVINCE  |   |
| 120 | Son Tinh     | Tuong Tho Dong Hamlet, Truong Quang Trong<br>Ward, Quang Ngai City, Quang Ngai Province         | (+84 55) 3670 097<br>(+84 55) 3670 098      |
| 121 | Mo Duc       | Tu Son 2 Hamlet, Duc Lan Commune,<br>Mo Duc District, Quang Ngai Province                       | (+84 55) 3943 378<br>(+84 55) 3943 379      |
| QL  | JANG NINH F  | PROVINCE  |   |
| 122 | Mong Cai     | Km 3.5, Block 7, Hai Yen Ward,<br>Mong Cai City, Quang Ninh Province                            | (+84 33) 3553 768<br>(+84 33) 3553 769      |
| 123 | Quang Ninh   | Trai Thanh 1 Hamlet, Dong Mai Ward,<br>Quang Yen Town, Quang Ninh Province                      | (+84 33) 3779 001<br>(+84 33) 3779 002      |
| QL  | JANG TRI PRO | OVINCE  |   |
| 124 | Quang Tri    | An Binh Hamlet, Cam Thanh Commune,<br>Cam Lo District, Quang Tri Province                       | (+84 53) 3565 222                           |
| SO  | C TRANG PRO  |   |   |
| 125 | Soc Trang    | Highway 1 A, Ward 2, Soc Trang City,<br>Soc Trang Province                                      | (+84 79) 3611 212                           |
| 106 | Vinh Chau    | Nguyen Hue Street, Cluster 1, Ward 1,<br>Vinh Chau Town, Soc Trang Province                     | (+84 79) 3861 828                           |

| SON LA PROVINCE  |     |              |  |                                      |
|--|-----|--------------|--|--------------------------------------|
| 127   Son La   Chieng Sinh Industrial Park, Chieng Sinh Ward, Son La City, Son La Province   (+84 22) 3774 2     128   Moc Chau   Subdivision, 3, Moc Chau Town, Moc Chau District, Son La Province   (+84 22) 3669 9     129   Mai Son   Highway 6, 26/3 Subdivision, Co Noi   (+84 22) 3746 3     129   Mai Son   Highway 6, 26/3 Subdivision, Co Noi   (+84 22) 3746 3     120   Trang Bang   Group 6, An Binh Hamlet, An Tinh Commune, Tang Bang   Chargo Debtict, Toy Ninh Province   (+84 66) 3896 7     130   Trang Bang   Group 6, An Binh Hamlet, An Tinh Commune, Tang Bang Debtict, Toy Ninh Province   (+84 66) 3838 7     131   Toy Ninh   Long Titonh Inung Siteet, Long Chi Hamlet, Long Titonh Trung Commune, Hoa Thanh District, Tay Ninh Province   (+84 66) 3837 1     132   Toy Ninh   Long Titonh Trung Commune, Hoa Thanh District, Tay Ninh Province   (+84 66) 3837 1     133   Tan Chau   Long Titonh Trung Commune, Hoa Thanh Nam Hamlet, Thanh Tay Commune, Tan Phu Commune, Tan Chau District, Tay Ninh Province   (+84 66) 3776 6     134   Tan Bien   Thanh Nam Hamlet, Thanh Tay Commune, Tan Bien District, Tay Ninh Province   (+84 36) 3568 8     135   Thai Binh   Gra La Hamlet, Dong My Commune, Thanh Binh   Gra La Hamlet, Dong My Commune, Thanh Sinh City, Thai Binh Province   (+84 280) 3648 6     136   Thai Nguyen   Homel 31, Long Son Commune, Thanh Hoa Province   (+84 37) 3763 9     137   Thanh Hoa   Chang Tity, Thanh Hoa Province   (+84 37) 3763 9     138   Bim Son   Block 6, Bec Son Ward, Bim Son Town, Thanh Hoa Province   (+84 37) 3763 9     139   Yen Dinh   District, Thanh Hoa Province   (+84 37) 3763 9     140   Cai Be   Highway 1, A. Thai Hamlet, An Cu Commune, Cai Be District, Tien Giang Province   (+84 73) 3923 4     141   Binh Chanh   District, Thanh Hoa Province   (+84 73) 3923 4     142   Binh Chanh   District, Thanh Hoa Province   (+84 73) 3955 8     143   Tra Vinh   Chi Minh City   (+84 8) 3759 42     144   Binh Chanh   District, Ho Chi Minh City   (+84 8) 3759 42     145   Binh Minh   Cammune, Binh Minh Town, Vinh Lon   |     |              | Address  | Т                                    |
| Chieng Sinh Ward, Son La City, Son La Province   | SO  | n la provin  |  |                                      |
| 129   Mai San   Highway 6, 26/3 Subdivision, Co Noi.   (484 22) 3746 3   | 127 | Son La       | Chieng Sinh Ward, Son La City, Son La Province                           | (+84 22) 3774 28                     |
| Commune, Mai Son District, Son La Province   (+84 22) 3746 3   | 128 | Moc Chau     |  | (+84 22) 3669 9                      |
| 130   Trang Bang   France      | 129 | Mai Son      |  | (+84 22) 3746 38<br>(+84 22) 3746 38 |
| 130   17ang Bang   17ang Bang   17ang Bang District, Toy Ninh Province   17ang Bang Bang Bang Bang Bang Bang Bang B   | TAY | ' NINH PROVI | NCE  |                                      |
| Go Dau District, Tay Ninh Province   371 Pham Hung Street, Long Chi Hamlet, Long Thanh Trung Commune, Hota Thanh District, Tay Ninh Province   No. 282, 785 Street, Tan Hoa Hamlet, Long Thanh Trung Commune, Hota Thanh District, Tay Ninh Province   (+84 66) 3759 6 Tay Ninh Province   Thanh Nam Hamlet, Thanh Tay Commune, Tan Chau District, Tay Ninh Province   Thanh Nam Hamlet, Thanh Tay Commune, Tan Bien District, Tay Ninh Province   (+84 66) 3776 6 Tay Ninh Province   (+84 36) 3568 8 Thai Binh Province   (+84 36) 3568 8 Thai Nguyen Province   (+84 36) 3568 8 Thai Nguyen Province   (+84 37) 3763 9 Thai Nguyen Province   (+84 37) 3755 6 Thai Nguyen Province   (+84 37) 3755 6 Thai Nguyen Province   (+84 37) 3753 9 Thanh Hoa Province   (+84 73) 3955 8 Thanh Hoa Province   (+84 74) 3842 5 Thanh Hoa Province   (+84 74) 3842 5 Thanh Hoa Province   (+84 74)    | 130 | Trang Bang   | _ '_'  | (+84 66) 3896 7                      |
| 132   Tay Ninh   Long Thanh Tung Commune, Hoa Thanh District, Tay Ninh Province No. 282, 785 Street, Tan Hoa Hamlet, Tan Phu Commune, Tan Chau District, Tay Ninh Province No. 282, 785 Street, Tan Hoa Hamlet, Tan Phu Commune, Tan Chau District, Tay Ninh Province Thanh Nam Hamlet, Thanh Tay Commune, Tan Bien District, Tay Ninh Province (+84 66) 3776 6 Thanh Nam Hamlet, Thanh Tay Commune, Tan Bien District, Tay Ninh Province (+84 36) 3568 8 Thai Binh   Gia ta Hamlet, Dong My Commune, Tan Bien District, Tay Ninh Province (+84 36) 3568 8 Thai Binh   Gia ta Hamlet, Dong My Commune, Thai Binh Chai Right Chai Binh Civit, Thai Binh Province (+84 280) 3645 6 Thai Nguyen Province (+84 280) 3645 6 Thai Nguyen Civit, Thai Hoyen Civit, Thai Nguyen Province (+84 280) 3645 6 Thai Nguyen Civit, Thai Nguyen Province (+84 37) 3755 6 (+84 37) 3753 9 Thanh Hoa Province (+84 37) 3753 9 Thanh Hoa Province (+84 37) 3763 9 Thanh Hoa Pr   | 131 | Go Dau       |  | (+84 66) 3533 8                      |
| 133   Tan Chau   | 132 | Tay Ninh     | Long Thanh Trung Commune,  | (+84 66) 3837 1                      |
| Tan Bien District, Tay Ninh Province  Thal BINH PROVINCE  35 Thai Binh Gia la Hamlet, Dong My Commune, Thai Binh City, Thai Binh Province  THAI NGUYEN PROVINCE  36 Thai Nguyen Hamlet 3, Luong Son Commune, Thai Nguyen City, Thai Nguyen Province  THANH HOA PROVINCE  37 Thanh Hoa Highway 1A, Quyet Thang Hamlet, Quong Thinh Commune, Quang Xuong District, Thanh Hoa Province  38 Bim Son Block 6, Bac Son Ward, Bim Son Town, Thanh Hoa Province  193 Yen Dinh Highway 45, Dinh Lien Commune, Yen Dinh District, Thanh Hoa Province  TIEN GIANG PROVINCE  100 Cai Be Highway 1, An Thai Hamlet, An Cu Commune, Yen Dinh District, Then Giang Province  TRUNG  5 LUONG BASE Long, My Hamlet, Phuoc Thanh Commune, My Tho City, Tien Giang Province  HO CHI MINH CITY  101 District 9 No. 11, Nguyen Duy Tirinh Street, Tam Da Quarter, Long Truong Ward, District 9, Ho Chi Minh City  TRA VINH PROVINCE  102 Binh Chanh D1/29 Highway 1A, Quarter 4, Tan Tuc Town, Binh Chanh District, Ho Chi Minh City  TRA VINH PROVINCE  103 Tra Vinh Highway 60, Cluster 6, Ward 8, Tar Winh City, Tro Vinh Province  VINH LONG PROVINCE  104 Tieu Can Phu Tho 1 Hamlet, Hieu Trung Commune, Phu Tho 1 Hamlet, Trung Thanh Commune, Phu Thong District, Vinh Long Province  105 Wen Bai Province  107 Vinh Long Gioup 2, Hop Minh Ward, Yen Bai City, Yen (+84 20) 3750 5 10 10 10 10 10 10 10 10 10 10 10 10 10  | 133 | Tan Chau     | Tan Phu Commune, Tan Chau District,                                      | (+84 66) 3759 6                      |
| Thai Binh   Gia La Hamlet, Dong My Commune, Thai Binh   City, Thai Binh Province   (+84 36) 3568 8   | 134 | Tan Bien     |  | (+84 66) 3776 6                      |
| Thai Binh City, Thai Binh Province   | THA | AI BINH PROV | INCE   |                                      |
| Thai Nguyen Hamlet 3, Luong Son Commune, Thai Nguyen City, Thai Nguyen Province  THANH HOA PROVINCE  Highway 1A, Quyet Thang Hamlet, Quang Xuong District, Thanh Hoa Province  Highway 1A, Quyet Thang Hamlet, (+84 37) 8755 6 (+84 37) 8753 9 | 135 | Thai Binh    |  | (+84 36) 3568 8<br>(+84 36) 3568 8   |
| Thanh Hoa   Thoi Nguyen City, Thai Nguyen Province   THANH HOA PROVINCE  | THA | AI NGUYEN P  | ROVINCE  | •                                    |
| Highway I.A., Quyet Thang Hamlet,  | 136 | Thai Nguyen  |  | (+84 280) 3645 6                     |
| 137 Thanh Hoa         Quang Thinh Commune, Quang Xuong District, Thanh Hoa Province         (+84 37) 8755 6 (+84 37) 8755 6           138 Bim Son         Block 6, Bac Son Ward, Bim Son Town, Thanh Hoa Province         (+84 37) 3763 9           139 Yen Dinh         Highway 45, Dinh Lien Commune, Yen Dinh District, Thanh Hoa Province         (+84 37) 3763 9           TIEN GIANG PROVINCE         Highway 1, An Thai Hamlet, An Cu Commune, Cai Be District, Tien Giang Province         (+84 73) 3923 4           TRUNG         Highway 1, An Thai Hamlet, An Cu Commune, Cai Be District, Tien Giang Province         (+84 73) 3955 8           TRUNG         LUONG BASE Long My Hamlet, Phuoc Thanh Commune, My Tho City, Tien Giang Province         (+84 73) 3955 8           HO CHI MINH CITY         No. 11, Nguyen Duy Trinh Street, Tam Da Quarter, Long Truong Ward, District 9, Ho Chi Minh City         (+84 8) 3759 42 (+84 70) 3750 72 (+84 70) 3750 72 (+84 70) 3750 72 (+84 70) 3750 72 (+84 70) 3750 72 (+84 70) 3750 72 (+84 70) 3750 72 (+84 70) 3750 72 (+84 70) 3750 72 (+84 70) 3750 72 (+84 70) 3750 72 (+84  | THA | ANH HOA PRO  | OVINCE   | •                                    |
| Thanh Hoa Province   | 137 | Thanh Hoa    | Quang Thinh Commune, Quang Xuong District,                               | (+84 37) 8755 6<br>(+84 37) 8755 6   |
| TIEN GIANG PROVINCE  140 Cai Be Highway 1, An Thai Hamlet, An Cu Commune, Cai Be District, Tien Giang Province  TRUNG  140 Chi Be Highway 1, An Thai Hamlet, An Cu Commune, Cai Be District, Tien Giang Province  TRUNG  141 LONG BASE My Hamlet, Phuoc Thanh Commune, My Tho City, Tien Giang Province  HO CHI MINH CITY  141 District 9 No. 11, Nguyen Duy Trinh Street, Tam Da Quarler, Long Truong Ward, District 9, Ho Chi Minh City  142 Binh Chanh  143 Tra Vinh Highway 1, Quarter 4, Tan Tuc Town, Binh Chanh District, Ho Chi Minh City  TRA VINH PROVINCE  144 Tieu Can Highway 60, Cluster 6, Ward 8, Tra Vinh City, Tra Vinh Province  145 Binh Minh  146 Vung Liem Can District, Tien Shah Hamlet, Thuan An Commune, Binh Minh Town, Vinh Long Province  146 Vung Liem Tung Xuan Hamlet, Tinng Thanh Commune, Commune, Binh Minh Town, Vinh Long Province  147 Vinh Long Tan Vinh Thuan Hamlet, Tan Ngai Commune, Commune, Highway 53, Cluster 2, Long Ho Town, Long Ho District, Vinh Long Province  148 Long Ho Highway 53, Cluster 2, Long Ho Town, Long Ho District, Vinh Long Province  149 Vinh Phuc Huong Loc Hamlet, Dao Duc Commune, Heat 211) 3593 5  YEN BAI PROVINCE  150 Yen Rai Group 2, Hop Minh Ward, Yen Bai City, Yen (+84 29) 3710 4  | 138 | Bim Son      |  | (+84 37) 3763 9<br>(+84 37) 3763 9   |
| 140 Cai Be Highway 1, An Thai Hamlet, An Cu Commune, Cai Be District, Tien Giang Province  TRUNG LUONG BASE Long My Hamlet, Phuoc Thanh Commune, My Tho City, Tien Giang Province  HO CHI MINH CITY  141 District 9 No. 11, Nguyen Duy Trinh Street, Tam Da Quarter, Long Truong Ward, District 9, Ho Chi Minh City  142 Binh Chanh D1/29 Highway 1A, Quarter 4, Tan Tuc Town, Binh Chanh District, Ho Chi Minh City  TRA VINH PROVINCE  143 Tra Vinh Highway 60, Cluster 6, Ward 8, Tra Vinh City, Tra Vinh Province  Phu Tho 1 Hamlet, Hieu Trung Commune, Tieu Can District, Tra Vinh Province  VINH LONG PROVINCE  145 Binh Minh 622A, Thuan Tien B Hamlet, Thuan An Commune, Binh Minh Town, Vinh Long Province  146 Vung Liem 74 Vinh Long 75 Can District, Vinh Long Province 75 Can Vinh Long City, Vinh Long Province 75 Can Vinh Long City, Vinh Long Province 75 Can Vinh Huan Hamlet, Tan Ngai Commune, Character 75 Can Vinh Long City, Vinh Long Province 75 Can Vinh Huan Hamlet, Tan Ngai Commune, Character 75 Can Vinh Long City, Vinh Long Province 75 Can Vinh Huan Hamlet, Tan Ngai Commune, Character 75 Can Vinh Huan Hamlet, Tan Ngai Commune, Character 75 Can Vinh Huan Hamlet, Tan Ngai Commune, Character 75 Can Vinh Long City, Vinh Long Province 75 Can Vinh Long City, Vinh Long Province 75 Can Vinh Phuc Character 75 Can Vinh Phuc Province 75 Can Vinh Phuc  | 139 | Yen Dinh     |  |                                      |
| TRUNG LUONG BASE Long My Hamlet, Phuoc Thanh Commune, DEPOT  No. 11, Nguyen Duy Trinh Street, Tam Da Quarter, Long Truong Ward, District 9, Ho Chi Minh City  No. 11, Nguyen Duy Trinh Street, Tam Da Quarter, Long Truong Ward, District 9, Ho Chi Minh City  142 Binh Chanh D1/29 Highway 1A, Quarter 4, Tan Tuc Town, Binh Chanh District, Ho Chi Minh City  TRA VINH PROVINCE  143 Tra Vinh Highway 60, Cluster 6, Ward 8, Tra Vinh City, Tra Vinh Province  Phu Tho 1 Hamlet, Hieu Trung Commune, Tieu Can District, Tra Vinh Province  VINH LONG PROVINCE  145 Binh Minh C22A, Thuan Tien B Hamlet, Thuan An Commune, Binh Minh Town, Vinh Long Province  146 Vung Liem Trung Xuan Hamlet, Trung Thanh Commune, Vung Liem District, Vinh Long Province  147 Vinh Long Highway 53, Cluster 2, Long Ho Town, Long Ho District, Vinh Long Province  VINH PHUC PROVINCE  149 Vinh Phuc Huong Loc Hamlet, Dao Duc Commune, Binh Xuyen District, Vinh Phuc Province  Fen Bai Province  Group 2, Hop Minh Ward, Yen Bai City, Yen (+84 29) 3710 4   | TIE | N GIANG PRO  | DVINCE   |                                      |
| TRA VINH PROVINCE  Highway 60, Cluster 6, Ward 8, Tra Vinh Long Province  Winh Long Province  622A, Thuan Tien B Hamlet, Thuan An Commune, Tieu Can District, Vinh Long Province  Winh Long Hom District, Vinh Long Province  146 Vung Liem  Tran Vinh Long Highway 53, Cluster 2, Long Ho Town, Vinh Long City, Vinh Long Province  Highway 53, Cluster 2, Long Ho Town, Vinh Phuc Province  Winh Phuc Bail Province  Highway 53, Cluster 2, Long Ho Town, Vinh Phuc Province  Winh Phuc Bail Province  Highway 53, Cluster 2, Long Ho Town, Vinh Phuc Province  Winh Phuc Bail Province  Winh Phuc Group 2, Hop Minh Ward, Yen Bai City, Yen  Group 2, Hop Minh Ward, Yen Bai City, Yen  (+84 73) 3953 8  (+84 73) 3955 8  (+84 73) 3955 8  (+84 73) 3955 8  (+84 73) 3955 8  (+84 73) 3955 8  (+84 73) 3955 8  (+84 8) 3759 42  (+84 8) 3759 42  (+84 8) 3759 42  (+84 8) 3759 42  (+84 8) 3759 42  (+84 8) 3759 42  (+84 8) 3759 42  (+84 8) 3759 42  (+84 8) 3759 42  (+84 8) 3759 42  (+84 8) 3759 42  (+84 8) 3759 42  (+84 8) 3759 42  (+84 8) 3759 42  (+84 8) 3759 42  (+84 8) 3759 42  (+84 8) 3759 42  (+84 74) 3846 20  In Jung Vinh Phuc Province  Winh Long Province  Winh Phuc Province  Winh Phuc Province  Winh Phuc Province  Huong Loc Hamlet, Dao Duc Commune, (+84 211) 3593 2  (+84 211) 3593 5   | 140 | Cai Be       |  | (+84 73) 3923 4                      |
| No. 11, Nguyen Duy Trinh Street, Tam Da   (+84 8) 3759 42   (+84 74) 3750 72   (+84 74) 3842 5   (+8   | 5   | LUONG BASI   | Long My Hamlet, Phuoc Thanh Commune,<br>My Tho City, Tien Giang Province | (+84 73) 3955 8                      |
| 141 District 9 Quarter, Long Truong Ward, District 9, Ho Chi Minh City  142 Binh Chanh D1/29 Highway 1A, Quarter 4, Tan Tuc Town, Binh Chanh District, Ho Chi Minh City  TRA VINH PROVINCE  143 Tra Vinh Highway 60, Cluster 6, Ward 8, Tra Vinh City, Tra Vinh Province  Phu Tho 1 Hamlet, Hieu Trung Commune, Tieu Can District, Tra Vinh Province  VINH LONG PROVINCE  622A, Thuan Tien B Hamlet, Thuan An Commune, Binh Minh Town, Vinh Long Province  146 Vung Liem Trung Xuan Hamlet, Trung Thanh Commune, Vinh Long Province  147 Vinh Long Highway 53, Cluster 2, Long Ho Town, Long Ho District, Vinh Long Province  148 Long Ho Highway 53, Cluster 2, Long Ho Town, Long Ho District, Vinh Long Province  VINH PHUC PROVINCE  149 Vinh Phuc Huong Loc Hamlet, Dao Duc Commune, Heat 211) 3593 2 Binh Xuyen District, Vinh Phuc Province  For Ven Rai  Group 2, Hop Minh Ward, Yen Bai City, Yen Heat 4 379 3710 4   | НО  | CHI MINH C   | ITΥ  |                                      |
| TRA VINH PROVINCE  143 Tra Vinh Highway 60, Cluster 6, Ward 8, Tra Vinh City, Tra Vinh Province  144 Tieu Can Phu Tho 1 Hamlet, Hieu Trung Commune, Tieu Can District, Tra Vinh Province  145 Binh Minh Cay, Thuan Tien B Hamlet, Thuan An Commune, Binh Minh Town, Vinh Long Province  146 Vung Liem Trung Xuan Hamlet, Trung Thanh Commune, Vung Liem District, Vinh Long Province  147 Vinh Long Trung Xuan Hamlet, Tan Ngai Commune, Vinh Long City, Vinh Long Province  148 Long Ho Highway 53, Cluster 2, Long Ho Town, Long Ho District, Vinh Long Province  149 Vinh Phuc Hung Loc Hamlet, Dao Duc Commune, Hong Loc Hamlet, Dao Duc Commune, Binh Xuyen District, Vinh Phuc Province  150 Ven Rai Group 2, Hop Minh Ward, Yen Bai City, Yen (+84 29) 3710 4   | 141 | District 9   | Quarter, Long Truong Ward, District 9,                                   | (+84 8) 3759 42<br>(+84 8) 3759 4 2  |
| Highway 60, Cluster 6, Ward 8, Tra Vinh Highway 60, Cluster 6, Ward 8, Tra Vinh City, Tra Vinh Province  Phu Tho 1 Hamlet, Hieu Trung Commune, Tieu Can District, Tra Vinh Province  VINH LONG PROVINCE  145 Binh Minh 622A, Thuan Tien B Hamlet, Thuan An Commune, Binh Minh Town, Vinh Long Province  146 Vung Liem 71 Tung Xuan Hamlet, Trung Thanh Commune, Vung Liem District, Vinh Long Province  147 Vinh Long 71 Tan Vinh Thuan Hamlet, Tan Ngai Commune, Vinh Long City, Vinh Long Province  148 Long Ho Highway 53, Cluster 2, Long Ho Town, Long Ho District, Vinh Long Province  VINH PHUC PROVINCE  149 Vinh Phuc Huong Loc Hamlet, Dao Duc Commune, Binh Xuyen District, Vinh Phuc Province  VEN BAI PROVINCE  150 Ven Rai Group 2, Hop Minh Ward, Yen Bai City, Yen (+84 29) 3710 4   | 142 | Binh Chanh   |  | (+84 8) 3746 20                      |
| Tra Vinh City, Tra Vinh Province  Phu Tho 1 Hamlet, Hieu Trung Commune, Tieu Can District, Tra Vinh Province  VINH LONG PROVINCE  145 Binh Minh  622A, Thuan Tien B Hamlet, Thuan An Commune, Binh Minh Town, Vinh Long Province  146 Vung Liem  Trung Xuan Hamlet, Trung Thanh Commune, Vung Liem District, Vinh Long Province  147 Vinh Long  Tan Vinh Thuan Hamlet, Tan Ngai Commune, Vinh Long City, Vinh Long Province  148 Long Ho  Highway 53, Cluster 2, Long Ho Town, Long Ho District, Vinh Long Province  VINH PHUC PROVINCE  149 Vinh Phuc  Huong Loc Hamlet, Dao Duc Commune, (+84 21) 3593 2 Binh Xuyen District, Vinh Phuc Province  YEN BAI PROVINCE  Group 2, Hop Minh Ward, Yen Bai City, Yen (+84 29) 3710 4  | TRA | A VINH PROVI | NCE  | •                                    |
| Tieu Can District, Tra Vinh Province  VINH LONG PROVINCE  145 Binh Minh  622A, Thuan Tien B Hamlet, Thuan An Commune, Binh Minh Town, Vinh Long Province  146 Vung Liem  17 Tung Xuan Hamlet, Trung Thanh Commune, Vung Liem District, Vinh Long Province  147 Vinh Long  148 Long Ho  Highway 53, Cluster 2, Long Ho Town, Long Ho District, Vinh Long Province  149 Vinh PHUC PROVINCE  149 Vinh Phuc  Huong Loc Hamlet, Dao Duc Commune, Binh Xuyen District, Vinh Phuc Province  150 Yen Bai  Group 2, Hop Minh Ward, Yen Bai City, Yen  (+84 70) 3750 7   | 143 | Tra Vinh     |  | (+84 74) 3842 5                      |
| 622A, Thuan Tien B Hamlet, Thuan An Commune, Binh Minh Town, Vinh Long Province  146 Vung Liem Trung Xuan Hamlet, Trung Thanh Commune, Vung Liem District, Vinh Long Province  147 Vinh Long Tan Vinh Thuan Hamlet, Tan Ngai Commune, Vinh Long City, Vinh Long Province  148 Long Ho Highway 53, Cluster 2, Long Ho Town, Long Ho District, Vinh Long Province  149 Vinh Phuc Huong Loc Hamlet, Dao Duc Commune, Binh Xuyen District, Vinh Phuc Province  150 Yen Rai Group 2, Hop Minh Ward, Yen Bai City, Yen (+84 70) 3750 7   | 144 | Tieu Can     |  |                                      |
| 145 Binh Minh         Commune, Binh Minh Town, Vinh Long Province         (+84 70) 3750 7           146 Vung Liem         Trung Xuan Hamlet, Trung Thanh Commune, Vung Liem District, Vinh Long Province         (+84 70) 3976 2           147 Vinh Long         Tan Vinh Thuan Hamlet, Tan Ngai Commune, Vinh Long City, Vinh Long Province         (+84 70) 3816 4           148 Long Ho         Highway 53, Cluster 2, Long Ho Town, Long Ho District, Vinh Long Province         (+84 70) 3851 1           VINH PHUC PROVINCE         Huong Loc Hamlet, Dao Duc Commune, Binh Xuyen District, Vinh Phuc Province         (+84 211) 3593 2 (+84 211) 3593 5           YEN BAI PROVINCE         Group 2, Hop Minh Ward, Yen Bai City, Yen         (+84 29) 3710 4  | VIN | IH LONG PRO  | OVINCE   |                                      |
| Vung Liem District, Vinh Long Province  Tan Vinh Thuan Hamlet, Tan Ngai Commune, Vinh Long City, Vinh Long Province  (+84 70) 3816 4  148 Long Ho  Highway 53, Cluster 2, Long Ho Town, Long Ho District, Vinh Long Province  VINH PHUC PROVINCE  149 Vinh Phuc  Huong Loc Hamlet, Dao Duc Commune, Binh Xuyen District, Vinh Phuc Province  (+84 211) 3593 5  YEN BAI PROVINCE  Group 2, Hop Minh Ward, Yen Bai City, Yen  (+84 29) 3710 4  | 145 | Binh Minh    | Commune, Binh Minh Town,   | (+84 70) 3750 7                      |
| Vinh Long City, Vinh Long Province  Highway 53, Cluster 2, Long Ho Town, Long Ho District, Vinh Long Province  VINH PHUC PROVINCE  149 Vinh Phuc Huong Loc Hamlet, Dao Duc Commune, Binh Xuyen District, Vinh Phuc Province  YEN BAI PROVINCE  150 Yen Rai Group 2, Hop Minh Ward, Yen Bai City, Yen (+84 29) 3710 4   | 146 | Vung Liem    |  | (+84 70) 3976 2                      |
| VINH PHUC PROVINCE  149 Vinh Phuc Huong Loc Hamlet, Dao Duc Commune, (+84 211) 3593 2 YEN BAI PROVINCE  150 Yen Rai Group 2, Hop Minh Ward, Yen Bai City, Yen (+84 29) 3710 4  | 147 | Vinh Long    |  | (+84 70) 3816 4                      |
| 149 Vinh Phuc         Huong loc Hamlet, Dao Duc Commune,<br>Binh Xuyen District, Vinh Phuc Province         (+84 211) 3593 2<br>(+84 211) 3593 5           YEN BAI PROVINCE         Group 2, Hop Minh Ward, Yen Bai City, Yen         (+84 29) 3710 4  | 148 | Long Ho      |  | (+84 70) 3851 1                      |
| YEN BAI PROVINCE  Binh Xuyen District, Vinh Phuc Province (+84 211) 3593 5  YEN BAI PROVINCE  150 Yen Rai Group 2, Hop Minh Ward, Yen Bai City, Yen (+84 29) 3710 4  | VIN | IH PHUC PRO  | VINCE  |                                      |
| Group 2, Hop Minh Ward, Yen Bai City, Yen (+84 29) 3710 4  | 149 | Vinh Phuc    |  | (+84 211) 3593 2<br>(+84 211) 3593 5 |
|  | YEN | N BAI PROVIN | ICE  |                                      |
|  | 150 | Yen Bai      |  | (+84 29) 3710 4<br>(+84 29) 3710 4   |



Orientation of sustainable development not only helps enterprises outline a clear and specific roadmap, thereof, set up the appropriate guidelines and policies in each stage but also lays a foundation for long-term development of the enterprises.

Being aware of that importance, right from the first days of establishment, Hoa Sen Group has always oriented itself towards sustainable development in its activities and sustainable development has become Hoa Sen Group's commitment to community, employees and customers through the Group's business philosophy and core values.

As a manufacturing and trading enterprise, there are key factors that Hoa Sen Group has given priority to build and improve in order to concretize the target of sustainable development.



## IMPROVEMENT ON PRODUCTION SYSTEM AND ENHANCEMENT OF PRODUCTS' QUALITY



In order to provide consumers with the best quality products, compete based on quality and affirm the position in the market, Hoa Sen Group always pays attention to the investment in advanced production lines and machinery system and applies new technology to production.

- In 2007, Hoa Sen Group was Vietnam's first private enterprise to invest in the Galvanizing line with Nonoxidizing furnace (NOF technology).
- In 2009, Hoa Sen Group was Southeast Asia's first enterprise to invest in Hot galvanizing line with Nonoxidizing furnace (NOF technology).
- In 2010, Hoa Sen Group was the first enterprise
  to synchronously invest in the centralized blending
  system, the plastic pipe line of Battenfeld Cincinnati
  in accordance with European technology and the
  laboratory in accordance with Japanese standards in
  order to bring consumers high quality products with
  competitive prices.
- In 2011, Hoa Sen Group completed Phase 1 of Hoa Sen Phu My Steel Sheet Plant Project. At present, this is the largest steel sheet plant in Southeast Asia with modern and synchronous production lines and machinery system.

Because Hoa Sen Group's production lines are continuously researched and improved, they meet international standards such as ISO 9001: 2008 of quality management system, ISO 14001: 2004 of environment management system and OHSAS 18000: 2007 of occupational health and safety advisory services. The high quality products of Hoa Sen Group have met the strict quality standards of the most difficult

markets such as USA, Japan, Europe, etc. At the same time, the Group has also periodically reviewed the production process and production norms, researched and improved technique to reduce production costs and minimize material – fuel consumption in order to enhance the competitiveness of products on the market.

Moreover, Hoa Sen Group has continuously researched new products in order to meet the diversified demands of the consumers:

- In 2012, Hoa Sen Group introduced Metallic steel sheets with the outstanding feature of metallic surface so the aestheticism is high.
- In July 2014, Hoa Sen Group launched Hoa Sen wood pattern steel sheets. Hoa Sen wood pattern steel sheets are durable, beautiful, luxurious and suitable for construction works and houses. The outstanding feature of wood pattern steel sheets is their surfaces which are coated with the paint of wood pattern. Therefore, they are highly aesthetic and can be applied to making outdoor products and furniture which bring the subtlety and luxury to the houses.
- In August 2014, Hoa Sen Group continued to launch Hoa Sen wrinkle steel sheet in coils. Wrinkle steel sheet in coils are Galvanized steel sheets and Pre-painted aluminum-zinc alloy coated steel sheets with special wrinkle pattern on the surfaces. The outstanding features of wrinkle steel sheet in coils are their high aestheticism, high durability, good heat resistance, good moisture resistance, easy installation, etc. The products are used flexibly for construction works and houses such as ceilings, walls, roofs, etc.

## HUMAN RESOURCES DEVELOPMENT

Being aware that human factor is the center and core of the development, besides investing in machinery system and modern technology, Hoa Sen Group also pays attention to the development of human resources by applying proper remuneration and benefit policy, motivating employees and building a friendly work environment with solidarity and mutual development.

#### POLICIES ON RECRUITMENT, SALARY, REWARD AND WELFARE

In order to build the human resources with the orientation of "being better, being more professional and having higher incomes", Hoa Sen Group implemented a number of policies to develop human resources as follows:

#### Policy on assessing, refining, recruiting and training

Since 2013, the Group has applied KPI – Key Performance Indicators to assess the performance of each department and each employee specifically and thoroughly to adjust and refine HR reasonably.

Furthermore, the Group also gradually raised standards of recruitment and strengthened the initial training to build qualified inheritance workforce.

Besides, the Group continued to cooperate with prestigious

universities and colleges through scholarships, job fairs, etc...in order to create young workforce with suitable competence and qualification.

#### Policy on salary, reward and welfare

The Group has researched and adjusted the employees' incomes in order that they are always higher in comparison with general level of labor market and suitable for operating situation of the Group.

Besides, the Group has also researched, issued and amended some policies on business salary and allowance to encourage and motivate the employees. The social insurance and health insurance have been performed in accordance with the law to ensure the employees' benefits.

#### FRIENDLY AND SOLIDARY WORK ENVIRONMENT

Each employee of Hoa Sen Group is always aware of building a friendly and solidary work environment. Understanding culture of 10 "T" letters of the Group deeply, in relationship with colleagues as well as between superiors and subordinates, the employees of Hoa Sen Group are always open-minded and willing to learn and respect each other. The Group always maintains the friendliness and solidarity of work environment.

Besides, the employees of Hoa Sen Group also have participated in other activities of Hoa Sen Group which have been regularly organized. Therefore, the employees of Hoa Sen Group have opportunity to discuss with each other, learn from each other and tighten their colleague relationships.



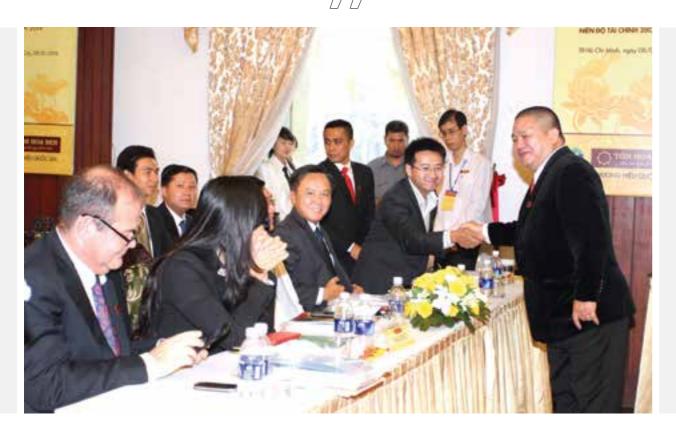




## 3

## ENSURING THE MAXIMUM BENEFITS OF THE SHAREHOLDERS AND THE INVESTORS

The shareholders and the investors are the owners and the companions of the Group in the development process. Therefore, Hoa Sen Group always strives to meet the maximum benefits of its shareholders and investors.



#### INFORMATION DISCLOSURE

In order to ensure timely provision of information to the shareholders and the investors and ensure transparency in operations, Hoa Sen Group always pays attention to fully implement procedures of periodic and extraordinary information disclosure in accordance with Circular 52/2012/TT-BTC of the Ministry of Finance (guidelines on information disclosure on stock exchange).

In addition to information disclosure as stipulated, Hoa Sen Group also actively carries out information disclosure for important information which can affect to benefits and decisions of the investors directly or indirectly to help the shareholders and the investors update and monitor operations of the Group timely.

#### **ACTIVITIES TO APPROACH THE INVESTORS**

In addition, Hoa Sen Group also organizes other activities to help investors to have a more comprehensive view of activities as well as development strategy in the next periods of the Group such as:

- Compiling Hoa Sen Group's quarterly bulletins to provide the shareholders and investors with information and ensure that the investors have sufficient information to make appropriate investment decisions.
- Organizing customer conferences to set up and strengthen cooperative relationship with the partners and the investors.

- Meeting and discussing with domestic and foreign investors, answering investors' questions, creating trust in the investors.
- Organizing the Annual General Meeting and Extraordinary General Meeting successfully: arranging time and favorable location for the shareholders to attend, fully posting the stipulated meeting documents on website for reference and for the shareholders to discuss and vote at the meeting, fully and thoughtfully answering all the questions raised by the shareholders at the meeting.







REPORT OF SUSTAINABLE DEVELOPMENT 101

#### **BUILDING STRONG** AND FRIENDLY BRAND NAME



With the desire to build a friendly and community-oriented Hoa Sen brand name, during the last few years, Hoa Sen Group paid much attention to the implementation of sponsorship activities and charity activities to develop community and implement social responsibilities.

"Shining Vietnamese Fortitude" was Hoa Sen Group's program which drew much attention of the community and was taken place in May 2014. The program was jointly held by Vietnam Youth Federation, Hoa Sen Group, Thanh Nien Newspaper and the Youth Board of VTV6 – Vietnam Television to bring a message of good life ideal to Vietnamese young people through true touching stories of examples of fortitude. The program was taken place with the participation of special invited quest Nick Vujicic – Motivational speaker

and Example of extraordinary fortitude.

Moreover, Hoa Sen Group also sponsored and organized a number of community-oriented and humanistic programs such as "Viet families' sweet home - Year of the Horse 2014" for the fifth consecutive year, "Football Tournament for underprivileged children 2014" and "Viet families' sweet home – Mid-Autumn Festival 2014" and other charity activities.



































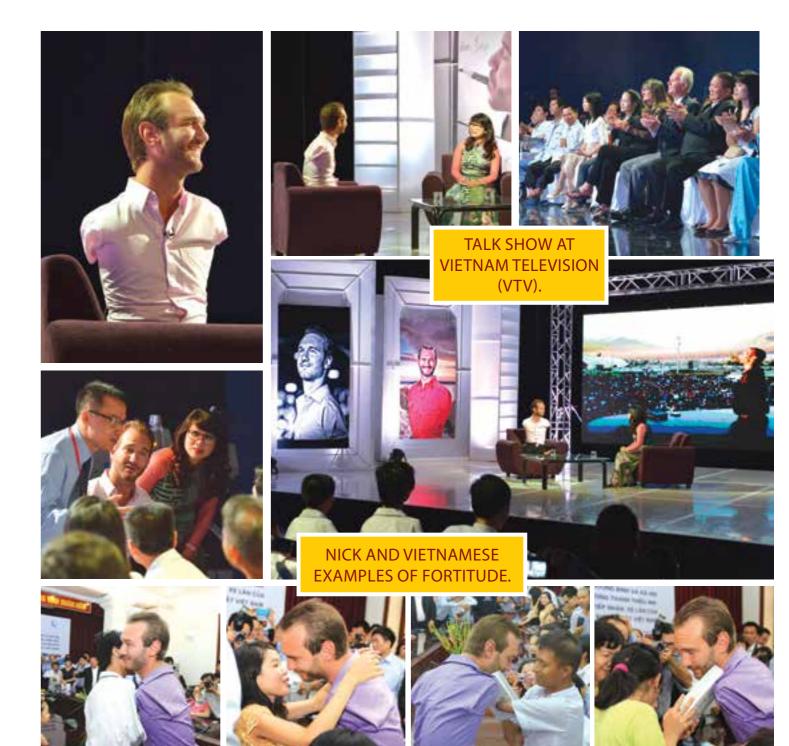














108 Annual Report (The Fiscal Year 2013 – 2014)



#### CORPORATE INFORMATION

Certificate

Business Registration No. 3700381324 dated 23 October 2014

First issued on 8 August 2001.

The Business Registration Certificate has been amended several times and the latest amendment was the Business Registration Certificate No. 3700381324 on 23 October 2014. The Business Registration Certificate was issued by the Department of Planning and

Investment of Binh Duong Province.

**Board of Management** Mr. Le Phuoc Vu

Chairman Mr. Tran Ngoc Chu Vice Chairman Mr. Pham Gia Tuan Member Mr. Ly Duy Hoang Member

(Resigned on 29 April 2014)

Mr. Tran Quoc Tri Member

(Appointed on 29 April 2014)

Ông Jean Eric Jacquemin Member

**Board of Directors** 

Mr. Tran Ngoc Chu General Director Mr. Hoang Duc Huy Deputy General Director Mr. Tran Quoc Tri Deputy General Director

Mr. Vu Van Thanh **Deputy General Director** Mr. Nguyen Minh Khoa Deputy General Director Mr. Ho Thanh Hieu Deputy General Director Deputy General Director

Mr. Nguyen Van Quy

Legal representative Mr. Le Phuoc Vu Chairman

Registered office

No. 9, Thong Nhat Boulevard, Song Than 2 Industrial Park, Di An Ward, Di An Town, Binh Duong Province, Vietnam

**Auditor** PricewaterhouseCoopers (Vietnam) Limited

#### STATEMENT OF THE RESPONSIBILITY OF THE GENERAL DIRECTOR OF THE COMPANY IN RESPECT OF THE SEPARATE FINANCIAL STATEMENTS

The legal representative of the Company authorized the General Director of the Company to be responsible for the separate financial statements which give a true and fair view of the financial position of Hoa Sen Group ("the Company") as at 30 September 2014 and the results of its operations and cash flows for the year then ended. In preparing these separate financial statements, the General Director is required to:

- select suitable accounting policies and then apply them consistently;
- · make judgments and estimates that are reasonable and prudent; and
- prepare the separate financial statements on a going concern basis unless it is inappropriate to presume that the Company will continue in business.

The General Director is responsible for ensuring that proper accounting records are kept which disclose, with reasonable accuracy at any time, the financial position of the Company and which enable separate financial statements to be prepared which comply with the basis of accounting set out in Note 2 to the financial statements. The General Director is also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### APPROVAL OF THE SEPARATE FINANCIAL STATEMENTS

I hereby approve the accompanying separate financial statements as set out on pages 5 to 45 which give a true and fair view of the financial position of the Company as at 30 September 2014 and of the results of its operations and cash flows for the year then ended in accordance with Vietnamese Accounting Standards, the Vietnamese Corporate Accounting System and applicable regulations on preparation and presentation of financial statements.

Users of these separate financial statements should read them together with the consolidated financial statements of the Company and its subsidiaries ("the Group") as at and for the year ended 30 September 2014 in order to obtain full information of the financial information, results of operations and cash flows of the Group as a whole.

Tran Ngoc Chu *‱* General Director

Binh Duong Province, SR Vietnam 8 December 2014

ANNUAL REPORT (THE FISCAL YEAR 2013 - 2014) SEPARATE FINANCIAL STATEMENTS 2



### INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF HOA SEN GROUP

We have audited the accompanying separate financial statements of Hoa Sen Group ("the Company") which were prepared on 30 September 2014 and approved by the General Director on 8 December 2014. The separate financial statements comprise the balance sheet as at 30 September 2014, the income statement, the cash flow statement for the year then ended, and explanatory notes to the separate financial statements including significant accounting policies, as set out on pages 5 to 45.

#### The General Director's Responsibility for the Separate Financial Statements

The General Director of the Company is responsible for the preparation and the true and fair presentation of these separate financial statements in accordance with Vietnamese Accounting Standards, the Vietnamese Corporate Accounting System and applicable regulations on preparation and presentation of seperate financial statements and for such internal controls which the General Director determines necessary to enable the preparation and fair presentation of separate financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these separate financial statements based on our audit. We conducted our audit in accordance with Vietnamese Standards on Auditing. Those standards require that we comply with ethical standards and requirements, plan and perform the audit in order to obtain reasonable assurance as to whether the separate financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the separate financial statements. The procedures selected depend on the auditor's judgment, including an assessment of the risks of material misstatement of the separate financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and true and fair presentation of the separate financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the General Director, as well as evaluating the overall presentation of the separate financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

PricewaterhouseCoopers (Vietnam) Ltd., 4th Floor, Saigon Tower, 29 Le Duan Street, District 1, Ho Chi Minh City, Vietnam T: +84 (8)38230796, www.pwc.com/vn



#### **Auditor's Opinion**

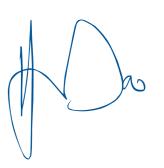
In our opinion, the separate financial statements present fairly, in all material respects, the financial position of the Company as at 30 September 2014, its financial performance and cash flows for the year then ended in accordance with Vietnamese Accounting Standards, the Vietnamese Corporate Accounting System and applicable regulations on preparation and presentation of financial statements.

#### PricewaterhouseCoopers (Vietnam) Ltd.



lan S. Lydall Audit Practising Licence No. 0559-2013-006-1 Authorised signatory

Audit report number: HCM4370 Ho Chi Minh City, 8 December 2014



**Dao Quang Huy**Audit Practising Licence
No. 1895-2013-006-1

As indicated in Note 2.1 to the separate financial statements, the accompanying separate financial statements are not intended to present the financial position, results of operations and cash flows in accordance with accounting principles and practices generally accepted in countries and jurisdictions other than SR Vietnam, and furthermore their utilisation is not designed for those who are not informed about SR Vietnam's accounting principles, procedures and practices.

#### As at 30 September

| Code       | ASSETS   | Note  | 2014<br>VND                         | 2013<br>VND       |  |
|------------|--|-------|-------------------------------------|-------------------|--|
| 100        | CURRENT ASSETS   |       | 6,494,253,273,944                   | 4,288,691,574,352 |  |
| 110        | Cash and cash equivalents                                  | 3     | 138,001,647,603                     | 163,502,687,316   |  |
| 111        | Cash   |       | 121,301,647,603                     | 163,502,687,316   |  |
| 112        | Cash equivalents   |       | 16,700,000,000                      | -                 |  |
| 130        | Accounts receivable  |       | 2,049,767,900,951                   | 1,763,640,430,336 |  |
| 131        | Trade accounts receivable                                  | 4     | 1,721,171,369,702                   | 1,461,495,129,149 |  |
| 132        | Prepayments to suppliers                                   | 5     | 153,846,626,940                     | 173,493,643,718   |  |
| 135        | Other receivables  | 6     | 176,032,958,092                     | 130,299,478,043   |  |
| 139        | Provision for doubtful debts                               |       | (1,283,053,783)                     | (1,647,820,574)   |  |
| 140        | Inventories  | 7     | 3,710,663,638,443                   | 2,125,679,208,524 |  |
| 141        | Inventories  |       | 3,711,696,909,201                   | 2,126,570,098,340 |  |
| 149        | Provision for decline in value of inventories              |       | (1,033,270,758)                     | (890,889,816)     |  |
| 150        | Other current assets                                       |       | 595,820,086,947                     | 235,869,248,176   |  |
| 151        | Short-term prepayments                                     | 8     | 49,779,479,489                      | 59,400,280,788    |  |
| 152        | Value Added Tax to be reclaimed                            |       | 541,948,513,679                     | 156,371,440,445   |  |
| 154<br>158 | Other taxes receivable Other current assets                | 9     | 85,557,805<br>4,006,535,974         | 20,097,526,943    |  |
|            |  | 9     |                                     |                   |  |
| 200        | LONG-TERM ASSETS   |       | 3,597,395,807,319                   | 2,825,726,447,003 |  |
| 220        | Fixed assets   |       | 3,006,737,368,454                   | 2,270,885,344,911 |  |
| 221        | Tangible fixed assets                                      | 10(a) | 2,660,458,487,298                   | 1,799,842,639,303 |  |
| 222        | Cost   |       | 3,666,617,736,204                   | 2,539,216,612,080 |  |
| 223        | Accumulated depreciation                                   |       | (1,006,159,248,906)                 | (739,373,972,777) |  |
| 224        | Finance lease assets                                       | 10(b) | 89,590,148,900                      | 70,296,414,036    |  |
| 225        | Cost   |       | 111,830,901,311                     | 84,032,961,457    |  |
| 226        | Accumulated depreciation                                   |       | (22,240,752,411)                    | (13,736,547,421)  |  |
| 227        | Intangible fixed assets                                    | 10(c) | 205,560,432,449                     | 205,946,044,163   |  |
| 228<br>229 | Cost Accumulated amortisation                              |       | 221,029,378,600<br>(15,468,946,151) | 218,814,965,473   |  |
|            |  |       |                                     | (12,868,921,310)  |  |
| 230        | Construction in progress                                   | 10(d) | 51,128,299,807                      | 194,800,247,409   |  |
| 250        | Long-term investments                                      | 11    | 513,200,232,017                     | 505,732,331,634   |  |
| 251        | Investments in subsidiaries                                |       | 467,276,000,000                     | 446,276,000,000   |  |
| 252        | Investments in associates and joint ventures               |       | 44,456,331,634                      | 44,456,331,634    |  |
| 258        | Other long-term investments                                |       | 8,640,000,000                       | 15,000,000,000    |  |
| 259        | Provision for diminution in value of long-term investments |       | (7,172,099,617)                     | -                 |  |
| 260        | Other long-term assets                                     |       | 77,458,206,848                      | 49,108,770,458    |  |
| 261        | Long-term prepayments                                      | 12    | 55,134,596,953                      | 38,647,763,126    |  |
| 262        | Deferred income tax assets                                 | 13    | 20,311,059,994                      | 8,448,457,431     |  |
| 268        | Other long-term assets                                     |       | 2,012,549,901                       | 2,012,549,901     |  |
| 270        | TOTAL ASSETS   |       | 10,091,649,081,263                  | 7,114,418,021,355 |  |
|            |  |       |                                     |                   |  |

#### As at 30 September

| Code | RESOURCES                                    | Note  | 2014<br>VND        | 2013<br>VND       |
|------|--|-------|--------------------|-------------------|
| 300  | LIABILITIES                                  |       | 7,669,014,734,697  | 4,846,313,039,006 |
| 310  | Current liabilities                          |       | 6,761,688,243,129  | 4,275,999,268,615 |
| 311  | Short-term borrowings                        | 14(a) | 4,749,052,198,420  | 2,813,966,562,869 |
| 312  | Trade accounts payable                       | 15    | 1,825,290,959,556  | 1,291,606,258,507 |
| 313  | Advances from customers                      |       | 58,831,484,853     | 68,781,306,096    |
| 314  | Taxes and other payables to the State Budget | 16    | 33,584,282,621     | 37,829,589,409    |
| 315  | Payable to employees                         |       | 31,366,190,372     | 29,728,804,427    |
| 316  | Accrued expenses                             | 17    | 37,809,893,447     | 19,435,294,206    |
| 319  | Other payables                               | 18    | 16,505,717,402     | 10,187,671,586    |
| 323  | Bonus and welfare fund                       | 19    | 9,247,516,458      | 4,463,781,515     |
| 330  | Long-term liabilities                        |       | 907,326,491,568    | 570,313,770,391   |
| 334  | Long-term borrowings                         | 14(b) | 902,755,730,318    | 566,147,231,641   |
| 336  | Provision for severance allowances           |       | 4,570,761,250      | 4,166,538,750     |
| 400  | SHAREHOLDERS' EQUITY                         |       | 2,422,634,346,566  | 2,268,104,982,349 |
| 410  | Capital and reserves                         |       | 2,422,634,346,566  | 2,268,104,982,349 |
| 411  | Share capital                                | 20,21 | 1,007,907,900,000  | 1,007,907,900,000 |
| 412  | Share premium                                | 21    | 451,543,290,363    | 451,543,290,363   |
| 414  | Treasury shares                              | 21    | (81,038,848,436)   | (81,035,546,498)  |
| 418  | Financial reserve funds                      | 21    | 8,525,313,060      | 8,525,313,060     |
| 419  | Other funds                                  | 21    | 13,278,012,117     | 2,007,734,351     |
| 420  | Undistributed earnings                       | 21    | 1,022,418,679,462  | 879,156,291,073   |
| 440  | TOTAL RESOURCES                              |       | 10,091,649,081,263 | 7,114,418,021,355 |

#### OFF BALANCE SHEET ITEMS

Cash and cash equivalents are balances held in foreign currencies as follows:

#### As at 30 September

| USD |  |  |
|-----|--|--|
| EUR |  |  |
| AUD |  |  |
|     |  |  |

| The act of copies.              |                                  |  |  |  |
|---------------------------------|----------------------------------|--|--|--|
| 2013                            | 2014                             |  |  |  |
| 3,912,296.44<br>223.83<br>84.78 | 1,887,802.73<br>226.09<br>306.85 |  |  |  |
| 04.70                           | 300.03                           |  |  |  |

**Tran Cong Tien** Preparer

Nguyen Thi Ngoc Lan Chief Accountant

HOASEN Tran Ngoc Chu

General Director 8 December 2014 Year ended 30 September

| Code |                                     | Note   | 2014<br>VND          | 2013<br>VND          |
|------|-------------------------------------|--------|----------------------|----------------------|
| 01   | Sales                               |        | 27,965,738,124,852   | 21,088,540,751,496   |
| 02   | Less deductions                     |        | (15,606,362,602)     | (9,701,879,066)      |
| 10   | Net sales                           | 22     | 27,950,131,762,250   | 21,078,838,872,430   |
| 11   | Cost of sales                       | 23     | (26,543,957,391,845) | (19,623,508,945,055) |
| 20   | Gross profit                        |        | 1,406,174,370,405    | 1,455,329,927,375    |
| 21   | Financial income                    | 24     | 189,955,101,097      | 153,911,101,809      |
| 22   | Financial expenses                  | 25     | (251,034,907,307)    | (244,294,199,811)    |
| 23   | In which: Interest expense          |        | (178,732,189,603)    | (165, 766, 703, 044) |
| 24   | Selling expenses                    | 26     | (602,674,781,415)    | (428,747,629,257)    |
| 25   | General and administration expenses | 27     | (329,681,909,965)    | (288,914,910,770)    |
| 30   | Operating profit                    |        | 412,737,872,815      | 647,284,289,346      |
| 31   | Other income                        |        | 140,129,321,530      | 199,428,929,409      |
| 32   | Other expenses                      |        | (76,960,835,550)     | (163,225,799,527)    |
| 40   | Net other income                    | 28     | 63,168,485,980       | 36,203,129,882       |
| 50   | Net accounting profit before tax    |        | 475,906,358,795      | 683,487,419,228      |
| 51   | Business income tax – current       | 29     | (91,658,631,969)     | (80,670,557,845)     |
| 52   | Business income tax – deferred      | 13, 29 | 11,862,602,563       | 3,166,854,257        |
| 60   | Net profit after tax                |        | 396,110,329,389      | 605,983,715,640      |
| 70   | Earnings per share                  | 30     | 4,113                | 6,198                |
|      |                                     |        |                      |                      |

**Tran Cong Tien** Preparer

Nguyen Thi Ngoc Lan Chief Accountant

Tran Ngoc Chu General Director 8 December 2014

HOASEN



(INDIRECT METHOD)

Form B 03 - DN

#### Form B 09 - DN

HOA SEN GROUP

FOR THE YEAR ENDED 30 SEPTEMBER 2014

#### Year ended 30 September

| Code | Note  | 2014<br>VND          | 2013<br>VND         |
|------|---|----------------------|---------------------|
|      | CASH FLOWS FROM OPERATING ACTIVITIES                  |                      |                     |
| 01   | Net profit before tax                                 | 475,906,358,795      | 683,487,419,228     |
|      | Adjustments for:                                      |                      |                     |
| 02   | Depreciation and amortisation                         | 283,038,111,139      | 229,160,859,384     |
| 03   | Provisions  | 6,949,713,768        | 577,132,027         |
| 04   | Unrealised foreign exchange losses                    | 8,427,796,677        | 5,958,802,171       |
| 05   | Gains from investing activities                       | (161,366,822,416)    | (120,166,548,001)   |
| 06   | Interest expense                                      | 198,308,677,546      | 196,311,669,273     |
| 07   | Losses from disposals of fixed assets                 | 3,202,344,252        | 1,630,233,766       |
| 80   | Operating profit before changes in working capital    | 814,466,179,761      | 996,959,567,848     |
| 09   | Increase in receivables                               | (495,765,754,652)    | (570,978,932,465)   |
| 10   | Increase in inventories                               | (1,585,126,810,861)  | (778,312,517,737)   |
| 11   | Increase in payables                                  | 531,113,193,354      | 833,343,926,072     |
| 12   | Increase in prepaid expenses                          | (2,318,187,593)      | (10,364,531,068)    |
| 13   | Interest paid   | (197,681,089,060)    | (197,977,307,958)   |
| 14   | Business income tax paid                              | (78,836,554,680)     | (72,472,586,000)    |
| 16   | Other payments on operating activities                | (44,167,732,291)     | (26,422,339,778)    |
| 20   | Net cash (outflows)/inflows from operating activities | (1,058,316,756,022)  | 173,775,278,914     |
|      | CASH FLOWS FROM INVESTING ACTIVITIES                  |                      |                     |
| 21   | Purchases of fixed assets                             | (1,064,209,108,441)  | (483,034,671,208)   |
| 22   | Proceeds from disposals of fixed assets               | 65,210,566,718       | 23,661,877,723      |
| 25   | Investment in other entities                          | (21,000,000,000)     | -                   |
| 26   | Proceeds from divestment in other entities            | 6,360,000,000        | -                   |
| 27   | Interest received                                     | 1,864,144,549        | 5,725,644,808       |
| 30   | Net cash outflows from investing activities           | (1,011,774,397,174)  | (453,647,148,677)   |
|      | CASH FLOWS FROM FINANCING ACTIVITIES                  |                      |                     |
| 32   | Purchases of treasury shares                          | (3,301,938)          | (24,318,822,516)    |
| 33   | Proceeds from borrowings                              | 12,554,276,636,973   | 9,174,310,259,028   |
| 34   | Repayments of borrowings                              | (10,296,325,989,274) | (8,414,550,209,722) |
| 35   | Finance lease payments                                | (18,039,524,067)     | (11,669,446,320)    |
| 36   | Dividends paid  | (192,498,472,300)    | (337,811,193,325)   |
| 40   | Net cash inflows from financing activities            | 2,047,409,349,394    | 385,960,587,145     |
| 50   | Net (decrease)/increase in cash                       | (00 004 000 000)     | 400 000 747 000     |
|      | and cash equivalents                                  | (22,681,803,802)     | 106,088,717,382     |
| 60   | Cash and cash equivalents                             |                      |                     |
|      | at beginning of year 3                                | 163,502,687,316      | 62,322,761,267      |
| 61   | Effect of foreign exchange differences                | (2,819,235,911)      | (4,908,791,333)     |
| 70   | Cash and cash equivalents at end of year 3            | 138,001,647,603      | 163,502,687,316     |



Nguyen Thi Ngoc Lan

Chief Accountant

HOASEN

Tran Ngoc Chu General Director 8 December 2014

Alw

#### **GENERAL INFORMATION**

Hoa Sen Group - Vietnamese name is Cong ty Co phan Tap doan Hoa Sen - ("the Company") was established in SR Vietnam pursuant to Business Registration Certificate No. 3700381324, dated 8 August 2001 which was issued by the Department of Planning and Investment of Binh Duong Province and the latest amendment was on 23 October 2014.

On 5 December 2008, the Company's shares were listed and traded on the Ho Chi Minh City Stock Exchange pursuant to Decision No. 117/QD-SGDHCM dated 5 November 2008.

The principal activities of the Company are:

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

- Manufacture of roofing sheets by galvanized steel, zinc alloy, paint galvanized zinc plating and plating of other alloys;
- Produce steel purlins, purlins galvanized;
- Manufacture black steel pipes, galvanized steel pipes and other alloys;
- Manufacture steel mesh, galvanized steel wire, steel wire;
- Manufacture PVC ceiling;
- Produce building materials;
- Buy and sell building materials, capital goods and consumer goods;
- Rent store and transport goods;
- Industrial and civil construction;
- Produce cold rolled steel coils; and
- Rent machinery, equipment and other tangible assets.

As at 30 September 2014, the Company had 3,168 employees (as at 30 September 2013: 2,765 employees).

#### ACCOUNTING SYSTEM AND ACCOUNTING POLICIES

#### 2.1 Basis of preparation of separate financial statements

The separate financial statements have been prepared in accordance with Vietnamese Accounting Standards, the Vietnamese Corporate Accounting System and applicable regulations over financial reporting. The separate financial statements have been prepared under the historical cost convention.

The accompanying separate financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles and practices generally accepted in countries and jurisdictions other than Vietnam. The accounting principles and practices utilised in Vietnam may differ from those generally accepted in countries and jurisdictions other than Vietnam.

Users of these separate financial statements should read them together with the consolidated financial statements of the Company and its subsidiaries ("the Group") as at and for the year ended 30 September 2014 in order to obtain full information of the financial information, results of operations and cash flows of the Group as a whole.

#### 2 ACCOUNTING SYSTEM AND ACCOUNTING POLICIES (continued)

#### 2.2 Fiscal year

The Company's fiscal year is from 1 October to 30 September of the following year.

#### 2.3 Form of records applied

The Company uses journal ledgers to record its transactions.

#### 2.4 Use of accounting estimates

The preparation of the separate financial statements in conformity with Vietnamese Accounting Standards requires the General Director to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of separate financial statements and the amounts of revenues and expenses during the year. Although these estimates are based on the General Director's best knowledge of current events and actions, actual results may differ from those estimates.

#### 2.5 Currency

The separate financial statements are measured and presented in Vietnam Dong ("VND").

Transactions arising in foreign currencies are translated at exchange rates ruling at the transaction dates. Foreign exchange differences arising from these transactions are recognised in the income statement.

Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are translated at the rates of exchange ruling at the balance sheet date. Foreign exchange differences arising from these translations are recognised in the income statement.

#### 2.6 Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, cash at bank, cash in transit, demand deposits and other short-term investments with an original maturity of three months or less.

#### 2.7 Trade receivables

Trade receivables are carried at original invoice amount less an estimate made for doubtful receivables based on a review by the General Director of all outstanding amounts at the year end. Bad debts are written off when identified.

#### 2.8 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined by the weighted average method and includes all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. In the case of manufactured products, cost includes all direct expenditure and production overheads based on normal levels of operating activity. Net realisable value is the estimated selling price in the normal course of business, less the estimated costs of completion and selling expenses. Provision is made, where necessary, for obsolete, slow-moving and defective inventory items.

#### 2.9 Investments

#### (a) Investments in subsidiaries

Investments in subsidiaries are accounted for at cost less provision for diminution in value.

#### (b) Investments in joint ventures and associates

Investments in joint ventures and associates are accounted for at cost less provision for diminution in value.

#### (c) Other long-term investments

Other long-term investments comprise shareholding of less than 20% in listed and unlisted entities which are held with no intention to dispose within 12 months from the balance sheet date. These investments are initially stated at cost of acquisition. Provision is made where there is a diminution in value of these investments.

#### 2.10 Fixed assets

#### Tangible and intangible fixed assets

Fixed assets are stated at historical cost less accumulated depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the fixed assets.

#### Depreciation

Fixed assets are depreciated using the straight-line method so as to write off the cost of the assets over their estimated useful lives or over the term of project (Investment licence) if shorter. The principal annual rates used are:

| Buildings             | 5 – 30 years |
|-----------------------|--------------|
| Machinery & equipment | 3 – 10 years |
| Motor vehicles        | 6 – 10 years |
| Office equipment      | 6 – 8 years  |
| Others                | 5 – 20 years |

Land use rights which have definite term are amortised, using the straight-line method over number of years in accordance with the terms indicated in each land use right certificate. Land use rights which are granted for an indefinite term are not amortised.

#### Disposals

Gains and losses on disposals are determined by comparing net disposal proceeds with the carrying amount and are recognised as income or expense in the income statement.

#### 2 ACCOUNTING SYSTEM AND ACCOUNTING POLICIES (continued)

#### 2.11 Leased assets

Leases of property, plant and equipment where the lessor has transferred the ownership at the end of the lease period, and transferred substantially risks and rewards, are classified as finance leases. Finance leases are capitalised at the inception of the lease at the lower of the fair value of leased property or the present value of the minimum lease payments. Each lease payment is allocated between the liability and finance charges so as to achieve a constant rate on the finance balance outstanding. The corresponding rental obligations, net of finance charge, are included in long-term borrowings. The interest element of the finance cost is charged to the income statement over the lease period. The property, plant and equipment acquired under finance leasing contracts are depreciated over the shorter of the estimated useful life of the assets or the lease term. However, if there is reasonable certainty that the lessee will obtain ownership by the end of the lease term, depreciation is calculated over the estimated useful life of the assets.

Leases where a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases are charged to the income statement on a straight-line basis over the period of the lease.

#### 2.12 Borrowing costs

Borrowing costs that are directly attributable to the construction or production of any qualifying assets are capitalised during the period of time that is required to complete and prepare the asset for its intended use. Other borrowing costs are recognised in the income statement when incurred.

#### 2.13 Revenue recognition

#### (a) Sales of goods

Revenue from the sale of goods is recognised in the income statement when the significant risks and rewards of ownership have been transferred to the buyer. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due or the possible return of goods.

#### (b) Interest income

Interest income is recognised on an earned basis.

#### (c) Dividend income

Income from dividend is recognised when the Company has established the receiving right from investees.

#### (d) Income from operating leases

Income from operating leases is recognised by the straight line method over the entire lease term, regardless of the payment methods.

#### 2.14 Current and deferred income tax

Income taxes include all income taxes which are based on taxable profits including profits generated from production and trading activities in other countries with which the Socialist Republic of Vietnam has not signed any double tax relief agreement. Income tax expense comprises current tax expense and deferred tax expense.

Current income tax is the amount of income taxes payable or recoverable in respect of the current year taxable profit and the current tax rates. Current and deferred tax should be recognized as income or an expense and included in profit or loss for the period, except to the extent that the tax arises from a transaction or event which is recognized, in the same or a different period, directly in equity.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of occurrence affects neither the accounting nor the taxable profit or loss. Deferred income tax is determined at the tax rates that are expected to apply to the financial year when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted by the balance sheet date.

Deferred income tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

#### 2.15 Share capital and treasury shares

Share capital consists of all issued shares. Incremental costs directly attributable to the issue of ordinary shares or options are recognised as a deduction from equity.

Treasury shares are shares that are issued and repurchased by the Company. The amount of the consideration paid, which includes directly attributable cost, net off any tax effects, is recognised and presented as a deduction from equity. Total amount received from the reissue or sales of treasury shares less directly attributable costs are recorded as equity.

#### 2.16 Other funds

Other funds are appropriated from undistributed earnings and used upon the approval of General Meeting of Shareholders.

#### 2.17 Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Company's financial statements in the period in which the dividends are approved by the shareholders in general meetings.

#### 2 ACCOUNTING SYSTEM AND ACCOUNTING POLICIES (continued)

#### 2.18 Related parties

Enterprises and individuals that directly, or indirectly through one or more intermediaries, control, or are controlled by, or are under common control with, the Company, including holding companies, subsidiaries and fellow subsidiaries are related parties of the Company. Associates and individuals owning, directly or indirectly, an interest in the voting power of the Company that gives them significant influence over the enterprise, key management personnel, including directors of the Company and close members of the family of these individuals and companies associated with these individuals also constitute related parties.

In considering each possible related party relationship, attention is directed to the substance of the relationship, and not merely the legal form.

#### 2.19 Provisions

Provisions are recognised when: the Company has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Provisions are measured at the expenditures expected to be required to settle the obligation. If the time value of money is material, provisions will be measured at their present value using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expenses.

#### 2.20 Provision for severance allowances

In accordance with Vietnamese labour laws, employees of the Company are entitled to a severance allowance based on their years of service. This will be paid as a lump sum when the employee leaves the Company. A provision for severance allowance is made for the estimated liability for employment termination as a result of services rendered by employees. Pursuant to Law on Social Insurance, effective from 1 January 2009, the Company is required to contribute to an unemployment insurance fund managed by the Vietnam Social Insurance Agency. With the implementation of the unemployment scheme, the Company is no longer required to provide for the service period after 1 January 2009. However, provision for severance allowance as of 30 September 2014 is determined based on the employees' number of years of service up to 31 December 2008 and their average salary for the six-month period prior to the balance sheet date.

#### CASH AND CASH EQUIVALENTS

|                      | 30.9.2014<br>VND | 30.9.2013<br>VND |
|----------------------|------------------|------------------|
| Cash on hand         | 18,919,893,997   | 14,274,631,095   |
| Cash at bank         | 102,381,753,606  | 94,548,110,623   |
| Cash in transit      | -                | 54,679,945,598   |
| Cash equivalents (*) | 16,700,000,000   | -                |
|                      | 138,001,647,603  | 163,502,687,316  |

(\*) Cash equivalents include term deposits with maturity of 3 months or less.

#### 4 TRADE ACCOUNTS RECEIVABLE

|                              | 30.9.2014<br>VND  | 30.9.2013<br>VND  |
|------------------------------|-------------------|-------------------|
| Third parties                | 596,483,621,409   | 507,280,860,674   |
| Related parties (Note 33(b)) | 1,124,687,748,293 | 954,214,268,475   |
|                              | 1,721,171,369,702 | 1,461,495,129,149 |

#### PREPAYMENTS TO SUPPLIERS

|                              | 30.9.2014<br>VND | 30.9.2013<br>VND |
|------------------------------|------------------|------------------|
| Third parties                | 63,663,399,940   | 83,310,416,718   |
| Related parties (Note 33(b)) | 90,183,227,000   | 90,183,227,000   |
|                              | 153,846,626,940  | 173,493,643,718  |

#### 6 OTHER RECEIVABLES

|                              | 30.9.2014<br>VND | VND             |
|------------------------------|------------------|-----------------|
| Third parties                | 12,524,603,338   | 13,316,001,803  |
| Related parties (Note 33(b)) | 163,508,354,754  | 116,983,476,240 |
|                              | 176,032,958,092  | 130,299,478,043 |

20.0.2042

#### **INVENTORIES**

|   | 30.9.2014<br>VND  | 30.9.2013<br>VND  |
|---|-------------------|-------------------|
| Goods in transit                              | 1,492,842,901,982 | 978,344,797,756   |
| Raw materials                                 | 207,712,164,971   | 83,782,659,001    |
| Tools   | 171,641,780,379   | 141,008,837,842   |
| Finished goods                                | 1,617,607,372,114 | 797,033,275,564   |
| Merchandises (*)                              | 221,892,689,755   | 126,400,528,177   |
|   | 3,711,696,909,201 | 2,126,570,098,340 |
| Provision for decline in value of inventories | (1,033,270,758)   | (890,889,816)     |
|   | 3,710,663,638,443 | 2,125,679,208,524 |

Included in merchadises is an amount of VND17,268,969,715 representing 15 apartments the Company received as part settlement of other receivables from the liquidation contract of Pho Dong - Hoa Sen Building Project.

As at 30 September 2014, inventories with a carrying amount of VND1,609,522,370,577 (As at 30 September 2013: VND820,719,777,712) have been pledged with banks as security for the borrowings granted to the Company.

#### SHORT-TERM PREPAYMENTS

#### Year ended

| 30.9.2014<br>VND  | 30.9.2013<br>VND   |
|-------------------|--|
| 59,400,280,788    | 24,941,573,704   |
| 148,755,747,887   | 142,581,716,702  |
| 17,247,961        | 1,525,072,582  |
| (158,393,797,147) | (103,147,562,579)  |
| -                 | (6,500,519,621)  |
| 49,779,479,489    | 59,400,280,788   |
|                   | 59,400,280,788<br>148,755,747,887<br>17,247,961<br>(158,393,797,147) |

Short-term prepayments mainly comprise advertising expenses, rental expenses and tools and equipment.

#### 9 OTHER CURRENT ASSETS

|                       | 30.9.2014<br>VND | 30.9.2013<br>VND |
|-----------------------|------------------|------------------|
| Short-term deposits   | 75,092,012       | 15,962,822,128   |
| Advances to employees | 3,931,443,962    | 4,134,704,815    |
|                       | 4,006,535,974    | 20,097,526,943   |

| ) |  |  |  |
|---|--|--|--|
| - |  |  |  |
| J |  |  |  |
| ) |  |  |  |
| ) |  |  |  |
|   |  |  |  |
|   |  |  |  |
| ļ |  |  |  |
| Ì |  |  |  |
| ζ |  |  |  |
|   |  |  |  |
|   |  |  |  |
|   |  |  |  |
| ) |  |  |  |

| Total                                 | 2,539,216,612,080    | 63,420,619,565 | 1,137,500,591,543<br>(71,113,072,001)<br>(2,407,014,983)                         | 3,666,617,736,204       |                          | 739,373,972,777      | 271,875,204,182 (2,700,161,031)    | (2,389,767,022) | 1,006,159,248,906       |                | 1,799,842,639,303    | 2,660,458,487,298       |
|---------------------------------------|----------------------|----------------|--|-------------------------|--------------------------|----------------------|------------------------------------|-----------------|-------------------------|----------------|----------------------|-------------------------|
| Other tangible<br>fixed assets<br>VND | 18,734,529,993       | '              | -<br>-<br>(81,834,502)   | 18,652,695,491          |                          | 5,306,298,977        | 2,753,826,669                      | (64,586,541)    | 7,995,539,105           |                | 13,428,231,016       | 10,657,156,386          |
| Office<br>equipment<br>VND            | 2,795,650,943        | 1,920,000,000  | 7,746,518,386  | 11,469,809,617          |                          | 2,142,891,189        | 515,031,068                        | (992,359,712)   | 1,665,562,545           |                | 652,759,754          | 9,804,247,072           |
| Motor<br>vehicles<br>VND              | 73,165,058,065       | 10,523,801,006 | 7,672,174,605<br>(3,080,331,655)<br>(505,626,994)                                | 87,775,075,027          |                          | 28,942,091,093       | 8,123,210,662 (828,225,212)        | (505,626,994)   | 35,731,449,549          |                | 44,222,966,972       | 52,043,625,478          |
| Machinery and equipment               | 1,911,189,274,354    | 50,746,546,978 | 1,050,101,751,715<br>(67,332,740,346)<br>(546,384,581)                           | 2,944,158,448,120       |                          | 590,511,555,281      | 227,116,291,035<br>(1,594,758,368) | (546,384,581)   | 815,486,703,367         |                | 1,320,677,719,073    | 2,128,671,744,753       |
| Buildings                             | 533,332,098,725      | 230,271,581    | 71,980,146,837<br>(700,000,000)<br>(280,809,194)                                 | 604,561,707,949         |                          | 112,471,136,237      | 33,366,844,748<br>(277,177,451)    | (280,809,194)   | 145,279,994,340         |                | 420,860,962,488      | 459,281,713,609         |
| Historical cost                       | As at 1 October 2013 | New purchases  | Transferred from construction in progress (Note 10(d)) Disposals Other decreases | As at 30 September 2014 | Accumulated depreciation | As at 1 October 2013 | Charge for the year<br>Disposals   | Other decreases | As at 30 September 2014 | Net book value | As at 1 October 2013 | As at 30 September 2014 |

17 ANNUAL REPORT (THE FISCAL YEAR 2013 – 2014) SEPARATE FINANCIAL STATEMENTS 18

#### 10 FIXED ASSETS (continued)

#### (a) Tangible fixed assets (continued)

As at 30 September 2014, the cost of tangible fixed assets fully depreciated but still in use was VND93,081,688,935 (As at 30 September 2013: VND60,396,167,716).

Net book value of tangible fixed assets leased to subsidiaries as following:

|  | 30.9.2014<br>VND  | 30.9.2013<br>VND |
|--|-------------------|------------------|
| Hoa Sen Steel Sheet One Member Co., Ltd.                               | 1,160,119,380,797 | 683,123,759,502  |
| Hoa Sen Building Materials One Member Co., Ltd.                        | 12,149,736,641    | 15,805,195,264   |
| Hoa Sen Transportation and Mechanical Engineering One Member Co., Ltd. | 2,345,781,061     |                  |

As at 30 September 2014, tangible fixed assets with a carrying value of VND2,017,702,800,791 have been pledged as security for the bank loans (As at 30 September 2013: VND1,183,999,995,907).

#### (b) Finance lease assets

|                          | Machinery and equiment VND | Motor<br>vehicles<br>VND | Total<br>VND    |
|--------------------------|----------------------------|--------------------------|-----------------|
| Historical cost          |                            |                          |                 |
| As at 1 October 2013     | 84,032,961,457             | -                        | 84,032,961,457  |
| Additions                | 17,631,576,219             | 10,166,363,635           | 27,797,939,854  |
| As at 30 September 2014  | 101,664,537,676            | 10,166,363,635           | 111,830,901,311 |
| Accumulated depreciation |                            |                          |                 |
| As at 1 October 2013     | 13,736,547,421             | -                        | 13,736,547,421  |
| Charge for the year      | 7,944,527,611              | 559,677,379              | 8,504,204,990   |
| As at 30 September 2014  | 21,681,075,032             | 559,677,379              | 22,240,752,411  |
| Net book value           |                            |                          |                 |
| As at 1 October 2013     | 70,296,414,036             | -                        | 70,296,414,036  |
| As at 30 September 2014  | 79,983,462,644             | 9,606,686,256            | 89,590,148,900  |

As at 30 September 2014, finance lease assets with net book value of VND62,343,460,857 have been leased to Hoa Sen Steel Sheet One Member Co., Ltd. under operating lease agreements (As at 30 September 2013: VND70,296,414,036).

#### (c) Intangible fixed assets

|                          | Land use<br>rights<br>VND | Computer<br>software<br>VND | Total<br>VND    |
|--------------------------|---------------------------|-----------------------------|-----------------|
| Historical cost          |                           |                             |                 |
| As at 1 October 2013     | 217,424,491,739           | 1,390,473,734               | 218,814,965,473 |
| Additions                | 2,412,000,000             | -                           | 2,412,000,000   |
| Other decreases          | (151,870,850)             | (45,716,023)                | (197,586,873)   |
| As at 30 September 2014  | 219,684,620,889           | 1,344,757,711               | 221,029,378,600 |
| Accumulated amortisation |                           |                             |                 |
| As at 1 October 2013     | 11,681,401,473            | 1,187,519,837               | 12,868,921,310  |
| Charge for the year      | 2,455,748,070             | 202,953,897                 | 2,658,701,967   |
| Other decreases          | (12,961,103)              | (45,716,023)                | (58,677,126)    |
| As at 30 September 2014  | 14,124,188,440            | 1,344,757,711               | 15,468,946,151  |
| Net book value           |                           |                             |                 |
| As at 1 October 2013     | 205,743,090,266           | 202,953,897                 | 205,946,044,163 |
| As at 30 September 2014  | 205,560,432,449           | -                           | 205,560,432,449 |

As at 30 September 2014, the cost of intangible fixed assets fully amortised but still in use was VND1,801,153,855 (As at 30 September 2013: VND280,361,120).

As at 30 September 2014, tangible fixed assets with net book value of VND13,196,220,818 have been leased to Hoa Sen Building Material One Member Co., Ltd. under an operating lease agreement (As at 30 September 2013: VND13,618,499,882).

As at 30 September 2014, land use rights with net book value of VND148,361,268,362 (As at 30 September 2013: VND151,229,816,792) have been pledged as security for the bank loans.

SEPARATE FINANCIAL STATEMENTS 20

#### 10 FIXED ASSETS (continued)

#### (d) Construction in progress

Opening balance

Transferred to long-term prepayments

Transferred to tangible fixed assets

Additions

(Note 12)

(Note 10(a))

Closing balance

#### Year ended

| 30.9.2013<br>VND  | 30.9.2014<br>VND    |
|-------------------|---------------------|
| 25,319,737,083    | 194,800,247,409     |
| 446,328,105,122   | 998,376,488,876     |
| (2,545,310,556)   | (4,547,844,935)     |
| (274,302,284,240) | (1,137,500,591,543) |
| 194,800,247,409   | 51,128,299,807      |
|                   |                     |

Major projects include:

|   | 30.9.2014<br>VND | 30.9.2013<br>VND |
|---|------------------|------------------|
| Machinery and equipment for<br>Hoa Sen Phu My Steel Sheet Plant | 18,879,194,234   | 154,161,951,042  |
| Hoa Sen Phu My Steel Sheet Plant Project                        | 1,170,024,655    | 15,404,412,315   |

Borrowing costs capitalised in fixed assets and construction during the year ended 30 September 2014 was VND13,481,318,457 (year ended 30 September 2013: VND6,815,357,992).

## STINDING TENDING THE SHOP

Details of investments in subsidiaries, associates and other long-term investments are as follows:

|   |  |  | % ownership          | Ame              | Amount           |
|---|--|--|----------------------|------------------|------------------|
| Investee  | Principal activities   | Business License   | and voting<br>rights | 30.9.2014<br>VND | 30.9.2013<br>VND |
| Subsidiaries:  Hoa Sen Steel Sheet One  Member Co., Ltd.          | Manufacture and trade<br>in cold rolled steel<br>products.   | Business Registration Certificate No. 4603000282 and No. 3700763651 issued by Department of Planning and Investment of Binh Duong Province on 09 November 2006, and 27 December 2012 respectively.                     | 100                  | 280,000,000,000  | 280,000,000,000  |
| Hoa Sen Building Materials One<br>Member Co., Ltd.                | Manufacture and trade in plastic building materials and steel pipe products.   | Business Registration Certificate No. 4903000343 and No. 3500786179 issued by the Department of Planning and Investment of Ba Ria Vung Tau Province on 26 March 2007, and 03 January 2014 respectively.                | 100                  | 150,000,000,000  | 150,000,000,000  |
| Hoa Sen Transportation and<br>Engineering One Member<br>Co., Ltd. | Provide engineering, civil and industrial construction projects; transportation service; produce and process rolling mill; cutter and industrial machine, equipment. | Business Registration Certificate No. 4603000325, 4604000224 and 3700785528 issued by Department of Planning and Investment of Binh Duong Province on 26 March 2007, 24 December 2007, and 25 April 2013 respectively. | 100                  | 16,276,000,000   | 16,276,000,000   |
| Hoa Sen Binh Dinh Steel<br>Pipe Sole Member Ltd.                  | Manufacture and trade in iron, steel products; Manufacture and trade in plastic building materials and steel pipe products.  | Business License No. 4101425750 issued by Binh Dinh Department of Planning and Investment dated 14 May 2014.   | 100                  | 21,000,000,000   | 1                |
| Hoa Sen Nghe An Steel Sheet<br>Sole Member Ltd. (*)               | Manufacture and trade in iron, steel products.   | Business License No. 2901722597 issued by Nghe An Department of Planning and Investment dated 28 May 2014.   |                      | 1                | 1                |

Form B 09 - DN

# LONG-TERM INVESTMENTS (continued)

|  |  |  | % ownership          | Am               | Amount           |
|--|--|--|----------------------|------------------|------------------|
| Investee   | Principal activities   | Business License   | and voting<br>rights | 30.9.2014<br>VND | 30.9.2013<br>VND |
| Associates:  |  |  |                      |                  |                  |
| Hoa Sen-Gemadept<br>Logistics and International<br>Port Corporation (**) | Provide sea cargo agency services.   | Business Registration Certificate No. 3500751828 issued by Department of Planning and Investment of Ba Ria-Vung Tau Province on 20 June 2006 and amended on 13 October 2009. | 45                   | 44,456,331,634   | 44,456,331,634   |
| Other long-term investments:   |  |  |                      |                  |                  |
| Viet Capital Health Care Fund  | Invest in listed and unlisted healthcare Vietnamese companies and projects in Vietnam. | Decision No. 08/TB-UBCK issued by State Securities Commission of Vietnam on 15 February 2014.  | ო                    | 8,640,000,000    | 15,000,000,000   |
| SUB-TOTAL  |  |  |                      | 53,096,331,634   | 59,456,331,634   |
| Provision for diminution in value of long-term investments               | ong-term investments   |  |                      | (7,172,099,617)  |                  |
| TOTAL  |  |  |                      | 45,924,232,017   | 59,456,331,634   |

Board of Management issued Resolution No. 31/NQ/HDQT/HSG/2014 dated 21 May 2014 to establish the subsidiary with capital of VND30,000,000,000. Legal representative of the subsidiary is Mr. Tran Quoc Tri. As at 30 September 2014, the capital of Hoa Sen Nghe An Steel Sheet Sole Member Ltd. had not been contributed. \*

Investment in Hoa Sen – Gemadept Logistics and International Port Corporation is awaiting for disposal according to Resolution of The General Assembly of Shareholders No. 02/NQ/DHBCD/HSG/2011 dated 16 June 2011. (\*\*)

#### 12 LONG-TERM PREPAYMENTS

#### Year ended

|  | 30.9.2014<br>VND | 30.9.2013<br>VND |
|--|------------------|------------------|
| Opening balance  | 38,647,763,126   | 56,290,140,917   |
| Additions  | 55,658,044,413   | 22,729,276,802   |
| Transferred from construction in progress (Note 10(d)) | 4,547,844,935    | 2,545,310,556    |
| Transferred from fixed assets                          | -                | 2,381,415,087    |
| Other increases  | -                | 127,200,500      |
| Amortisation   | (43,716,230,713) | (32,641,637,997) |
| Disposals  | (2,824,808)      | (12,783,942,739) |
| Closing balance  | 55,134,596,953   | 38,647,763,126   |

Long-term prepayments mainly comprise fixed assets overhaul and tools and equipment in use.

#### 13 DEFERRED INCOME TAX ASSETS

The gross movement in the deferred income tax is as follows:

#### Year ended

SEPARATE FINANCIAL STATEMENTS 24

|                              | 30.9.2014<br>VND | 30.9.2013<br>VND |
|------------------------------|------------------|------------------|
| Opening balance              | 8,448,457,431    | 5,281,603,174    |
| Credited to income statement | 11,862,602,563   | 3,166,854,257    |
| Closing balance              | 20,311,059,994   | 8,448,457,431    |

Deferred income tax assets arise mainly from the temporary differences relating to unrealised profits on sales among branches, accrued interest expense and other accrued expenses.

#### 14 BORROWINGS

#### (a) Short-term borrowings

|   | 30.9.2014<br>VND  | 30.9.2013<br>VND  |
|---|-------------------|-------------------|
| Short-term bank loans (*)                       | 4,545,014,751,312 | 2,468,854,540,949 |
| Current portion of long-term loans (Note 14(b)) | 178,490,520,160   | 298,642,575,600   |
| Finance lease liabilities (Note 14(b))          | 14,146,926,948    | 11,669,446,320    |
| Other short-term borrowings (**)                | 11,400,000,000    | 34,800,000,000    |
|   | 4,749,052,198,420 | 2,813,966,562,869 |

#### (\*) Details of short-term borrowings are as follows:

| Loan No. | Currency | Annual interest | 30.9.2014<br>VND  | 30.9.2013<br>VND  |
|----------|----------|-----------------|-------------------|-------------------|
| 1        | USD      | 2.8% – 4%       | 114,932,361,600   | 211,410,740,800   |
| 2        | USD      | 1.7% - 3.6%     | 731,576,366,093   | 317,842,593,447   |
| 3        | VND      | 5% – 7%         | 249,683,503,925   | 130,280,111,484   |
| 4        | USD      | 1.8% - 4%       | 779,430,781,707   | 441,089,851,000   |
| 5        | VND      | 5% - 7.25%      | 79,003,342,468    | 158,246,647,827   |
| 6        | USD      | 1.75% - 3.5%    | 848,526,893,732   | 227,817,968,103   |
| 7        | VND      | 5.85% - 7.06%   | -                 | 150,360,360,683   |
| 8        | USD      | 2.3% - 3.8%     | 79,747,834,492    | 59,957,213,921    |
| 9        | USD      | 3.7% - 3.8%     | -                 | 56,013,170,601    |
| 10       | USD      | 2.3% - 3.4%     | 156,427,906,778   | 15,154,363,000    |
| 11       | VND      | 4.7% - 6%       | 46,086,099,531    | -                 |
| 12       | USD      | 2.2% - 3.8%     | 115,314,237,629   | 25,443,265,372    |
| 13       | USD      | 2.2% - 3.3%     | 203,101,043,517   | 118,899,619,612   |
| 14       | VND      | 5.8% - 8.6%     | -                 | 28,700,000,000    |
| 15       | USD      | 3.1% - 3.8%     | -                 | 145,515,382,898   |
| 16       | VND      | 5.2%            | 19,979,666,369    | -                 |
| 17       | USD      | 2.3% - 3.8%     | 188,890,776,245   | 184,507,457,516   |
| 18       | VND      | 5% – 7%         | 85,815,206,886    | 12,540,583,701    |
| 19       | USD      | 3.5% - 4%       | -                 | 34,004,044,702    |
| 20       | USD      | 2.15% - 2.3%    | 152,713,598,623   | -                 |
| 21       | USD      | 3.25%           | -                 | 48,722,541,665    |
| 22       | USD      | 1.8 – 3.8%      | 449,306,777,483   | 102,348,624,617   |
| 23       | VND      | 5% - 6.5%       | 244,478,354,234   | -                 |
|          |          |                 | 4,545,014,751,312 | 2,468,854,540,949 |

Short-term borrowings are secured by certain fixed assets and inventories of the Company.

- (\*\*) Details of other short-term borrowings are as follows:
  - (i) The loan balance of VND11,400,000,000 (as at 30 September 2013: VND8,500,000,000) from a subsidiary is unsecured and bears an interest rate of 6% p.a. (Note 33(b)).
- (ii) The loan balance of VND26,300,000,000 from an individual as at 30 September 2013 was fully repaid during the year ended 30 September 2014.

#### (b) Long-term borrowings

|   | 30.9.2014<br>VND  | 30.9.2013<br>VND  |
|---|-------------------|-------------------|
| Bank loans (*)  | 1,013,296,693,623 | 789,545,123,372   |
| Finance lease liabilities (**)                                  | 55,326,179,963    | 42,787,970,189    |
| Other long-term loans (***)                                     | 26,770,303,840    | 44,126,160,000    |
|   | 1,095,393,177,426 | 876,459,253,561   |
| Less: Current portion of long-term loans (Note 14(a))           | (178,490,520,160) | (298,642,575,600) |
| Less: Current portion of finance lease liabilities (Note 14(a)) | (14,146,926,948)  | (11,669,446,320)  |
|   | 902,755,730,318   | 566,147,231,641   |

#### (\*) Details of long-term bank loans are as below:

| Loan | Currency | Repayment  | Annual<br>Interest | 30.9.2014<br>VND  | 30.9.2013<br>VND |
|------|----------|------------|--------------------|-------------------|------------------|
|      |          |            |                    |                   |                  |
| 1    | VND      | 25/9/2017  | 10% – 11,5%        | 162,350,000,000   | 326,339,516,000  |
| 2    | USD      | 16/7/2019  | 3.9% - 4.15%       | 355,589,385,675   | 58,081,311,390   |
| 3    | VND      | 16/7/2019  | 9.5% - 10%         | 203,927,766,824   | 52,220,357,395   |
| 4    | USD      | 31/10/2018 | 3.8% - 4%          | 45,287,111,012    | -                |
| 5    | VND      | 14/8/2019  | 9.5% - 11.6%       | 135,530,421,695   | 212,001,916,695  |
| 6    | USD      | 8/9/2018   | 1.7%               | 64,016,099,517    | 80,621,411,392   |
| 7    | VND      | 25/9/2015  | 7.8%               | 10,660,000,000    | 21,280,000,000   |
| 8    | VND      | 17/7/2017  | 9.5% - 11%         | 28,601,098,900    | 39,000,610,500   |
| 9    | VND      | 16/9/2019  | 9% - 9.25%         | 7,334,810,000     | -                |
|      |          |            |                    |                   |                  |
|      |          |            |                    | 1,013,296,693,623 | 789,545,123,372  |

#### 14 BORROWINGS (continued)

#### (b) Long-term borrowings (continued)

#### (\*\*) Finance lease liabilities

The minimum lease payments relating to non-cancellable finance lease agreements are as follows:

#### 30.9.2014

|                     | Total liabilities | Interest      | Principal      |
|---------------------|-------------------|---------------|----------------|
|                     | VND               | VND           | VND            |
| Under 1 year        | 17,997,474,657    | 3,850,547,709 | 14,146,926,948 |
| Between 1 – 5 years | 32,036,710,090    | 3,550,423,927 | 28,486,286,163 |
|                     | 50,034,184,747    | 7,400,971,636 | 42,633,213,111 |

As as 30 September 2014, the principal of financial lease liabilities did not include two finance lease contracts with total value as VND12,692,966,852 because the detail payment schedule was not determined.

#### 30.9.2013

|                     | Total liabilities | Interest      | Principal      |
|---------------------|-------------------|---------------|----------------|
|                     | VND               | VND           | VND            |
| Under 1 year        | 15.902.131.774    | 4,232,685,454 | 11,669,446,320 |
| Between 1 – 5 years | 35.959.305.011    | 4,840,781,142 | 31,118,523,869 |
|                     | 51.861.436.785    | 9,073,466,596 | 42,787,970,189 |

(\*\*\*) A loan balance of EUR976,000 equivalent to VND26,770,303,840 (as at 30 September 2013: VND44,126,160,000) from a Company's supplier for purchases of fixed assets, bearing interest at the rate of 5.8% p.a and to be repaid in six-monthly instalments to May 2016.

#### 15 TRADE ACCOUNTS PAYABLE

|  | 30.9.2014<br>VND                   | 30.9.2013<br>VND                    |
|--|------------------------------------|-------------------------------------|
| Third parties Related parties (Note 33(b)) | 1,817,785,651,168<br>7,505,308,388 | 1,281,112,190,653<br>10,494,067,854 |
|  | 1,825,290,959,556                  | 1,291,606,258,507                   |

#### 16 TAXES AND OTHER PAYABLES TO THE STATE BUDGET

|                        | 30.9.2014<br>VND | 30.9.2013<br>VND |
|------------------------|------------------|------------------|
| VAT on imported goods  | -                | 11,189,715,893   |
| Business income tax    | 30,586,194,784   | 17,764,117,495   |
| Output VAT             | 2,200,406,997    | 3,520,815,664    |
| Import – export duties | -                | 94,673           |
| Other taxes            | 797,680,840      | 5,354,845,684    |
|                        | 33,584,282,621   | 37,829,589,409   |

#### 17 ACCRUED EXPENSES

|  | 30.9.2014<br>VND | 30.9.2013<br>VND |
|--|------------------|------------------|
| Electricity                                  | 8,669,896,200    | 38,193,240       |
| Payable relating to construction in progress | 10,317,543,485   | 334,545,454      |
| Transportation fee                           | -                | 582,558,457      |
| Audit fee                                    | 300,000,000      | 420,000,000      |
| 13 <sup>th</sup> month salary                | 13,605,575,000   | 12,513,797,000   |
| Loan interest                                | 2,854,878,762    | 2,227,290,276    |
| Other accrued expenses                       | 2,062,000,000    | 3,318,909,779    |
|  | 37,809,893,447   | 19,435,294,206   |
| •  |                  |                  |

#### 18 OTHER PAYABLES

|   | 30.9.2014<br>VND | 30.9.2013<br>VND |
|---|------------------|------------------|
| Dividends   | 3,481,670,900    | 3,353,947,200    |
| Social insurance, health insurance, unemployment insurance, and trade union fee | 1,703,448,900    | 1,294,753,800    |
| Other payables to related parties (Note 33(b))                                  | 74,361,249       | 383,850          |
| Tender deposits received  | 3,370,000,330    | 3,580,000,000    |
| Other payables  | 7,876,236,023    | 1,958,586,736    |
|   | 16,505,717,402   | 10,187,671,586   |
|   |                  |                  |

#### 19 BONUS AND WELFARE FUND

This fund is established by appropriating from retained profits as approved by shareholders at shareholders' meetings. This fund is used to pay bonus and welfare to the Company's employees in accordance with the Company's bonus and welfare policies. Movements of bonus and welfare fund during the year were as below:

#### Year ended

|  | 30.9.2014<br>VND | 30.9.2013<br>VND |
|--|------------------|------------------|
| Opening balance                          | 4,463,781,515    | 5,225,251,199    |
| Appropriated from undistributed earnings | 23,233,584,000   | 14,724,134,716   |
| Utilisation                              | (18,449,849,057) | (15,485,604,400) |
| Closing balance                          | 9,247,516,458    | 4,463,781,515    |

#### 20 NUMBER OF SHARES

Detailed registered and issued shares of the Company are as follows:

|  | 30.9.           | 2014              | 30.9.2          | 013               |
|--|-----------------|-------------------|-----------------|-------------------|
|  | Ordinary shares | Preference shares | Ordinary shares | Preference shares |
| Number of shares capital authorised and issued | 100,790,790     | -                 | 100,790,790     | -                 |
| Treasury shares                                | (4,477,692)     | -                 | (4,477,692)     | -                 |
| Number of existing shares in issue             | 96,313,098      | -                 | 96,313,098      | -                 |

All ordinary shares have a par value of VND10,000. Each share is entitled to one vote at shareholders' meetings of the Company. Shareholders are entitled to received dividends as declared from time to time. All ordinary shares are ranked equally with regard to the Company's residual assets. In respect of shares repurchased by the Company, all rights are suspended until those shares are reissued.

## MOVEMENTS IN OWNERS' EQUITY

|   | Shareholders' capital | Share premium VND | Treasury<br>shares<br>VND | Financial reserves funds VND | Other funds<br>VND | Undistributed<br>earnings<br>VND | Total<br>VND      |
|---|-----------------------|-------------------|---------------------------|------------------------------|--------------------|----------------------------------|-------------------|
| As at 1 October 2012                              | 1,007,907,900,000 451 | 451,543,290,363   | (56,716,723,982)          | 8,525,313,060                | 2,148,326,909      | 637,644,135,969                  | 2,051,052,242,319 |
| Net profit for the year                           | •                     | •                 | ,                         | 1                            | •                  | 605,983,715,640                  | 605,983,715,640   |
| Dividends declared (*)                            | •                     | •                 | •                         | 1                            | •                  | (338,951,283,000)                | (338,951,283,000) |
| Repurchase of treasury shares                     | •                     | •                 | (24,318,822,516)          | 1                            | •                  | •                                | (24,318,822,516)  |
| Appropriated to bonus and welfare funds (Note 19) |                       |                   | 1                         | 1                            | 1                  | (14,724,134,716)                 | (14,724,134,716)  |
| Appropriated to other funds                       | 1                     | 1                 | •                         | 1                            | 10,796,142,820     | (10,796,142,820)                 | •                 |
| Use of other funds during the year $(^{stst})$    | •                     | •                 | ı                         | 1                            | (10,936,735,378)   | •                                | (10,936,735,378)  |
| As at 30 September 2013                           | 1,007,907,900,000     | 451,543,290,363   | (81,035,546,498)          | 8,525,313,060                | 2,007,734,351      | 879,156,291,073                  | 2,268,104,982,349 |
| Net profit for the year                           | 1                     | 1                 | 1                         | 1                            | 1                  | 396,110,329,389                  | 396,110,329,389   |
| Dividends declared (*)                            | 1                     | 1                 | 1                         | 1                            | 1                  | (192,626,196,000)                | (192,626,196,000) |
| Repurchase of treasury shares                     | 1                     | ı                 | (3,301,938)               | 1                            | 1                  | ı                                | (3,301,938)       |
| Appropriated to bonus and welfare funds (Note 19) | 1                     |                   | 1                         | 1                            | 1                  | (23,233,584,000)                 | (23,233,584,000)  |
| Appropriated to other funds                       | 1                     | 1                 | ,                         | 1                            | 36,988,161,000     | (36,988,161,000)                 |                   |
| Use of other funds during the year (**)           | •                     | •                 | 1                         | 1                            | (25,717,883,234)   | 1                                | (25,717,883,234)  |
| As at 30 September 2014                           | 1,007,907,900,000     | 451.543.290.363   | (81.038.848.436)          | 8.525.313.060                | 13.278.012.117     | 1.022.418.679.462                | 2,422,634,346,566 |

of Management issued Resolution Pursuant to Resolution No. 01/NQ/BHBCB/HSG/2014 dated 8 January 2014 issued by the General Assembly of Shareholders, No. 02/NQ/HBQT/2014 dated 18 April 2014 to declare the dividends. \*

Supervisors for over 2014 and Resolution ے of ک nuary members of Board of Direc . 01/NO/DHDCD/HSG/2014 \$ \$ S that the Company has made 2013 pursuant to Resolution leral Assembly of Shareholders. evement includes performance bonus of VND10,850,378,000 is ievement of the Company's earning target during the year 301/NQ/BHBCE/HSG/2013 dated 6 March 2013 issued by the Gen

29 ANNUAL REPORT (THE FISCAL YEAR 2013 – 2014) SEPARATE FINANCIAL STATEMENTS 30

#### 22 REVENUE

#### Year ended

|  | 30.9.2014<br>VND   | 30.9.2013<br>VND   |
|--|--------------------|--------------------|
| Sales  |                    |                    |
| Finished goods                               | 14,273,844,186,822 | 11,082,285,583,575 |
| Merchandises                                 | 13,577,645,192,570 | 10,006,255,167,921 |
| Revenue from lease of assets to subsidiaries | 114,248,745,460    | -                  |
|  | 27,965,738,124,852 | 21,088,540,751,496 |
| Sales deductions                             |                    |                    |
| Trade discounts                              | (1,069,848,713)    | -                  |
| Sales returns                                | (12,622,297,775)   | (7,828,484,379)    |
| Sales allowances                             | (1,914,216,114)    | (1,873,394,687)    |
|  | (15,606,362,602)   | (9,701,879,066)    |
|  | 27,950,131,762,250 | 21,078,838,872,430 |

#### 23 COST OF SALES

#### Year ended

|  | 30.9.2014<br>VND   | 30.9.2013<br>VND   |
|--|--------------------|--------------------|
| Finished goods                               | 13,188,447,373,691 | 9,917,599,488,276  |
| Merchandises                                 | 13,243,596,865,030 | 9,705,909,456,779  |
| Expenses for lease of assets to subsidiaries | 111,913,153,124    | -                  |
|  | 26,543,957,391,845 | 19,623,508,945,055 |

#### 24 FINANCIAL INCOME

#### Year ended

|   | 30.9.2014<br>VND | 30.9.2013<br>VND |
|---|------------------|------------------|
| Interest income from deposits   | 724,584,549      | 5,725,644,808    |
| Income from financial investments                                     | 1,139,560,000    | -                |
| Dividends income from Hoa Sen Steel<br>Sheet One Member Co., Ltd.     | 111,590,513,050  | 58,460,323,352   |
| Dividends income from Hoa Sen Building Materials One Member Co., Ltd. | 46,126,688,336   | 54,978,258,214   |
| Dividends income from Hoa Sen Transportation and Mechanical           |                  |                  |
| Engineering One Member Co., Ltd.                                      | 1,941,634,189    | 1,327,444,838    |
| Realised foreign exchange gains                                       | 28,432,120,973   | 33,419,430,597   |
|   | 189,955,101,097  | 153,911,101,809  |

#### 25 FINANCIAL EXPENSES

#### Year ended

30.9.2013

**VND** 

30.9.2014

|  | VND             | VND             |
|--|-----------------|-----------------|
| Interest expense   | 178,732,189,603 | 165,766,703,044 |
| Provision for diminution in value of long-term investments | 7,172,099,617   | -               |
| Realised foreign exchange losses                           | 56,702,821,410  | 72,568,694,596  |
| Net loss from foreign currency translation at year-end     | 8,427,796,677   | 5,958,802,171   |
|  | 251,034,907,307 | 244,294,199,811 |

#### 26 SELLING EXPENSES

Other expenses

#### Year ended

| 30.9.2014<br>VND | 30.9.2013<br>VND |
|------------------|------------------|
| 120,926,308,122  | 94,374,306,096   |
| 16,538,614,903   | 15,906,158,616   |
| 1,774,692,230    | 1,766,796,258    |
| 256,127,040,197  | 173,519,548,224  |
| 80,529,736,899   | 75,511,939,435   |
| 126,778,389,064  | 67,668,880,628   |
| 602,674,781,415  | 428,747,629,257  |

Staff costs Depreciation and amtorisation expenses Material expenses Transportation expenses Outside service expenses

31 ANNUAL REPORT (THE FISCAL YEAR 2013 – 2014) SEPARATE FINANCIAL STATEMENTS 32

#### 27 GENERAL AND ADMINISTRATION EXPENSES

#### Year ended

|  | 30.9.2014<br>VND | 30.9.2013<br>VND |
|--|------------------|------------------|
| Staff costs                            | 163,729,754,746  | 134,002,109,964  |
| Office supplies                        | 6,189,655,193    | 4,868,071,359    |
| Depreciation and amortisation expenses | 24,592,508,115   | 17,651,279,750   |
| Outside service expenses               | 37,585,788,390   | 60,838,917,703   |
| Other expenses                         | 97,584,203,521   | 71,554,531,994   |
|  | 329,681,909,965  | 288,914,910,770  |

#### 28 OTHER INCOME/EXPENSES

#### Year ended

|   | 30.9.2014<br>VND | 30.9.2013<br>VND  |
|---|------------------|-------------------|
| Other income  |                  |                   |
| Sales of scrap  | 58,783,668,760   | 8,842,139,197     |
| Proceeds from disposal of used tools and equipment to a subsidiary            | -                | 19,284,462,563    |
| Proceeds from disposal of fixed assets  | 65,210,566,718   | 23,661,877,723    |
| Income from operating lease of asset to subsidiaries                          | -                | 128,195,000,000   |
| Others  | 16,135,086,052   | 19,445,449,926    |
|   | 140,129,321,530  | 199,428,929,409   |
| Other expenses  |                  |                   |
| Net book value of used tools and supplies disposed to Hoa Sen Steel Sheet One |                  |                   |
| Member Co., Ltd.  | -                | (19,284,462,360)  |
| Net book value of fixed assets disposed                                       | (68,412,910,970) | (25,292,111,489)  |
| Other expenses from operating lease of assets to subsidiaries                 | -                | (111,676,913,597) |
| Others  | (8,547,924,580)  | (6,972,312,081)   |
|   | (76,960,835,550) | (163,225,799,527) |
| Net other income  | 63,168,485,980   | 36,203,129,882    |
|   |                  |                   |

#### 29 TAXATION

Under the terms of its Investment Incentives Certificate No.108/CN-UB issued by the People's Committee of Binh Duong Province on 29 October 2001, the Company has an obligation to pay income tax at the rate of 25% on taxable profit. The provisions of the Company's Investment Incentive Certificate allow the Company to be exempt from business income tax for 3 years starting from the first year it generates a taxable profit (2004), and entitled to a 50% reduction in business income tax for the 7 thereafter years. Trading activities are subject to 25% tax rate and are not exempted for business income tax.

According to Decree No. 218/2013/ND-CP dated 26 December 2013 providing details to the Law on CIT, standard tax rate is reduced from 25% to 22% in 2014, and further reduced to 20% from 2016.

The tax on the Company's profit before tax differs from the theoretical amount that would arise using the tax rate of 25% (for the period from 1 October 2013 to 31 December 2013) and 22% (for the period from 1 January 2014 to 30 September 2014) as follows:

#### Year ended

|   | 30.9.2014<br>VND | 30.9.2013<br>VND                   |
|---|------------------|------------------------------------|
| Net accounting profit before tax                                  | 475,906,358,795  | 683,487,419,228                    |
| Tax calculated at 22%/25%  Effect of:                             | 108,268,696,626  | 170,871,854,807                    |
| Income not subject to tax   | (48,099,463,385) | (35,391,629,919)                   |
| Expenses not deductible for tax purposes  Impact of tax reduction | 19,616,796,165   | 30,051,231,755<br>(80,124,926,735) |
| Business income tax from transfer of land use rights              | -                | 986,723                            |
| Under provision from previous years                               | 10,000,000       | 544,644,387                        |
| Other impacts   | -                | (8,448,457,430)                    |
| Business income tax charge  | 79,796,029,406   | 77,503,703,588                     |
| Charged/(credited) to income statement:                           |                  |                                    |
| Business income tax – Current                                     | 91,658,631,969   | 80,670,557,845                     |
| Business income tax – Deferred (Note 13)                          | (11,862,602,563) | (3,166,854,257)                    |

The business income tax charge for the year is based on estimated taxable income and is subject to review and possible adjustments by the tax authorities.

### 30 EARNINGS PER SHARE

Basic earnings per share as at 30 September 2014 are calculated by dividing the net profit attributable to shareholders by the weighted average number of ordinary shares in issue during the period as follows:

### Year ended

|   | 30.9.2014<br>VND | 30.9.2013<br>VND |
|---|------------------|------------------|
| Net profit attributable to shareholders             | 396,110,329,389  | 605,983,715,640  |
| Weighted average number of ordinary shares in issue | 96,313,098       | 97,766,865       |
| Basic earnings per share (VND)                      | 4,113            | 6,198            |

### 31 COST OF GOODS MANUFACTURED BY FACTORS

### Year ended

| 30.9.2014<br>VND   | 30.9.2013<br>VND  |
|--------------------|---|
| 13,329,512,973,369 | 9,601,410,193,031   |
| 368,464,398,879    | 287,901,927,038   |
| 184,537,661,805    | 142,053,821,105   |
| 771,146,234,367    | 594,712,964,386   |
| 495,180,000,201    | 347,028,628,771   |
| 15,148,841,268,621 | 10,973,107,534,331  |
|                    | VND<br>13,329,512,973,369<br>368,464,398,879<br>184,537,661,805<br>771,146,234,367<br>495,180,000,201 |

### 32 FINANCIAL RISK MANAGEMENT

### Financial risk factors

The Company's activities expose it to market risk (including foreign exchange risk and interest rate risk), receivable risk and liquidity risk.

The Board of Directors is responsible for setting the objectives and underlying principles of financial risk management for the Company. They establish the detailed policies such as risk identification and measurement, exposure limits and hedging strategies.

The finance department measures actual exposures against the limits set and prepares regular reports for the review by the Board of Directors.

The information presented below is based on information received by the Board of Directors.

### (a) Market risk

### (i) Foreign exchange risk

The Company's business is exposed to foreign exchange risk arising from United States Dollar ("USD") and Euro ("EUR") as certain purchases of raw materials and borrowings are denominated in these currencies. The Company manages this risk by promoting export sales to generate USD cash inflows to settle against USD-denominated creditors. In addition, from time to time, the Company reviews the market conditions to forecast the fluctuation of the interest rates in order to minimise the risk by appropriate actions.

The Company's foreign exchange exposure is as follows:

### 30.9.2014

|                                      | Denominated in USD<br>Equivalent to VND | Denominated in EUR<br>Equivalent to VND | Total<br>VND        |
|--------------------------------------|---|---|---------------------|
| Financial assets                     |   |   |                     |
| Cash and bank deposits               | 40,108,256,802                          | 6,201,330                               | 40,114,458,132      |
| Trade receivables                    | 368,182,326,694                         | -                                       | 368,182,326,694     |
| Prepayments to supplier and deposits | 8,553,399,186                           | 2,983,298,020                           | 11,536,697,206      |
|                                      | 416,843,982,682                         | 2,989,499,350                           | 419,833,482,032     |
| Financial liabilities                |   |   |                     |
| Borrrowings                          | (4,284,861,174,103)                     | (26,770,303,840)                        | (4,311,631,477,943) |
| Trade payables                       | (1,621,518,573,570)                     | -                                       | (1,621,518,573,570) |
| Advance from customers               | (26,890,480,485)                        |   | (26,890,480,485)    |
|                                      | (5,933,270,228,158)                     | (26,770,303,840)                        | (5,960,040,531,998) |
| Foreign exchange exposure            | (5,516,426,245,476)                     | (23,780,804,490)                        | (5,540,207,049,966) |

### 32 FINANCIAL RISK MANAGEMENT (continued)

- (a) Market risk (continued)
- (i) Foreign exchange risk (continued)

### 30.9.2013

|                                      | Denominated in USD<br>Equivalent to VND | Denominated in EUR<br>Equivalent to VND | Total<br>VND        |
|--------------------------------------|---|---|---------------------|
| Financial assets                     |   |   |                     |
| Cash and bank deposits               | 82,459,473,159                          | 6,331,255                               | 82,465,804,414      |
| Trade receivables                    | 230,532,796,358                         | -                                       | 230,532,796,358     |
| Prepayments to supplier and deposits | 83,003,936,948                          | -                                       | 83,003,936,948      |
|                                      | 395,996,206,465                         | 6,331,255                               | 396,002,537,720     |
| Financial liabilities                |   |   |                     |
| Borrrowings                          | (2,127,429,560,036)                     | (44,126,160,000)                        | (2,171,555,720,036) |
| Trade payables                       | (1,081,691,062,033)                     | -                                       | (1,081,691,062,033) |
| Advance from customers               | (50,986,078,470)                        | -                                       | (50,986,078,470)    |
|                                      | (3,260,106,700,539)                     | (44,126,160,000)                        | (3,304,232,860,539) |
| Foreign exchange exposure            | (2,864,110,494,074)                     | (44,119,828,745)                        | (2,908,230,322,819) |

The foreign exchange exposure represents the total net amount of financial assets and financial liabilities denominated in foreign currencies. Its expected value would change when the exchange rates of VND/USD or VND/EUR fluctuates.

As at 30 September 2014, if the USD had strengthened/weakened by 1% against the VND with all other variables being held constant, the Company's profit after tax for the financial year would have been lower/higher by VND43,028,124,715 (year ended 30 September 2013: VND25,060,966,823).

As at 30 September 2014, if the EUR had strengthened/weakened by 1% against the VND, with all other variables being held constant, the Company's profit after tax for the financial year would have been lower/higher by VND185,490,275 (year ended 30 September 2013: VND386,048,502).

### (ii) Price risk

The Company is not exposed to equity security price risk arising from the investments classified as available-for-sale because the Company does not invest in listed securities.

### (iii) Interest rate risk

The Company is exposed to interest rate risk on its borrowings. The Company maintains balances of raw material, finished goods and spare parts at appropriate levels in order to minimise the demand for short-term loans and balance the VND and USD short-term loan structure, conformity with the fluctuation of interest and foreign exchange rates to have reasonable interest expenses. Most loans for which the interest rate has changes are in VND and USD.

As at 30 September 2014, if the VND interest rates had increased/decreased by 1% with all other variables being held constant, the Company's profit after tax for the financial year would have been lower/higher by VND9,460,495,674 (year ended 30 September 2013: VND9,085,805,517).

As at 30 September 2014, if the USD interest rates had increased/decreased by 0,5% with all other variables being held constant, the Company's profit after tax the financial year would have been lower/higher by VND12,264,593,436 (year ended 30 September 2013: VND8,451,016,886).

### (b) Receivable risk

The Company manages receivable risk by taking the following actions:

- Establish a credit limit and maximum due days for each customer and require daily reports of payment progress for re-assessing credit limits, categorising as well as forcing the collection;
- Charge interest on debtors and establish the monthly average outstanding debt amount for each business unit and retail-distribution branch;
- Refuse credit sales for customers with over-90-day overdue debtors, except special cases as approved by the Boards of Directors;
- · Involve the authorities when necessary.

### 32 FINANCIAL RISK MANAGEMENT (continued)

### (c) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting obligations associated with financial liabilities paid by cash or other financial assets.

The Company's policy is to regularly monitor current and expected liquidity requirements to ensure that the Company maintains sufficient reserves of cash to meet its liquidity requirements in the short and long term.

The table below categorises the Company's financial liabilities into relevant maturity groupings based on the remaining period from the balance sheet date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

### 30.9.2014

|   | Within 1 year<br>VND | Between<br>1 and 5 years<br>VND | Over<br>5 years<br>VND | Total<br>VND      |
|---|----------------------|---------------------------------|------------------------|-------------------|
| Trade and other payables                          | 1,825,290,959,556    | -                               | -                      | 1,825,290,959,556 |
| Short-term borrowings                             | 4,556,414,751,312    | -                               | -                      | 4,556,414,751,312 |
| Long-term<br>borrowings and<br>current portion of |                      |                                 |                        |                   |
| long-term loans                                   | 192,637,447,108      | 902,755,730,318                 |                        | 1,095,393,177,426 |
|   | 6,574,343,157,976    | 902,755,730,318                 |                        | 7,477,098,888,294 |

### 30.9.2013

|   | Within 1 year<br>VND | Between<br>1 and 5 years<br>VND | Over<br>5 years<br>VND | Total<br>VND      |
|---|----------------------|---------------------------------|------------------------|-------------------|
| Trade and other payables                          | 1,291,606,258,507    | -                               | -                      | 1,291,606,258,507 |
| Short-term borrowings                             | 2,503,654,540,949    | -                               | -                      | 2,503,654,540,949 |
| Long-term<br>borrowings and<br>current portion of |                      |                                 |                        |                   |
| long-term loans                                   | 310,312,021,920      | 566,147,231,641                 |                        | 876,459,253,561   |
|   | 4,105,572,821,376    | 566,147,231,641                 | -                      | 4,671,720,053,017 |

### 33 RELATED PARTY TRANSACTIONS

Related parties include subsidiaries, shareholders, members of the Board of Management and Board of Directors, and key personnels.

### (a) Related party transactions

During the year, the following transactions were carried out with related parties:

### Year ended

|      |  | 30.9.2014<br>VND   | 30.9.2013<br>VND  |
|------|--|--------------------|-------------------|
| i)   | Sales of goods and other services                                      |                    |                   |
|      | Hoa Sen Steel Sheet One Member Co., Ltd.                               | 10,993,429,364,000 | 8,623,848,678,756 |
|      | Hoa Sen Building Materials One Member Co., Ltd.                        | 3,019,078,642,465  | 1,522,146,927,731 |
|      | Hoa Sen Transportation and Mechanical Engineering One Member Co., Ltd. | -                  | 1,361,457,252     |
|      | Hoa Sen Binh Dinh Steel Pipe Sole Member Ltd.                          | 2,173,587,234      | -                 |
| ii)  | Purchases of goods and other services                                  |                    |                   |
|      | Hoa Sen Steel Sheet One Member Co., Ltd.                               | 11,831,109,338,240 | 8,460,722,893,071 |
|      | Hoa Sen Building Materials One Member Co., Ltd.                        | 2,251,208,073,031  | 1,099,873,757,571 |
|      | Hoa Sen Transportation and Mechanical Engineering One Member Co., Ltd. | 469,489,908        | 344,786,101       |
| iii) | Sales of fixed assets  |                    |                   |
|      | Hoa Sen Building Materials One Member Co., Ltd.                        | 44,774,872,862     | 18,051,384,898    |
| iv)  | Purchases of fixed assets  |                    |                   |
|      | Hoa Sen Steel Sheet One Member Co.,Ltd.                                | 470,457,573        | 24,560,590        |
|      | Hoa Sen Building Materials One Member Co., Ltd.                        | 1,109,330,046      | 564,508,053       |

# 33 RELATED PARTY TRANSACTIONS (continued)

# (a) Related party transactions (continued)

### Year ended

|     |   | 30.9.2014<br>VND | 30.9.2013<br>VND |
|-----|---|------------------|------------------|
| v)  | Others  |                  |                  |
|     | Hoa Sen Steel Sheet One Member Co., Ltd.  |                  |                  |
|     | Income from operating leases  | 110,510,200,000  | 124,427,000,000  |
|     | Other purchases   | 8,479,203,977    | 7,136,657,537    |
|     | Other sales   | -                | 24,096,824       |
|     | Income from tools disposed  | -                | 19,284,462,563   |
|     | Hoa Sen Building Materials One Member<br>Co., Ltd.                                  |                  |                  |
|     | Sales returned  | 1,045,538,628    | 1,587,397,915    |
|     | Income from operating leases  | 3,654,545,460    | 3,768,000,000    |
|     | Other purchases   | 678,372,155      | 1,003,606,875    |
|     | Other sales   | 1,576,768,024    | -                |
|     | Returns of goods purchased  | 9,220,897        | 56,115,632       |
|     | Hoa Sen Transportation and Mechanical Engineering One Member Co., Ltd.              |                  |                  |
|     | Income from operating leases  | 84,000,000       | -                |
|     | Other purchases   | 10,986,287,239   | 8,536,066,523    |
|     | Other sales   | 24,019,194       | -                |
|     | Interest expenses   | 639,600,000      | 218,583,333      |
|     | Repayment of a loan   | 1,300,000,000    | 6,500,000,000    |
|     | Loan proceeds   | 4,200,000,000    | 8,500,000,000    |
| vi) | Compensation of key management  |                  |                  |
|     | Compensation for Board of Management,<br>Board of Advisers and Board of Supervisors | 1,145,000,000    | 958,000,000      |
|     | Bonus for Board of Management, Board of Advisers and Board of Supervisors           | 10,850,378,000   | 5,705,000,000    |
|     | Gross salary for Board of Directors   | 8,110,590,009    | 7,474,632,000    |
|     | Bonus for Board of Directors  | 5,540,000,000    | 2,865,200,000    |

## (b) Year end balances with related parties

|   | 30.9.2014         | 30.9.2013       |
|---|-------------------|-----------------|
|   | VND               | VND             |
| Trade accounts receivable (Note 4)  |                   |                 |
| Hoa Sen Steel Sheet One Member Co., Ltd.                                  | 413,269,247,273   | 617,103,340,689 |
| Hoa Sen Building Materials One Member Co., Ltd.                           | 709,027,555,064   | 337,110,927,786 |
| Hoa Sen Binh Dinh Steel Pipe Sole Member Ltd.                             | 2,390,945,956     | -               |
|   | 1,124,687,748,293 | 954,214,268,475 |
| Prepayments to suppliers (Note 5)   |                   |                 |
| Mr Hoang Duc Huy (Deputy General Director) -                              |                   |                 |
| Advance for purchase of land use rights                                   | 90,183,227,000    | 90,183,227,000  |
| Other receivables (Note 6)  |                   |                 |
| Dividends receivable from subsidiaries                                    |                   |                 |
| Hoa Sen Steel Sheet One Member Co., Ltd.                                  | 111,590,513,050   | 58,460,323,352  |
| Hoa Sen Building Materials One Member Co., Ltd.                           | 46,126,688,336    | 54,978,258,214  |
| Hoa Sen Transportation and Mechanical<br>Engineering One Member Co., Ltd. | 1,941,634,189     | 1,327,444,838   |
| Others  | 1,011,001,100     | 1,027,111,000   |
| Hoa Sen Steel Sheet One Member Co., Ltd.                                  | 3,849,519,179     | 744,000         |
| Hoa Sen Building Materials One Member                                     |                   |                 |
| Co., Ltd.   | -                 | 2,216,705,836   |
|   | 163,508,354,754   | 116,983,476,240 |
| Short term loans (Note 14(a))   |                   |                 |
| Hoa Sen Transportation and Mechanical Engineering One Member Co., Ltd.    | 11,400,000,000    | 8,500,000,000   |
|   |                   |                 |

# 33 RELATED PARTY TRANSACTIONS (continued)

### (b) Year end balances with related parties (continued)

|  | 30.9.2014<br>VND | 30.9.2013<br>VND |
|--|------------------|------------------|
| Trade accounts payable (Note 15)                                       |                  |                  |
| Hoa Sen Steel Sheet One Member Co., Ltd.                               | 4,100,000,000    | 6,000,000,000    |
| Hoa Sen Transportation and Mechanical Engineering One Member Co., Ltd. | 3,405,308,388    | 4,494,067,854    |
|  | 7,505,308,388    | 10,494,067,854   |
| Other payables (Note 18)   |                  |                  |
| Hoa Sen Steel Sheet One Member Co., Ltd.                               | 49,291,849       | 383,850          |
| Hoa Sen Building Materials One Member Co., Ltd.                        | 22,969,400       | -                |
| Hoa Sen Transportation and Mechanical Engineering One Member Co., Ltd. | 2,100,000        | -                |
|  | 74,361,249       | 383,850          |

# SEGMENT REPORTING

34

Segment information is presented in respect of the Company's geographical segment. The primary format, geographical segments, is based on the Company's management and internal reporting structure.

basis. Unallocated items or losses, and corporate Segment results include items comprise assets and liabilities, income tax.

| Φ      |
|--------|
| 2      |
| _      |
| O      |
| Φ      |
| S      |
| _      |
| Œ      |
| 25     |
| .≃     |
| 4      |
| Ω      |
| Œ      |
| 20     |
| 0      |
| Ŏ,     |
| $\sim$ |
| Ψ.     |
| (1)    |

on the geographical location of customers, which In presenting information on the basis of geographical segments, segment revenue is based located in Vietnam ("Export").

<u>.0</u>

Total

**Export sales** 

Domestic sales

|                | 30.9.2014<br>VND     | 30.09.2013<br>VND                        | 30.9.2014<br>VND    | 30.09.2013<br>VND   | 30.9.2014<br>VND     | 30.09.2013<br>VND    |
|----------------|----------------------|--|---------------------|---------------------|----------------------|----------------------|
| Sales revenue  | 22,006,720,314,427   | 15,858,634,519,415 5,943,411,447,823     | 5,943,411,447,823   | 5,220,204,353,015   | 27,950,131,762,250   | 21,078,838,872,430   |
| Cost of sales  | (20,970,909,099,065) | (14,732,012,034,094) (5,573,048,292,780) | (5,573,048,292,780) | (4,891,496,910,961) | (26,543,957,391,845) | (19,623,508,945,055) |
| Segment income | 1,035,811,215,362    | 1,126,622,485,321                        | 370,363,155,043     | 328,707,442,054     | 1,406,174,370,405    | 1,455,329,927,375    |

Form B 09 - DN

### 35 COMMITMENTS UNDER OPERATING LEASES

(a) The future minimum lease payments under non-cancellable operating leases that the Company has to pay are as follows:

|                        | 30.9.2014<br>VND | 30.9.2013<br>VND |
|------------------------|------------------|------------------|
| Within 1 year          | 28,345,347,738   | 22,873,345,777   |
| Between 1 and 5 years  | 80,415,983,201   | 52,321,739,337   |
| Over 5 years           | 98,678,363,000   | 176,131,828,498  |
| Total minimum payments | 207,439,693,939  | 251,326,913,612  |

(b) The future minimum lease payments under non-cancellable operating leases that the Company will receive are as follows:

|                        | 30.9.2014<br>VND  | 30.9.2013<br>VND |
|------------------------|-------------------|------------------|
| Within 1 year          | 165,985,145,460   | 106,680,000,000  |
| Between 1 and 5 years  | 655,060,050,000   | 423,120,000,000  |
| Over 5 years           | 794,889,300,000   | 412,320,000,000  |
| Total minimum receipts | 1,615,934,495,460 | 942,120,000,000  |

### 36 CAPITAL COMMITMENTS

Capital expenditure contracted for at the balance sheet date but not recognised in the financial statements is as follows:

|                                    | 30.9.2014<br>VND | 30.9.2013<br>VND |
|------------------------------------|------------------|------------------|
| Buildings, machinery and equipment | 61,885,954,624   | 615,558,105,177  |

The separate financial statements were approved by the General Director on 8 December 2014.

Tran Cong Tien

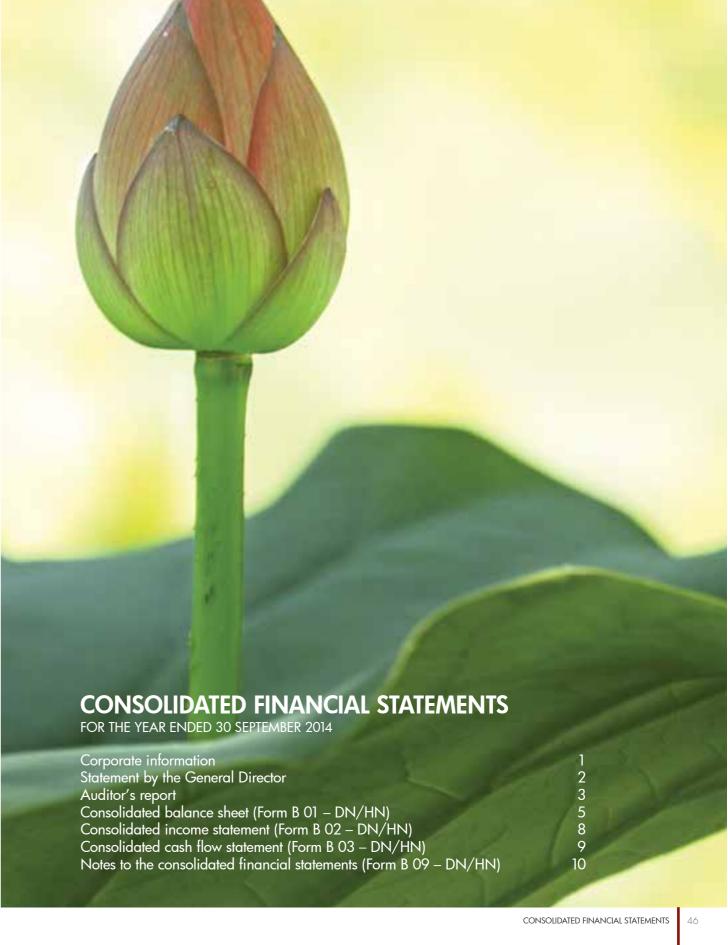
Preparer

Mau
Nguyen Thi Ngoc Lan

**Chief Accountant** 

CÔNG TY CÓ PHẨN TẬP ĐOÀN HOA SEN

Tran Ngoc Chu General Director



### **CORPORATE INFORMATION**

Certificate

Business Registration No. 3700381324 dated 23 October 2014

First issued on 8 August 2001

The Business Registration Certificate has been amended several times and the latest amendment was the Business Registration Certificate No. 3700381324 on 23 October 2014. The Business Registration Certificate was issued by the Department of Planning and

Investment of Binh Duong Province.

**Board of Management** 

Mr. Le Phuoc Vu Chairman Mr. Tran Ngoc Chu Vice Chairman Mr. Pham Gia Tuan Member

Mr. Ly Duy Hoang Member

(Resigned on 29 April 2014) Mr. Tran Quoc Tri Member

(Appointed on 29 April 2014)

Ông Jean Eric Jacquemin Member

**Board of Directors** 

Mr. Tran Ngoc Chu General Director Mr. Hoang Duc Huy **Deputy General Director** Mr. Tran Quoc Tri Deputy General Director Mr. Vu Van Thanh Deputy General Director Mr. Nguyen Minh Khoa Deputy General Director Mr. Ho Thanh Hieu **Deputy General Director** Mr. Nguyen Van Quy Deputy General Director

Legal representative

Mr. Le Phuoc Vu Chairman

Registered office

No. 9, Thong Nhat Boulevard, Song Than 2 Industrial Park, Di An Ward, Di An Town, Binh Duong Province, Vietnam

**Auditor** 

PricewaterhouseCoopers (Vietnam) Limited

# STATEMENT OF THE RESPONSIBILITY OF THE GENERAL DIRECTOR IN RESPECT OF THE CONSOLIDATED FINANCIAL STATEMENTS

The legal representative authorized the General Director to be responsible for the consolidated financial statements which give a true and fair view of the financial position of the Company and its subsidiaries (together "the Group") as at 30 September 2014 and the results of their operations and cash flows for the year then ended. In preparing these consolidated financial statements, the General Director is required to:

- select suitable accounting policies and then apply them consistently;
- · make judgments and estimates that are reasonable and prudent; and
- · prepare the consolidated financial statements on a going concern basis unless it is inappropriate to presume that the Company and its subsidiaries will continue in business.

The General Director is responsible for ensuring that proper accounting records are kept which disclose, with reasonable accuracy at any time, the financial position of the Group and which enable consolidated financial statements to be prepared which comply with the basis of accounting set out in Note 2 to the consolidated financial statements. The General Director is also responsible for safeguarding the assets of the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### APPROVAL OF THE CONSOLIDATED FINANCIAL STATEMENTS

I hereby approve the accompanying consolidated financial statements as set out on pages 5 to 43 which give a true and fair view of the financial position of the Group as at 30 September 2014 and of the results of its operations and cash flows for the year then ended in accordance with Vietnamese Accounting Standards, the Vietnamese Corporate Accounting System and applicable regulations on preparation and presentation of financial statements.

Tran Ngoc Chu ♀₩ General Director

Binh Duong Province, SR Vietnam 16 December 2014



# INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF HOA SEN GROUP

We have audited the accompanying consolidated financial statements of Hoa Sen Group ("the Company") and its subsidiaries (together "the Group") which were prepared on 30 September 2014 and approved by the General Director on 16 December 2014. The consolidated financial statements comprise the consolidated balance sheet as at 30 September 2014, the consolidated income statement, the consolidated cash flow statement for the year then ended, and explanatory notes to the consolidated financial statements including significant accounting policies, as set out on pages 5 to 43.

### The General Director's Responsibility for the Consolidated Financial Statements

The General Director of the Company is responsible for the preparation and the true and fair presentation of these consolidated financial statements in accordance with Vietnamese Accounting Standards, the Vietnamese Corporate Accounting System and applicable regulations on preparation and presentation of consolidated financial statements and for such internal controls which the General Director determines is necessary to enable the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Vietnamese Standards on Auditing. Those standards require that we comply with ethical requirements, plan and perform the audit in order to obtain reasonable assurance as to whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including an assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and true and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the General Director, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



### Auditor's Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Group as at 30 September 2014, its financial performance and cash flows for the year then ended in accordance with Vietnamese Accounting Standards, the Vietnamese Corporate Accounting System and applicable regulations on preparation and presentation of financial statements.

### PricewaterhouseCoopers (Vietnam) Ltd.



Ian S. Lydall
Audit Practising Licence No.
0559-2013-006-1
Authorised signatory

Audit report number: HCM4373 Ho Chi Minh City, 16 December 2014



Dao Quang Huy
Audit Practising Licence No.
1895-2013-006-1

PricewaterhouseCoopers (Vietnam) Ltd., 4th Floor, Saigon Tower, 29 Le Duan Street, District 1, Ho Chi Minh City, Vietnam T: +84 (8)38230796, www.pwc.com/vn As indicated in Note 2.1 to the consolidated financial statements, the accompanying consolidated financial statements are not intended to present the financial position, results of operations and cash flows in accordance with accounting principles and practices generally accepted in countries and jurisdictions other than SR Vietnam, and furthermore their utilisation is not designed for those who are not informed about SR Vietnam's accounting principles, procedures and practices.

# CONSOLIDATED BALANCE SHEET

# As at 30 September

| Code                            | ASSETS  | Note     | 2014<br>VND  | 2013<br>VND   |
|---------------------------------|---|----------|--|---|
| 100                             | CURRENT ASSETS  |          | 6,399,611,833,585  | 4,214,832,811,102   |
| <b>110</b><br>111<br>112        | Cash and cash equivalents Cash Cash equivalents   | 3        | <b>155,963,095,793</b> 139,263,095,793 16,700,000,000                                      | <b>177,312,594,189</b> 177,312,594,189  |
| 130<br>131<br>132<br>135<br>139 | Accounts receivable Trade accounts receivable Prepayments to suppliers Other receivables Provision for doubtful debts                             | 4        | 823,122,365,399<br>639,992,051,617<br>169,550,875,892<br>16,761,942,226<br>(3,182,504,336) | <b>748,158,629,178</b> 548,362,562,681 187,574,760,737 15,225,431,240 (3,004,125,480) |
| <b>140</b><br>141<br>149        | Inventories Inventories Provision for decline in value of inventories   | 5<br>es  | <b>4,746,911,757,910</b><br>4,747,945,028,668<br>(1,033,270,758)                           | <b>3,019,573,646,607</b> 3,020,464,536,423 (890,889,816)                              |
| <b>150</b> 151 152 154 158      | Other current assets Short-term prepayments Value Added Tax to be reclaimed Other taxes receivable Other current assets                           | 6<br>7   | 673,614,614,483<br>63,446,522,228<br>605,808,775,598<br>106,928,841<br>4,252,387,816       | 269,787,941,128<br>79,882,282,268<br>169,583,730,029<br>3,821,219<br>20,318,107,612   |
| 200                             | LONG-TERM ASSETS  |          | 3,806,028,656,750  | 2,927,338,171,070   |
| 220<br>221<br>222<br>223        | Fixed assets Tangible fixed assets Cost Accumulated depreciation  | 8(a)     | <b>3,654,010,184,217</b> 3,189,284,149,072 4,589,465,633,409 (1,400,181,484,337)           | <b>2,789,679,562,937</b> 2,235,719,440,684 3,304,809,510,491 (1,069,090,069,807)      |
| 224<br>225<br>226               | Financial lease assets Cost Accumulated depreciation  | 8(b)     | 165,181,799,071<br>197,947,748,863<br>(32,765,949,792)                                     | 122,416,298,653<br>141,197,532,904<br>(18,781,234,251)                                |
| 227<br>228<br>229               | Intangible fixed assets Cost Accumulated amortisation   | 8(c)     | 233,117,465,014<br>255,736,845,670<br>(22,619,380,656)                                     | 234,454,547,464<br>253,522,432,543<br>(19,067,885,079)                                |
| 230                             | Construction in progress  | 8(d)     | 66,426,771,060   | 197,089,276,136   |
| 250<br>252<br>258<br>259        | Long-term investments Investments in associates and joint vent Other long-term investments Provision for diminution in value of long- investments |          | <b>45,924,232,017</b><br>44,456,331,634<br>8,640,000,000<br>(7,172,099,617)                | <b>59,456,331,634</b> 44,456,331,634 15,000,000,000                                   |
| 260<br>261<br>262<br>268        | Other long-term assets Long-term prepayments Deferred income tax assets Other long-term assets  | 10<br>11 | <b>106,094,240,516</b><br>70,471,118,888<br>31,207,571,727<br>4,415,549,901                | <b>78,202,276,499</b> 57,767,508,898 16,019,217,700 4,415,549,901                     |
| 270                             | TOTAL ASSETS  |          | 10,205,640,490,335   | 7,142,170,982,172   |

# As at 30 September

| Code | RESOURCES                             | Note   | 2014<br>VND        | 2013<br>VND       |
|------|---------------------------------------|--------|--------------------|-------------------|
| 300  | LIABILITIES                           |        | 7,826,443,294,669  | 4,931,735,187,568 |
| 310  | Current liabilities                   |        | 6,867,040,020,620  | 4,338,668,254,238 |
| 311  | Short-term borrowings                 | 12(a)  | 4,756,010,502,749  | 2,814,413,724,769 |
| 312  | Trade accounts payable                |        | 1,885,979,467,059  | 1,317,685,051,025 |
| 313  | Advances from customers               |        | 61,287,438,660     | 73,221,290,326    |
| 314  | Taxes and other payables to the State |        |                    |                   |
|      | Budget                                | 13     | 47,193,566,120     | 51,640,398,454    |
| 315  | Payable to employees                  |        | 41,256,129,506     | 38,337,483,577    |
| 316  | Accrued expenses                      | 14     | 42,578,494,225     | 22,392,802,462    |
| 319  | Other payables                        | 15     | 23,486,905,843     | 16,513,722,110    |
| 323  | Bonus and welfare fund                | 16     | 9,247,516,458      | 4,463,781,515     |
| 330  | Long-term liabilities                 |        | 959,403,274,049    | 593,066,933,330   |
| 334  | Long-term borrowings                  | 12(b)  | 953,820,775,299    | 588,026,924,580   |
| 336  | Provision for severance allowances    |        | 5,582,498,750      | 5,040,008,750     |
| 400  | SHAREHOLDERS' EQUITY                  |        | 2,379,197,195,666  | 2,210,435,794,604 |
| 410  | Capital and reserves                  |        | 2,379,197,195,666  | 2,210,435,794,604 |
| 411  | Shareholders' capital                 | 17, 18 | 1,007,907,900,000  | 1,007,907,900,000 |
| 412  | Share premium                         | 18     | 451,543,290,363    | 451,543,290,363   |
| 414  | Treasury shares                       | 18     | (81,038,848,436)   | (81,035,546,498)  |
| 418  | Financial reserve funds               | 18     | 8,525,313,060      | 8,525,313,060     |
| 419  | Other funds                           | 18     | 13,278,012,117     | 2,007,734,351     |
| 420  | Undistributed earnings                | 18     | 978,981,528,562    | 821,487,103,328   |
| 440  | TOTAL RESOURCES                       |        | 10,205,640,490,335 | 7,142,170,982,172 |

US\$

EUR

AUD

## OFF BALANCE SHEET ITEMS

Cash and cash equivalents are balances held in foreign currencies as follows:

## As at 30 September

| 2013         | 2014         |
|--------------|--------------|
| 3,915,198.11 | 1,890,293.59 |
| 223.83       | 226.09       |
| 84.78        | 306.85       |

**Tran Cong Tien**Preparer

rellim

**Nguyen Thi Ngoc Lan** Chief Accountant CÔNG TY CỔ PHẨN TẬP ĐOÀN HOA SEN

Tran Ngoc Chu
General Director
16 December 2014

## Year ended 30 September

| Code |                                     | Note  | 2014<br>VND          | 2013<br>VND          |
|------|-------------------------------------|-------|----------------------|----------------------|
| 01   | Sales                               |       | 15,005,074,576,304   | 11,772,644,300,807   |
| 02   | Less deductions                     |       | (14,713,596,230)     | (12,745,708,265)     |
| 10   | Net sales                           | 19(a) | 14,990,360,980,074   | 11,759,898,592,542   |
| 11   | Cost of sales                       | 20    | (13,240,125,281,029) | (10,052,386,178,283) |
| 20   | Gross profit                        |       | 1,750,235,699,045    | 1,707,512,414,259    |
| 21   | Financial income                    | 19(b) | 30,490,606,576       | 39,687,232,366       |
| 22   | Financial expenses                  | 21    | (256,363,406,116)    | (246,584,741,097)    |
| 23   | Included: interest expense          |       | (183,558,980,466)    | (167,862,447,942)    |
| 24   | Selling expenses                    | 22    | (672,774,723,079)    | (491,346,997,958)    |
| 25   | General and administration expenses | 23    | (393,176,046,163)    | (350,540,024,416)    |
| 30   | Operating profit                    |       | 458,412,130,263      | 658,727,883,154      |
| 31   | Other income                        | 24    | 96,439,652,562       | 37,177,802,534       |
| 32   | Other expense                       | 25    | (31,462,908,658)     | (16,908,741,004)     |
| 40   | Net other income                    |       | 64,976,743,904       | 20,269,061,530       |
| 50   | Net accounting profit before tax    |       | 523,388,874,167      | 678,996,944,684      |
| 51   | Business income tax - current       | 26    | (128,234,861,960)    | (106,636,699,375)    |
| 52   | Business income tax - deferred      | 11    | 15,188,354,027       | 8,479,404,568        |
| 60   | Net profit after tax                |       | 410,342,366,234      | 580,839,649,877      |
| 70   | Earnings per share                  | 27    | 4,261                | 5,941                |

Tran Cong Tien
Preparer

neellum

Nguyen Thi Ngoc Lan Chief Accountant Tran Ngoc Chu General Director

16 December 2014

TAPEDAN

(INDIRECT METHOD)

Form B 03 – DN/HN

# HOA SEN GROUP

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2014

Form B 09 - DN/HN

### Year ended 30 September

| Code |   | 2014<br>VND          | 2013<br>VND         |
|------|---|----------------------|---------------------|
|      | CASH FLOWS FROM OPERATING ACTIVITIES                  |                      |                     |
| 01   | Net profit before tax                                 | 523,388,874,167      | 678,996,944,684     |
|      | Adjustments for:                                      |                      |                     |
| 02   | Depreciation and amortisation                         | 353,992,992,730      | 290,579,709,448     |
| 03   | Provisions  | 7,492,859,415        | 566,356,047         |
| 04   | Unrealised foreign exchange losses                    | 8,461,111,522        | 5,951,795,789       |
| 05   | Losses/(Gains) from investing activities              | 2,131,230,144        | (2,777,208,102)     |
| 06   | Interest expense                                      | 183,558,980,466      | 167,862,447,942     |
| 08   | Operating profit before changes in working capital    | 1,079,026,048,444    | 1,141,180,045,808   |
| 09   | (Increase)/decrease in receivables                    | (501,431,627,983)    | 22,278,890,459      |
| 10   | Increase in inventories                               | (1,727,480,492,245)  | (1,478,856,827,280) |
| 11   | Increase in payables                                  | 553,788,629,711      | 863,895,232,096     |
| 12   | Decrease/(increase) in prepaid expenses               | 9,913,139,325        | (30,435,599,644)    |
| 13   | Interest paid   | (182,868,316,481)    | (169,528,086,627)   |
| 14   | Business income tax paid                              | (102,155,293,588)    | (101,210,750,769)   |
| 16   | Other payments on operating activities                | (44,167,732,291)     | (26,422,339,778)    |
| 20   | Net cash (outflows)/inflows from operating activities | (915,375,645,108)    | 220,900,564,265     |
|      | CASH FLOWS FROM INVESTING ACTIVITIES                  |                      |                     |
| 21   | Purchases of fixed assets                             | (1,192,558,723,263)  | (492,271,535,137)   |
| 22   | Proceeds from disposals of fixed assets               | 20,653,245,183       | 7,248,031,779       |
| 26   | Proceeds from divestment in other entities            | 6,360,000,000        | -                   |
| 27   | Interest received                                     | 2,019,860,610        | 5,940,385,291       |
| 30   | Net cash outflows from investing activities           | (1,163,525,617,470)  | (479,083,118,067)   |
|      | CASH FLOWS FROM FINANCING ACTIVITIES                  |                      |                     |
| 32   | Purchases of treasury shares                          | (3,301,938)          | (24,318,822,516)    |
| 33   | Proceeds from borrowings                              | 12,580,815,674,804   | 9,167,945,362,267   |
| 34   | Repayments of borrowings                              | (10,295,025,989,274) | (8,408,050,209,722) |
| 35   | Finance lease payments                                | (33,198,199,870)     | (24,793,510,017)    |
| 36   | Dividends paid  | (192,217,558,300)    | (337,811,193,325)   |
| 40   | Net cash inflows from financing activities            | 2,060,370,625,422    | 372,971,626,687     |
| 50   | Net (decrease)/increase in cash and cash equivalents  | (18,530,637,156)     | 114,789,072,885     |
| 60   | Cash and cash equivalents at beginning of year 3      | 177,312,594,189      | 67,431,992,847      |
| 61   | Effect of foreign exchange differences                | (2,818,861,240)      | (4,908,471,543)     |
| 70   | Cash and cash equivalents at end of year 3            | 155,963,095,793      | 177,312,594,189     |







Tran Ngoc Chu
General Director
16 December 2014

### 1 GENERAL INFORMATION

Hoa Sen Group – Vietnamese name is Cong ty Co phan Tap doan Hoa Sen - ("the Company") was established in SR Vietnam pursuant to Business Registration Certificate No. 3700381324, dated 8 August 2001 which was issued by the Department of Planning and Investment of Binh Duong Province and the latest amendment was on 23 October 2014.

On 5 December 2008, the Company's shares were listed and traded on the Ho Chi Minh City Stock Exchange pursuant to Decision No. 117/QD-SGDHCM dated 5 November 2008.

The principal activities of the Company are to:

- Manufacture roofing sheets by galvanized steel, zinc alloy, paint galvanized zinc plating and plating of other alloys;
- · Produce steel purlins, galvanized purlins;
- · Manufacture black steel pipes, galvanized steel pipes and other alloys;
- · Manufacture steel mesh, galvanized steel wire, steel wire;
- · Manufacture PVC ceiling;
- · Produce building materials;
- · Buy and sell building materials, capital goods and consumer goods;
- · Rent store and transport goods;
- · Industrial and civil construction;
- · Produce cold rolled steel coils; and
- · Rent machinery, equipment and other tangible assets.

### GENERAL INFORMATION (continued)

As at 30 September 2014, the Company had the following subsidiaries:

| Subsidiary name  | Location  | Principal activities   |           | ship and<br>rights |
|--|---|--|-----------|--------------------|
|  |   |  | 30.9.2014 | 30.9.2013          |
| Hoa Sen Steel<br>Sheet One<br>Member Co.,<br>Ltd.                      | No. 9, Thong Nhat<br>Boulevard, Song Than 2<br>Industrial Park, Di An Ward,<br>Di An Town, Binh Duong<br>Province, Vietnam. | Manufacture and trade in cold rolled steel products.   | 100       | 100                |
| Hoa Sen Building<br>Materials One<br>Member Co., Ltd.                  | Phu My 1 Industrial Park,<br>Phu My Town, Tan Thanh<br>District, Ba Ria – Vung Tau<br>Province, Vietnam.                    | Manufacture and trade in plastic building materials and steel pipe products.   | 100       | 100                |
| Hoa Sen Transportation and Mechanical Engineering One Member Co., Ltd. | No. 9 Thong Nhat<br>Boulevard, Song Than 2<br>Industrial Park, Di An Ward,<br>Di An Town, Binh Duong<br>Province, Vietnam.  | Provide engineering, civil and industrial construction projects; transportation service; produce and process rolling mill; cutter and industrial machine, equipment. | 100       | 100                |
| Hoa Sen Binh<br>Dinh Steel Pipe<br>Sole Member<br>Ltd.                 | Lot A1.1 and TT6.2 & 7<br>Nhon Hoa Industrial Park,<br>Nhon Hoa Ward, An Nhon<br>Town, Binh Dinh Province,<br>Vietnam.      | Manufacture and trade in iron, steel products; manufacture and trade in plastic building materials and steel pipe products.  | 100       | Nil                |
| Hoa Sen Nghe An<br>Steel Sheet Sole<br>Member Ltd.                     | Nam Cam Industrial Park,<br>Nghi Xa Ward, Nghi Loc Town,<br>Nghe An Province, Vietnam.                                      |  | 100       | Nil                |

All subsidiaries are incorporated in Vietnam.

As at 30 September 2014, the Company and its subsidiaries (together "the Group") had 4,269 employees (30 September 2013: 3,731 employees).

### 2 ACCOUNTING SYSTEM AND ACCOUNTING POLICIES

### 2.1 Basis of preparation of consolidated financial statements

The consolidated financial statements have been prepared in accordance with Vietnamese Accounting Standards, the Vietnamese Corporate Accounting System and applicable regulations over financial reporting. The consolidated financial statements have been prepared under the historical cost convention.

The accompanying consolidated financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles and practices generally accepted in countries and jurisdictions other than Vietnam. The accounting principles and practices utilised in Vietnam may differ from those generally accepted in countries and jurisdictions other than Vietnam.

### 2.2 Fiscal year

The Group's fiscal year is from 1 October to 30 September of the following year.

### 2.3 Consolidation

The Group prepared its consolidated financial statements in accordance with the Vietnamese Accounting Standard 25 – Consolidated Financial Statements and Accounting for Investments in Subsidiaries

### Subsidiaries

Subsidiaries are all entities over which the Group has the power to govern the financial and operating policies generally accompanying a shareholding of more than one half of the voting rights. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group controls another entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date that control ceases.

Inter-company transactions, balances and unrealised gains and losses on transactions between group companies are eliminated. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

### Joint ventures and associates

Joint ventures are contractual arrangements whereby two or more parties undertake an economic activity which is subject to joint control. Associates are all entities over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investments in joint ventures and associates are accounted for using the equity method of accounting and are initially recognised at cost. The Group's investment in joint ventures and associates includes goodwill identified on acquisition, net of any accumulated impairment loss.

The Group's share of its joint ventures' and associates' post-acquisition profits or losses is recognised in the consolidated income statement, and its share of post-acquisition movements in reserves is recognised in consolidated reserves. The cumulative post-acquisition movements are adjusted against the carrying amount of the investment. When the Group's share of losses in a joint venture or associate equals or exceeds its interest in the joint venture or associate, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the joint venture or associate.

Unrealised gains and losses on transactions between the Group and its joint ventures and associates are eliminated to the extent of the Group's interest in the joint ventures and associates. Accounting policies of joint ventures and associates have been changed where necessary to ensure consistency with the policies adopted by the Group.

### 2 ACCOUNTING SYSTEM AND ACCOUNTING POLICIES (continued)

### 2.4 Form of records applied

The Group uses journal ledgers to record its transactions.

### Use of accounting estimates

The preparation of the consolidated financial statements in conformity with Vietnamese Accounting Standards requires the General Director to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of consolidated financial statements and the amounts of revenues and expenses during the year. Although these estimates are based on the General Director's best knowledge of current events and actions, actual results may differ from those estimates.

### 2.6 Currency

The consolidated financial statements are measured and presented in Vietnam Dong ("VND").

Transactions arising in foreign currencies are translated at exchange rates ruling at the transaction dates. Foreign exchange differences arising from these transactions are recognised in the income statement.

Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are translated at the rates of exchange ruling at the balance sheet date. Foreign exchange differences arising from these translations are recognised in the income statement.

### 2.7 Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, cash at bank, cash in transit, demand deposits and other short-term investments with an original maturity of three months or less.

### 2.8 Trade receivables

Trade receivables are carried at original invoice amount less an estimate made for doubtful receivables based on a review by the General Director of all outstanding amounts at the year end. Bad debts are written off when identified.

### 2.9 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined by the weighted average method and includes all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. In the case of manufactured products, cost includes all direct expenditure and production overheads based on normal levels of operating activity. Net realisable value is the estimated selling price in the normal course of business, less the estimated costs of completion and selling expenses. Provision is made, where necessary, for obsolete, slow-moving and defective inventory items.

### 2.10 Investments

### Investments in joint ventures and associates (a)

Investments in joint ventures and associates are accounted for using equity method. The investments in joint ventures and associates which are acquired and held exclusively with a view to its disposal in the near future (under 12 months) are accounted for at cost less provision for diminution in value.

### Other long-term investments

Other long-term investments comprise shareholding of less than 20% in listed and unlisted entities which are held with no intention to dispose of them within 12 months from the balance sheet date. These investments are initially stated at cost of acquisition. Provision is made where there is a diminution in value of these investments.

### 2.11 Fixed assets

### Tangible and intangible fixed assets

Fixed assets are stated at historical cost less accumulated depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the fixed assets.

### Depreciation

Fixed assets are depreciated using the straight-line method so as to write off the cost of the assets over their estimated useful lives or over the term of project (Investment Certificate) if shorter. The principal annual rates used are:

| Buildings             | 5 – 30 years |
|-----------------------|--------------|
| Machinery & equipment | 3 – 10 years |
| Motor vehicles        | 6 – 10 years |
| Office equipment      | 6 – 8 years  |
| Others                | 5 – 20 years |

Land use rights which have definite term are amortised, using the straight-line method over number of years in accordance with the terms indicated in each land use right certificate. Land use rights which are granted for an indefinite term are not amortised.

### Disposals

Gains and losses on disposals are determined by comparing net disposal proceeds with the carrying amount and are recognised as income or expense in the income statement.

## ACCOUNTING SYSTEM AND ACCOUNTING POLICIES (continued)

### 2.12 Leased assets

Leases of property, plant and equipment where the lessor has transferred the ownership at the end of the lease period, and transferred substantially the risks and rewards, are classified as finance leases. Finance leases are capitalised at the inception of the lease at the lower of the fair value of leased property or the present value of the minimum lease payments. Each lease payment is allocated between the liability and finance charges so as to achieve a constant rate on the finance balance outstanding. The corresponding rental obligations, net of finance charge, are included in long-term borrowings. The interest element of the finance cost is charged to the income statement over the lease period. The property, plant and equipment acquired under finance leasing contracts are depreciated over the shorter of the estimated useful life of the assets or the lease term. However, if there is reasonable certainty that the lessee will obtain ownership by the end of the lease term, depreciation is calculated over the estimated useful life of the assets.

Leases where a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases are charged to the income statement on a straight-line basis over the period of the lease.

### Borrowing costs

Borrowing costs that are directly attributable to the construction or production of any qualifying assets are capitalised during the period of time that is required to complete and prepare the asset for its intended use. Other borrowing costs are recognised in the income statement when incurred.

### Long-term prepayments

Long-term prepayments represent the expenditure relating to periods more than one year but unqualified for being classified as fixed assets. These items are recognised at historical cost and amortised over their estimated useful life.

### 2.15 Revenue recognition

### (a) Sales of goods

Revenue from the sale of goods is recognised in the income statement when the significant risks and rewards of ownership have been transferred to the buyer. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due or the possible return of goods.

### Sales of services (b)

Revenue from the sales of services is recognised in the income statement when the services are rendered, by reference to completion of the specific transaction assessed on the basis of the actual service provided as a proportion of the total services to be provided.

### Interest income

Interest income is recognised on an earned basis.

### Dividend income

Income from dividend is recognised when the Group has established the receiving right from investees.

### Current and deferred income tax

Income taxes include all income taxes which are based on taxable profits including profits generated from production and trading activities in other countries with which the Socialist Republic of Vietnam has not signed any double tax relief agreement. Income tax expense comprises current tax expense and deferred tax expense.

Current income tax is the amount of income taxes payable or recoverable in respect of the current year taxable profit and the current tax rates. Current and deferred tax should be recognized as income or an expense and included in profit or loss for the period, except to the extent that the tax arises from a transaction or event which is recognized, in the same or a different period, directly in equity.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of occurrence affects neither the accounting nor the taxable profit or loss. Deferred income tax is determined at the tax rates that are expected to apply to the financial year when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted by the balance sheet date.

Deferred income tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

### 2.17 Share capital and treasury shares

Share capital consists of all issued shares. Incremental costs directly attributable to the issue of ordinary shares or options are recognised as a deduction from equity.

Treasury shares are shares that are issued and repurchased by the Group. The amount of the consideration paid, which includes directly attributable cost, net off any tax effects, is recognised and presented as a deduction from equity. Total amount received from the reissue or sales of treasury shares less directly attributable costs are recorded as equity.

### ACCOUNTING SYSTEM AND ACCOUNTING POLICIES (continued)

### 2.18 Other funds

Other funds are appropriated from undistributed earnings and used upon the approval of General Meeting of Shareholders.

### Dividend distribution

The Group's net profit after tax is available for appropriation to shareholders as dividends after approval by shareholders at the General Assembly of Shareholders and after making appropriation to reserve funds in accordance with the Group's Charter.

Interim dividends are declared and paid based on the estimated earnings of the year, which is approved by the Board of Directors. Final dividends are declared and paid in the following year from undistributed earnings based on the approval of shareholders at the Group's General Assembly of Shareholders.

Dividend distribution to the Company's shareholders is recognised as a liability in the Company's financial statements of the financial year that are approved by the Company's General Assembly of Shareholders.

### 2.20 Related parties

Enterprises and individuals that directly, or indirectly through one or more intermediaries, control, or are controlled by, or are under common control with, the Group, including holding companies, subsidiaries and fellow subsidiaries are related parties of the Group. Associates and individuals owning, directly or indirectly, an interest in the voting power of the Group that gives them significant influence over the enterprise, key management personnel, including directors of the Group and close members of the family of these individuals and companies associated with these individuals also constitute related parties.

In considering each possible related party relationship, attention is directed to the substance of the relationship, and not merely the legal form.

### 2.21 Provisions

Provisions are recognised when: the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Provisions are measured at the expenditures expected to be required to settle the obligation. If the time value of money is material, provisions will be measured at their present value using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expenses.

### 2.22 Provision for severance allowances

In accordance with Vietnamese labour laws, employees of the Group are entitled to a severance allowance based on their years of service. This will be paid as a lump sum when the employee leaves the Group. A provision for severance allowance is made for the estimated liability for employment termination as a result of services rendered by employees. Pursuant to Law on Social Insurance, effective from 1 January 2009, the Group is required to contribute to an unemployment insurance fund managed by the Vietnam Social Insurance Agency. With the implementation of the unemployment scheme, the Group is no longer required to provide for the service period after 1 January 2009. However, provision for severance allowance as of 30 September 2014 is determined based on the employees' number of years of service up to 31 December 2008 and their average salary for the six-month period prior to the balance sheet date.

### CASH AND CASH EQUIVALENTS

|                      | 30.9.2014<br>VND | 30.9.2013<br>VND |
|----------------------|------------------|------------------|
| Cash on hand         | 19,964,286,190   | 14,705,019,494   |
| Cash at bank         | 119,298,809,603  | 107,927,629,097  |
| Cash in transit      | -                | 54,679,945,598   |
| Cash equivalents (*) | 16,700,000,000   | -                |
|                      | 155,963,095,793  | 177,312,594,189  |

(\*) Cash equivalents include term deposits with maturity of 3 months or less.

### PREPAYMENTS TO SUPPLIERS

|                              | VND             | VND             |
|------------------------------|-----------------|-----------------|
| Third parties                | 79,367,648,892  | 97,391,533,737  |
| Related parties (Note 32(b)) | 90,183,227,000  | 90,183,227,000  |
|                              | 169,550,875,892 | 187,574,760,737 |

20 0 2012

## 5 INVENTORIES

|   | 30.9.2014<br>VND  | 30.9.2013<br>VND  |
|---|-------------------|-------------------|
| Goods in transit                            | 1,541,887,466,350 | 999,031,492,810   |
| Raw materials                               | 795,263,809,305   | 658,962,090,300   |
| Tools                                       | 264,784,363,942   | 219,682,548,931   |
| Work in progress                            | 290,820,956       | -                 |
| Finished goods                              | 1,923,425,222,895 | 1,023,718,161,252 |
| Merchandises (*)                            | 222,293,345,220   | 119,070,243,130   |
|   | 4,747,945,028,668 | 3,020,464,536,423 |
| Provision for decline in value of inventory | (1,033,270,758)   | (890,889,816)     |
|   | 4,746,911,757,910 | 3,019,573,646,607 |

<sup>(\*)</sup> Included in merchadises is an amount of VND17,268,969,715 representing 15 apartments the Group received as part of settlement of other receivables from the liquidation contract of Pho Dong – Hoa Sen Building Project.

As at 30 September 2014, inventories with a carrying amount of VND1,649,522,370,577 (As at 30 September 2013: VND820,719,777,712) have been pledged as security for the bank loans.

# SHORT-TERM PREPAYMENTS

### Year ended 30 September

|                               | 2014<br>VND       | 2013<br>VND       |
|-------------------------------|-------------------|-------------------|
| Opening balance               | 79,882,282,268    | 37,748,239,662    |
| Additions                     | 192,618,577,371   | 192,998,954,765   |
| Transferred from fixed assets | 17,247,961        | 2,590,784,552     |
| Amortisation                  | (209,071,585,372) | (153,455,696,711) |
| Closing balance               | 63,446,522,228    | 79,882,282,268    |

Short-term prepayments mainly comprise advertising expenses, rental expenses and tools and equipment.

## OTHER CURRENT ASSETS

|   | 30.9.2014<br>VND            | 30.9.2013<br>VND                |
|---|-----------------------------|---------------------------------|
| Short-term deposits Advances to employees | 75,092,012<br>4,177,295,804 | 15,962,822,128<br>4,355,285,484 |
| , .aa                                     | 4,252,387,816               | 20,318,107,612                  |

# FIXED ASSETS

|   | Buildings<br>VND                                    | Machinery and equipment                                | Motor<br>vehicles<br>VND                          | Office<br>equipment<br>VND   | Other tangible fixed assets    | Total<br>VND   |
|---|---|--|---|------------------------------|--------------------------------|--|
| <b>Historical cost</b><br>As at 1 October 2013<br>New purchases                 | 684,546,510,581<br>359,490,104                      | 2,491,012,327,096 53,253,336,612                       | 103,078,965,662                                   | 5,109,009,537                | 21,062,697,615                 | 3,304,809,510,491  |
| Transferred from construction in progress (Note 8(d)) Disposals Other decreases | 152,232,880,365<br>(2,033,106,393)<br>(280,809,194) | 1,075,313,269,202<br>(24,789,372,263)<br>(546,384,581) | 12,311,333,236<br>(699,822,507)<br>(505,626,994)  | 7,746,518,386                | -<br>(124,634,502)             | 1,247,604,001,189<br>(27,522,301,163)<br>(2,449,814,983) |
| As at 30 September 2014   | 834,824,965,463                                     | 3,594,243,176,066                                      | 125,150,162,661                                   | 13,936,436,106               | 21,310,893,113                 | 4,589,465,633,409  |
| Accumulated depreciation As at 1 October 2013 Charge for the year Disposals     | 151,402,386,130<br>41,158,578,077<br>(809,498,512)  | 865,275,677,919<br>279,845,602,863<br>(1,686,992,651)  | 42,339,352,045<br>11,662,765,863<br>(405,935,008) | 3,659,546,155<br>692,827,814 | 6,413,107,558<br>3,038,329,869 | 1,069,090,069,807<br>336,398,104,486<br>(2,902,426,171)  |
| Other decreases   | (280,809,194)                                       | (546,384,581)  | (505,626,994)                                     | (992,359,712)                | (79,083,304)                   | (2,404,263,785)  |
| As at 30 September 2014 Net book value  | 191,470,656,501                                     | 1,142,887,903,550                                      | 53,090,555,906                                    | 3,360,014,257                | 9,372,354,123                  | 1,400,181,484,337  |
| As at 1 October 2013  | 533,144,124,451                                     | 1,625,736,649,177                                      | 60,739,613,617                                    | 1,449,463,382                | 14,649,590,057                 | 2,235,719,440,684  |
| As at 30 September 2014   | 643,354,308,962                                     | 2,451,355,272,516                                      | 72,059,606,755                                    | 10,576,421,849               | 11,938,538,990                 | 3.189.284.149.072  |

# FIXED ASSETS (continued)

### Tangible fixed assets (continued)

As at 30 September 2014, cost of tangible fixed assets fully depreciated but are still in use was VND98,590,949,426 (As at 30 September 2013: VND65,035,423,772).

As at 30 September 2014, tangible fixed assets with net book value of VND2,254,823,445,654 (As at 30 September 2013: VND1,415,732,334,554) have been pledged as security for the borrowings.

## (b) Finance lease assets

|                          | Machinery and equipment VND | Motor<br>vehicles<br>VND | Total<br>VND    |
|--------------------------|-----------------------------|--------------------------|-----------------|
| Historical cost          |                             |                          |                 |
| As at 1 October 2013     | 141,197,532,904             | -                        | 141,197,532,904 |
| Additions                | 46,583,852,324              | 10,166,363,635           | 56,750,215,959  |
| As at 30 September 2014  | 187,781,385,228             | 10,166,363,635           | 197,947,748,863 |
| Accumulated amortisation |                             |                          |                 |
| As at 1 October 2013     | 18,781,234,251              | -                        | 18,781,234,251  |
| Charge for the year      | 13,425,038,162              | 559,677,379              | 13,984,715,541  |
| As at 30 September 2014  | 32,206,272,413              | 559,677,379              | 32,765,949,792  |
| Net book value           |                             |                          |                 |
| As at 1 October 2013     | 122,416,298,653             | -                        | 122,416,298,653 |
| As at 30 September 2014  | 155,575,112,815             | 9,606,686,256            | 165,181,799,071 |

### (c) Intangible fixed assets

| Land use<br>rights<br>VND | Computer<br>software<br>VND   | Total<br>VND  |
|---------------------------|---|---|
|                           |   |   |
| 254 659 404 720           | 1 062 040 004   | 052 502 422 542   |
| , , ,                     | 1,863,940,804   | 253,522,432,543   |
| 2,412,000,000             | -   | 2,412,000,000   |
| (151,870,850)             | (45,716,023)  | (197,586,873)   |
| 253,918,620,889           | 1,818,224,781   | 255,736,845,670   |
|                           |   |   |
| 17,537,217,237            | 1,530,667,842   | 19,067,885,079  |
| 3,356,642,802             | 253,529,901   | 3,610,172,703   |
| (12,961,103)              | (45,716,023)  | (58,677,126)  |
| 20,880,898,936            | 1,738,481,720   | 22,619,380,656  |
|                           |   |   |
| 234,121,274,502           | 333,272,962   | 234,454,547,464   |
| 233,037,721,953           | 79,743,061  | 233,117,465,014   |
|                           | rights<br>VND  251,658,491,739 2,412,000,000 (151,870,850)  253,918,620,889  17,537,217,237 3,356,642,802 (12,961,103) 20,880,898,936 | rights VND  251,658,491,739 2,412,000,000 (151,870,850)  253,918,620,889  1,818,224,781  17,537,217,237 3,356,642,802 (12,961,103) 20,880,898,936  1,738,481,720  234,121,274,502 333,272,962 |

As at 30 September 2014, the cost of intangible fixed assets fully amortised but still in use was VND1,945,726,855 (As at 30 September 2013: VND424,934,120).

As at 30 September 2014, land use rights with net book value of VND175,838,557,866 (As at 30 September 2013: VND179,608,001,028) have been pledged as security for the bank loans.

CONSOLIDATED FINANCIAL STATEMENTS 22 ANNUAL REPORT (THE FISCAL YEAR 2013 – 2014)

# 8 FIXED ASSETS (continued)

# (d) Construction in progress

## Year ended 30 September

|   | 2014<br>VND         | 2013<br>VND       |
|---|---------------------|-------------------|
| Opening balance                                   | 197,089,276,136     | 26,003,881,904    |
| Additions   | 1,123,094,182,151   | 448,796,039,075   |
| Transferred to long-term prepayments (Note 12)    | (6,152,686,038)     | (3,100,596,167)   |
| Transferred to tangible fixed assets (Note 10(a)) | (1,247,604,001,189) | (274,610,048,676) |
| Closing balance                                   | 66,426,771,060      | 197,089,276,136   |

Major projects include:

|  | 30.9.2014<br>VND | 30.9.2013<br>VND |
|--|------------------|------------------|
| Machinery and equipment for<br>Hoa Sen Building Materials One Member Co., Ltd. | 25,843,570, 212  | -                |
| Machinery and equipment for<br>Hoa Sen Phu My Steel Sheet Plant                | 18,879,194,234   | 154,161,951,042  |
| Hoa Sen Phu My Steel Sheet Plant Project                                       | 1,170,024,655    | 15,404,412,315   |

Borrowing costs capitalised in construction in progress for the year ended 30 September 2014 was VND14,407,589,760 (for the year ended 30 September 2013: VND6,815,357,992).

# LONG-TERM INVESTMENTS 0

Amount

| Investee   | Principal activities   | Business License   | and voting<br>rights | 30.9.2014<br>VND | 30.9.2013<br>VND |
|--|--|--|----------------------|------------------|------------------|
| Associates:  Hoa Sen-Gemadept Logistics and International Port Corporation (*) | Provide sea cargo<br>agency services.  | Business Registration Certificate No. 3500751828 issued by Department of Planning and Investment of Ba Ria – Vung Tau Province on 20 June 2006 and amended on 13 October 2009. | 45                   | 44,456,331,634   | 44,456,331,634   |
| Other long-term investment: In Universely Viet Capital Health                  | Invest in listed and unlisted healthcare Vietnamese companies and projects in Vietnam. | Decision No. 08/TB-UBCK issued by State Securities Commission of Vietnam on 15 January 2008.   | ю                    | 8,640,000,000    | 15,000,000,000   |
| SUB-TOTAL  |  |  |                      | 53,096,331,634   | 59,456,331,634   |
| Provision for diminution in value of long-term investments                     | value of long-term investme  | ents   |                      | (7,172,099,617)  | 1                |
| TOTAL  |  |  |                      | 45,924,232,017   | 59,456,331,634   |

(\*) Investment in Hoa Sen – Gemadept Logistics and International Port Corporation is awaiting for disposal according to Resolution of The General Assembly of Shareholders No. 02/NQ/DHDCD/HSG/2011 dated 16 June 2011.

### 10 LONG-TERM PREPAYMENTS

## Year ended 30 September

| 2014<br>VND      | 2013<br>VND   |
|------------------|---|
| 57,767,508,898   | 61,094,031,932  |
| 68,141,157,631   | 38,681,223,302  |
| 6,152,686,038    | 3,100,596,167   |
| 28,303,237       | 2,553,338,709   |
| -                | 127,200,500   |
| (61,615,712,108) | (47,788,881,712)  |
| (2,824,808)      | -   |
| 70,471,118,888   | 57,767,508,898  |
|                  | 57,767,508,898<br>68,141,157,631<br>6,152,686,038<br>28,303,237<br>-<br>(61,615,712,108)<br>(2,824,808) |

Long-term prepayments mainly comprise fixed assets overhaul, computers, and tools and equipment in use.

### 11 DEFERRED INCOME TAX ASSETS

The gross movement in the deferred income tax is as follows:

### Year ended 30 September

|  | 2014<br>VND                      | 2013<br>VND                    |
|--|----------------------------------|--------------------------------|
| Opening balance Credited to income statement | 16,019,217,700<br>15,188,354,027 | 7,539,813,132<br>8,479,404,568 |
| Closing balance                              | 31,207,571,727                   | 16,019,217,700                 |

Deferred income tax assets arise mainly from the temporary differences relating to unrealised profits on internal sales to branches of the Company and the subsidiaries within the Group, accrued interest expense and other accrued expenses.

## 12 BORROWINGS

### (a) Short-term borrowings

|   | 30.9.2014<br>VND     | 30.9.2013<br>VND  |
|---|----------------------|-------------------|
| Bank loans (*)  | 4,545,014,751,312    | 2,468,854,540,949 |
| Current portion of long-term loans (Note 14               | (b)) 184,033,020,160 | 298,642,575,600   |
| Current portion of finance lease liabilities (Note 14(b)) | 26,962,731,277       | 20,616,608,220    |
| Other short-term borrowings (**)                          | -                    | 26,300,000,000    |
|   | 4,756,010,502,749    | 2,814,413,724,769 |

### (\*) Detail of short-term bank loans is as follows:

| No. | Currency | Annual interest | 30.9.2014<br>VND  | 30.9.2013<br>VND  |
|-----|----------|-----------------|-------------------|-------------------|
| 1   | USD      | 2.8% - 4%       | 114,932,361,600   | 211,410,740,800   |
| 2   | USD      | 1.7% - 3.6%     | 731,576,366,093   | 317,842,593,447   |
| 3   | VND      | 5% – 7%         | 249,683,503,925   | 130,280,111,484   |
| 4   | USD      | 1.8% – 4%       | 779,430,781,707   | 441,089,851,000   |
| 5   | VND      | 5% - 7.25%      | 79,003,342,468    | 158,246,647,827   |
| 6   | USD      | 1.75% - 3.5%    | 848,526,893,732   | 227,817,968,103   |
| 7   | VND      | 5.85% - 7.06%   | -                 | 150,360,360,683   |
| 8   | USD      | 2.3% - 3.8%     | 79,747,834,492    | 59,957,213,921    |
| 9   | USD      | 3.7% - 3.8%     | -                 | 56,013,170,601    |
| 10  | USD      | 2.3% - 3.4%     | 156,427,906,778   | 15,154,363,000    |
| 11  | VND      | 4.7% - 6%       | 46,086,099,531    | -                 |
| 12  | USD      | 2.2% - 3.8%     | 115,314,237,629   | 25,443,265,372    |
| 13  | USD      | 2.2% - 3.3%     | 203,101,043,517   | 118,899,619,612   |
| 14  | VND      | 5.8% - 8.6%     | -                 | 28,700,000,000    |
| 15  | USD      | 3.1% - 3.8%     | -                 | 145,515,382,898   |
| 16  | VND      | 5.2%            | 19,979,666,369    | -                 |
| 17  | USD      | 2.3% - 3.8%     | 188,890,776,245   | 184,507,457,516   |
| 18  | VND      | 5% – 7%         | 85,815,206,886    | 12,540,583,701    |
| 19  | USD      | 3.5% - 4%       | -                 | 34,004,044,702    |
| 20  | USD      | 2.15% - 2.3%    | 152,713,598,623   | -                 |
| 21  | USD      | 3.25%           | -                 | 48,722,541,665    |
| 22  | USD      | 1.8 – 3.8%      | 449,306,777,483   | 102,348,624,617   |
| 23  | VND      | 5% – 6.5%       | 244,478,354,234   |                   |
|     |          |                 | 4,545,014,751,312 | 2,468,854,540,949 |
|     |          |                 |                   |                   |

Short-term borrowings are secured by certain fixed assets and inventories of the Group.

<sup>(\*\*)</sup> The loan balance of VND26,300,000,000 from an individual as at 30 September 2013 was fully repaid during the year ended 30 September 2014.

## 12 BORROWINGS (continued)

### (b) Long-term borrowings

|   |                  | 30.9.2014<br>VND  | 30.9.2013<br>VND  |
|---|------------------|-------------------|-------------------|
| Bank loans                                      | (*)              | 1,041,736,693,623 | 789,545,123,372   |
| Finance lease liabilities                       | (**)             | 96,309,529,273    | 73,614,825,028    |
| Other long-term debts                           | (***)            | 26,770,303,840    | 44,126,160,000    |
|   |                  | 1,164,816,526,736 | 907,286,108,400   |
| Less: Current portion of long-terr (Note 12(a)) | n loans          | (184,033,020,160) | (298,642,575,600) |
| Less: Current portion of finance I (Note 12(a)) | ease liabilities | (26,962,731,277)  | (20,616,608,220)  |
|   |                  | 953,820,775,299   | 588,026,924,580   |

## (\*) Details of long-term bank loans as below:

| No. | Currency | Repayment  | Annual<br>Interest | 30.9.2014<br>VND  | 30.9.2013<br>VND |
|-----|----------|------------|--------------------|-------------------|------------------|
| 1   | VND      | 25/9/2017  | 10% – 11.5%        | 162,350,000,000   | 326,339,516,000  |
| 2   | USD      | 16/7/2019  | 3.9% - 4.15%       | 355,589,385,675   | 58,081,311,390   |
| 3   | VND      | 16/7/2019  | 9.5% - 10%         | 203,927,766,824   | 52,220,357,395   |
| 4   | USD      | 31/10/2018 | 3.8% - 4%          | 45,287,111,012    | -                |
| 5   | VND      | 14/8/2019  | 9.5% - 11.6%       | 135,530,421,695   | 212,001,916,695  |
| 6   | USD      | 8/9/2018   | 1.7%               | 64,016,099,517    | 80,621,411,392   |
| 7   | VND      | 25/9/2015  | 7.8%               | 10,660,000,000    | 21,280,000,000   |
| 8   | VND      | 17/7/2017  | 9.5% - 11%         | 28,601,098,900    | 39,000,610,500   |
| 9   | VND      | 16/9/2019  | 9% - 9.25%         | 7,334,810,000     | -                |
| 10  | VND      | 22/8/2018  | 9.5%               | 15,900,000,000    | -                |
| 11  | VND      | 11/2/2019  | 9.5%               | 12,540,000,000    | -                |
|     |          |            |                    | 1,041,736,693,623 | 789,545,123,372  |

All long-term bank loans are secured by the assets financed by these loans.

### (\*\*) Finance lease liabilities

The minimum lease payments relating to non-cancellable finance lease agreements are as follows:

### 30.9.2014

|                                     | Total liabilities VND            | Interest<br>VND                | Principal<br>VND                 |
|-------------------------------------|----------------------------------|--------------------------------|----------------------------------|
| Within 1 year Between 1 and 5 years | 34,431,379,642<br>65,039,338,838 | 7,468,648,365<br>8,385,507,694 | 26,962,731,277<br>56,653,831,144 |
|                                     | 99,470,718,480                   | 15,854,156,059                 | 83,616,562,421                   |

As at 30 September 2014, the principal of financial lease liabilities did not include two finance lease contracts with total value as VND12,692,966,852 because the detailed payment schedule was not determined.

### 30.9.2013

|  | Total liabilities VND            | Interest<br>VND                | Principal<br>VND                 |
|--|----------------------------------|--------------------------------|----------------------------------|
| Within 1 year<br>Between 1 and 5 years | 27,224,643,135<br>60,316,844,271 | 6,608,034,915<br>7,318,627,463 | 20,616,608,220<br>52,998,216,808 |
|  | 87,541,487,406                   | 13,926,662,378                 | 73,614,825,028                   |

(\*\*\*) A loan balance of EUR976,000 equivalent to VND26,770,303,840 (As at 30 September 2013: VND44,126,160,000) from a Company's supplier for purchases of fixed assets, bearing interest at the rate of 5.8% p.a and to be repaid in six-month instalments to May 2016.

### 13 TAXES AND OTHER PAYABLES TO THE STATE BUDGET

|                        | 30.9.2014<br>VND | 30.9.2013<br>VND |
|------------------------|------------------|------------------|
| VAT on imported goods  | -                | 11,189,715,893   |
| Output VAT             | 2,488,344,659    | 9,823,141,547    |
| Import – export duties | -                | 94,673           |
| Business income tax    | 43,843,685,867   | 25,104,924,169   |
| Other taxes            | 861,535,594      | 5,522,522,172    |
|                        | 47,193,566,120   | 51,640,398,454   |

# 14 ACCRUED EXPENSES

|  | 30.9.2014<br>VND | 30.9.2013<br>VND |
|--|------------------|------------------|
| Electricity                                  | 9,362,335,924    | 117,193,240      |
| Payable relating to construction in progress | 10,317,543,485   | 334,545,454      |
| Transportation fee                           | 32,632,321       | 582,558,457      |
| Audit fee                                    | 560,000,000      | 711,496,656      |
| 13 <sup>th</sup> month salary                | 16,229,395,000   | 14,993,297,000   |
| Loan interest                                | 2,917,954,261    | 2,227,290,276    |
| Other accrued expenses                       | 3,158,633,234    | 3,426,421,379    |
|  | 42,578,494,225   | 22,392,802,462   |
|  |                  |                  |

## 15 OTHER PAYABLES

| 34.861.200  |
|-------------|
| 36.549.180  |
| 000.000.08  |
| 362.311.730 |
| 513.722.110 |
| 4           |

### 16 BONUS AND WELFARE FUND

This fund is established by appropriating from retained profits as approved by shareholders at the General Assembly of Shareholders. This fund is used to pay bonus and welfare to the Company's and subsidiaries' employees in accordance with the Group's bonus and welfare policies. Movements of bonus and welfare fund during the year were as below:

|  | Year e  | ended   |
|--|---|---|
|  | 2014<br>VND   | 2013<br>VND   |
| Opening balance Appropriated from undistributed earnings Utilisation | 4,463,781,515<br>23,233,584,000<br>(18,449,849,057) | 5,225,251,199<br>14,724,134,716<br>(15,485,604,400) |
| Closing balance  | 9,247,516,458                                       | 4,463,781,515                                       |

### 17 NUMBER OF SHARES

|  | 30.9.           | 2014              | 30.9.2          | 2013              |
|--|-----------------|-------------------|-----------------|-------------------|
|  | Ordinary shares | Preference shares | Ordinary shares | Preference shares |
| Number of shares capital authorised and issued | 100,790,790     | -                 | 100,790,790     | -                 |
| Treasury shares                                | (4,477,692)     | -                 | (4,477,692)     | -                 |
| Number of existing shares in issue             | 96,313,098      | -                 | 96,313,098      | _                 |

All ordinary shares have a par value of VND10,000. Each share is entitled to one vote at shareholders' meeting of the Group. Shareholders are entitled to receive dividends as declared from time to time. All ordinary shares are ranked equally with regard to the Group's residual assets. In respect of shares re-purchased by the Group, all rights are suspended until those shares are re-issued.

# MOVEMENTS IN OWNERS' EQUITY 8

|   | Shareholders' capital             | Share<br>premium<br>VND | Undistributed<br>earnings<br>VND | Other funds VND  | Treasury<br>shares<br>VND | Financial reserves VNĐ | Total<br>VND      |
|---|-----------------------------------|-------------------------|----------------------------------|------------------|---------------------------|------------------------|-------------------|
|   | 1,007,907,900,000                 | 451,543,290,363         | 605,119,013,987                  | 2,148,326,909    | (56,716,723,982)          | 8,525,313,060          | 2,018,527,120,337 |
|   | 1                                 | 1                       | 580,839,649,877                  | 1                | '                         | 1                      | 580,839,649,877   |
|   | 1                                 | 1                       | (338,951,283,000)                | ,                | •                         | 1                      | (338,951,283,000) |
| Repurchase of treasury shares                     | 1                                 | 1                       | •                                | ,                | (24,318,822,516)          | 1                      | (24,318,822,516)  |
| Appropriated to bonus and welfare funds (Note 16) | ı                                 | ,                       | (14,724,134,716)                 | 1                | 1                         | 1                      | (14,724,134,716)  |
|   | ı                                 | 1                       | (10,796,142,820) 10,796,142,820  | 10,796,142,820   | 1                         | ı                      | 1                 |
| Use of other funds during the year                | '                                 |                         | ı                                | (10,936,735,378) | 1                         | ı                      | (10,936,735,378)  |
|   | 1,007,907,900,000                 | 451,543,290,363         | 821,487,103,328                  | 2,007,734,351    | (81,035,546,498)          | 8,525,313,060          | 2,210,435,794,604 |
|   | •                                 | •                       | 410,342,366,234                  | 1                | •                         | 1                      | 410,342,366,234   |
|   | ı                                 | 1                       | (192,626,196,000)                | 1                | 1                         | ı                      | (192,626,196,000) |
| Repurchase of treasury shares                     | 1                                 | 1                       | •                                | 1                | (3,301,938)               | 1                      | (3,301,938)       |
| Appropriated to bonus and welfare funds (Note 16) | ,                                 |                         | (23,233,584,000)                 |                  |                           |                        | (23,233,584,000)  |
|   | ı                                 | 1                       | (36,988,161,000)                 | 36,988,161,000   | 1                         | ı                      |                   |
| Use of other funds during the year (**)           | •                                 | •                       | ı                                | (25,717,883,234) | 1                         | •                      | (25,717,883,234)  |
|   | 1,007,907,900,000 451,543,290,363 | 451,543,290,363         | 978,981,528,562                  | 13,278,012,117   | (81,038,848,436)          | 8,525,313,060          | 2,379,197,195,666 |
|   |                                   |                         |                                  |                  |                           |                        |                   |

issued by the General Assembly of Shareholders, Board of Mana 22/NQ/HĐQT/2014 dated 18 April 2014 to declare the dividends. Pursuant to Resolution No. 01/NQ/BHĐCĐ/HSG/2014 dated 8 January 2014 i Resolution No. 02/NQ/HĐQT/2014 dated 8 January 2014 and Resolution No. The amount includes performance bonus of VND10,850,378,000 that the Group has made to members of Board of Directors and Board of Supervisors for over achievement of the Group's earnings target for the year ended 30 September 2013 pursuant to Resolution No. 01/NQ/BHBCB/HSG/2014 dated 8 January 2014 and Resolution No. 01/NQ/BHBCB/HSG/2013 dated 6 March 2013 issued by the General Assembly of Shareholders.

### 19 REVENUE

### (a) Net sales

|                  | 2014<br>VND        | 2013<br>VND        |
|------------------|--------------------|--------------------|
| Sales            |                    |                    |
| Finished goods   | 12,515,189,659,910 | 10,487,450,517,931 |
| Merchandises     | 2,488,094,369,488  | 1,282,248,639,458  |
| Services         | 1,790,546,906      | 2,945,143,418      |
|                  | 15,005,074,576,304 | 11,772,644,300,807 |
| Sales deductions |                    |                    |
| Trade discounts  | (1,072,761,848)    | -                  |
| Sales returns    | (11,726,618,268)   | (10,075,592,636)   |
| Sales allowances | (1,914,216,114)    | (2,670,115,629)    |
|                  | (14,713,596,230)   | (12,745,708,265)   |

## (b) Financial income

Interest income from deposits Interest from financial investments Realised foreign exchange gains

## Year ended 30 September

14,990,360,980,074

11,759,898,592,542

Year ended 30 September

| 30.9.2013      | 30.9.2014      |
|----------------|----------------|
| VND            | VND            |
| 5,940,385,291  | 880,300,610    |
| -              | 1,139,560,000  |
| 33,746,847,075 | 28,470,745,966 |
| 39,687,232,366 | 30,490,606,576 |

## 20 COST OF SALES

| Cost of finished goods sold |
|-----------------------------|
| Cost of merchandises sold   |
| Cost of services provided   |

| 2014<br>VND        | 2013<br>VND       |
|--------------------|-------------------|
| 11,090,002,610,791 | 9,070,323,972,296 |
| 2,149,668,822,482  | 981,192,369,717   |
| 453,847,756        | 869,836,270       |

13,240,125,281,029 10,052,386,178,283

Year ended 30 September

# 21 FINANCIAL EXPENSES

## Year ended 30 September

| 2013<br>VND         | 2014<br>VND                     |
|---------------------|---------------------------------|
| 167,862,447,942     | 183,558,980,466                 |
| -<br>72,770,497,366 | 7,172,099,617<br>57,171,214,511 |
| 5,951,795,789       | 8,461,111,522                   |
| 246,584,741,097     | 256,363,406,116                 |

## 22 SELLING EXPENSES

| Staff costs                            |
|--|
| Depreciation and amortisation expenses |
| Material expenses                      |
| Transportation expenses                |
| Outside service expenses               |
| Other expenses                         |
|  |

## Year ended 30 September

| 2014<br>VND     | 2013<br>VND     |
|-----------------|-----------------|
|                 |                 |
| 133,738,282,342 | 112,379,881,503 |
| 18,501,701,637  | 17,184,774,819  |
| 2,676,051,869   | 2,009,817,580   |
| 293,653,639,114 | 195,254,600,898 |
| 92,184,486,513  | 88,826,051,397  |
| 132,020,561,604 | 75,691,871,761  |
| 672,774,723,079 | 491,346,997,958 |

### 23 GENERAL AND ADMINISTRATION EXPENSES

|  | 2014<br>VND     | 2013<br>VND     |
|--|-----------------|-----------------|
| Staff costs                            | 193,470,211,558 | 162,745,207,547 |
| Office supplies                        | 9,357,005,908   | 5,683,523,403   |
| Depreciation and amortisation expenses | 27,385,492,517  | 20,993,304,362  |
| Outside service expenses               | 50,334,788,501  | 71,696,571,637  |
| Other expenses                         | 112,628,547,679 | 89,421,417,467  |
|  | 393,176,046,163 | 350,540,024,416 |

## 24 OTHER INCOME

Sales of scraps

Others

# Year ended 30 September

Year ended 30 September

| 2014           | 2013                             |
|----------------|----------------------------------|
| VND            | VND                              |
|                |                                  |
| 59,110,061,831 | 8,946,444,701                    |
| 20 653 245 183 | 7,248,031,779                    |
| 20,033,243,103 | 7,240,031,779                    |
| 16,676,345,548 | 20,983,326,054                   |
|                |                                  |
| 06 430 652 562 | 37,177,802,534                   |
| 30,433,032,302 | 01,111,002,004                   |
|                | 59,110,061,831<br>20,653,245,183 |

## 25 OTHER EXPENSES

Net book value of disposed fixed assets Others

Proceeds from disposal of fixed assets

# Year ended 30 September

| 2014           | 2013           |
|----------------|----------------|
| VND            | VND            |
| 24,619,874,992 | 10,177,993,053 |
| 6,843,033,666  | 6,730,747,951  |
| 31,462,908,658 | 16,908,741,004 |

### 26 TAXATION

### Hoa Sen Group

Under the terms of its Investment Incentives Certificate No. 108/CN-UB issued by the People's Committee of Binh Duong Province on 29 October 2001, the Company has an obligation to pay income tax at the rate of 25% on taxable profit. The provisions of the Company's Investment Incentive Certificate allow the Company to be exempt from business income tax for 3 years starting from the first year it generates a taxable profit (2004), and entitled to a 50% reduction in business income tax for the 7 thereafter years. Trading activities are subject to 25% tax rate and are not exempted for business income tax.

The tax on the Company's profit before tax differs from the theoretical amount that would arise using the tax rate of 25% (for the period from 1 October 2013 to 31 December 2013) and 22% (for the period from 1 January 2014 to 30 September 2014).

### Hoa Sen Building Materials One Member Co., Ltd.

Hoa Sen Building Materials One Member Co., Ltd. has an obligation to pay income tax at the rate of 15% on taxable profit in 12 years since the first year of operation and of 25% for the following years. The provisions of the Business Registration Certificate allow this company to be exempt from business income tax for 3 years starting from the first year it generates a taxable profit (2007), and entitled to a 50% reduction in business income tax for the 5 thereafter years.

Trading activities are subject to 25% tax rate and are not exempted for business income tax.

### Hoa Sen Steel Sheet One Member Co., Ltd.

Hoa Sen Steel Sheet One Member Co., Ltd. has an obligation to pay income tax at the rate of 15% on taxable profit in 12 years since the first year of operation and of 25% for the following years. The provisions of its Business Registration Certificate allow this company to be exempt from business income tax for 3 years starting from the first year it generates a taxable profit (2007), and entitled to a 50% reduction in business income tax for the 5 thereafter years.

Trading activities are subject to 25% tax rate and are not exempted for business income tax.

### Hoa Sen Transportation and Mechanical Engineering One Member Co., Ltd.

Hoa Sen Transportation and Mechanical Engineering One Member Co., Ltd. have an obligation to pay income tax at the rate of 25% on taxable profit.

According to Decree No. 218/2013/ND-CP dated 26 December 2013 providing details to the Law on CIT, standard tax rate is reduced from 25% to 22% in 2014, and further reduced to 20% from 2016.

The tax on the Group's profit before tax differs from the theoretical amount that would arise using the applicable tax rates of the Company and its subsidiaries as follows:

### Year ended 30 September

|   | 2014<br>VND      | 2013<br>VND      |
|---|------------------|------------------|
| Net accounting profit before tax          | 523,388,874,167  | 678,996,944,684  |
| Tax calculated at rates of the Group      | 151,786,294,428  | 169,749,236,171  |
| Effect of:                                |                  |                  |
| Income not subject to tax                 | (48,676,517,704) | (7,365,965,578)  |
| Expenses not deductible for tax purposes  | 18,939,623,524   | 40,609,921,753   |
| Impact of tax reductions                  | (10,048,705,916) | (91,737,371,901) |
| Impact of tax increases                   | 1,056,475,694    | -                |
| Income tax on transfer of land use rights | -                | 986,723          |
| Under provision from previous years       | (10,662,093)     | 884,768,556      |
| Other impacts                             | -                | (13,984,280,917) |
| Business income tax charge                | 113,046,507,933  | 98,157,294,807   |
| In which:                                 |                  |                  |
| Business income tax - Current             | 128,234,861,960  | 106,636,699,375  |
| Business income tax - Deferred (Note 11)  | (15,188,354,027) | (8,479,404,568)  |

The business income tax charge for the year is based on estimated taxable income and is subject to review and possible adjustment by the tax authorities.

### 27 EARNINGS PER SHARE

Basic earnings per share as at 30 September 2014 is calculated by dividing the net profit attributable to shareholders by the weighted average number of ordinary shares in issue during the year.

### Year ended 30 September

|   | 2014<br>VND     | 2013<br>VND     |
|---|-----------------|-----------------|
| Net profit attributable to shareholders (VND) Weighted average number of ordinary | 410,342,366,234 | 580,839,649,877 |
| shares in issue (shares)  | 96,313,098      | 97,766,865      |
| Basic earnings per share (VND)  | 4,261           | 5,941           |

### 28 COST OF GOODS MANUFACTURED BY FACTORS

### Year ended 30 September

|                                       | 2014<br>VND        | 2013<br>VND        |
|---------------------------------------|--------------------|--------------------|
| Raw materials                         | 13.047.737.366.791 | 9,461,695,196,929  |
| Labour costs                          | 492.472.692.820    | 389,205,966,441    |
| Depreciation and amortisation expense | 255.898.067.354    | 203,258,305,042    |
| Outside service expenses              | 1.140.070.851.867  | 903.045.565.648    |
| Other expenses                        | 652.049.041.026    | 482.435.036.033    |
|                                       | 15.588.228.019.858 | 11,439,640,070,093 |

### 29 FINANCIAL RISK MANAGEMENT

Financial risk factors

The Group's activities expose it to market risk (including foreign exchange risk and interest rate risk), receivable risk and liquidity risk.

The Board of Management is responsible for setting the objectives and underlying principles of financial risk management for the Group. They establish the detailed policies such as risk identification and measurement, exposure limits and hedging strategies.

The finance department measures actual exposures against the limits set and prepares regular reports for the review of the Board of Management.

The information presented below is based on information received by the Board of Management.

### Market risk

### (i) Foreign exchange risk

The Group's business is exposed to foreign exchange risk arising from United States Dollar ("USD") and Euro ("EUR") as certain purchases of raw materials and borrowings are denominated in these currencies. The Group manages this risk by promoting export sales to generate USD cash inflows to settle against USD-denominated creditors. In addition, from time to time, the Group reviews the market conditions to forecast the fluctuation of the interest rates in order to minimise the risk by appropriate actions.

The Group's foreign exchange exposure is as follows:

### 30.9.2014

|                           | Balance in USD<br>Equivalent to VND | Balance in EUR<br>Equivalent to VND | Total<br>VND        |
|---------------------------|-------------------------------------|-------------------------------------|---------------------|
| Financial assets          |                                     |                                     |                     |
| Cash and bank             | 40,161,165,876                      | 6,201,330                           | 40,167,367,206      |
| Trade accounts receivable | 368,182,326,694                     | -                                   | 368,182,326,694     |
| Prepayments to suppliers  | 8,553,399,186                       | 2,983,298,020                       | 11,536,697,206      |
|                           | 416,896,891,756                     | 2,989,499,350                       | 419,886,391,106     |
| Financial liabilities     |                                     |                                     |                     |
| Borrowings                | (4,284,861,174,103)                 | (26,770,303,840)                    | (4,311,631,477,943) |
| Trade accounts payable    | (1,634,519,228,727)                 | -                                   | (1,634,519,228,727) |
| Advances from customers   | (26,979,265,171)                    | -                                   | (26,979,265,171)    |
|                           | (5,946,359,668,001)                 | (26,770,303,840)                    | (5,973,129,971,841) |
| Foreign exchange exposure | (5,529,462,776,245)                 | (23,780,804,490)                    | (5,553,243,580,735) |
|                           |                                     | 30.9.2013                           |                     |
| Financial assets          |                                     |                                     |                     |
| Cash and bank             | 82,515,498,837                      | 6,331,255                           | 82,521,830,092      |
| Trade accounts receivable | 235,670,832,907                     | -                                   | 235,670,832,907     |
| Prepayments to suppliers  | 87,218,736,948                      | -                                   | 87,218,736,948      |
|                           | 405,405,068,692                     | 6,331,255                           | 405,411,399,947     |
| Financial liabilities     |                                     |                                     |                     |
| Borrowings                | (2,130,651,394,693)                 | (44,126,160,000)                    | (2,174,777,554,693) |
| Trade accounts payable    | (1,081,691,062,033)                 | -                                   | (1,081,691,062,033) |
| Advances from customers   | (50,986,078,470)                    | -                                   | (50,986,078,470)    |
|                           | (3,263,328,535,196)                 | (44,126,160,000)                    | (3,307,454,695,196) |
|                           |                                     |                                     |                     |

### FINANCIAL RISK MANAGEMENT (continued)

- Market risk (continued)
- Foreign exchange risk (continued)

The foreign exchange exposure represents the total net amount of financial assets and financial liabilities denominated in foreign currencies. Its expected value would change when the exchange rates of VND/USD or VND/EUR fluctuates.

As at 30 September 2014, if the USD had strengthened/weakened by 1% against the VND with all other variables being held constant the Group's profit after tax for the financial year would have been lower/higher by VND43,129,809,655 (year ended 30 September 2013: VND25,006,830,332).

As at 30 September 2014, if the EUR had strengthened/weakened by 1% against the VND with all other variables being held constant, the Group's profit after tax for the financial year would have been lower/higher by VND185,490,275 (year ended 30 September 2013: VND386,048,502).

### Price risk

The Group is not exposed to equity securities price risk arising from the investments classified as available-for-sale because the Group does not invest in listed securities.

### Interest rate risk

The Group is exposed to interest rate risk on its borrowings. The Group maintains balances of raw material, finished goods and spare part at appropriate level in order to minimise the demand for short-term loans and balance the VND and USD short-term loan structure, conformity with the fluctuation of interest and foreign exchange rates to have reasonable interest expenses. Most loans for which the interest rate has changes are in VND and USD.

As at 30 September 2014, if the VND interest rates had increased/decreased by 1% with all other variables being held constant, the profit after tax for the financial year would have been lower/ higher by VND9,881,388,773 (year ended 30 September 2013: VND9,231,138,166).

As at 30 September 2014, if the USD interest rates had increased/decreased by 0.5% with all other variables being held constant, the profit after tax for the financial year would have been lower/higher by VND12,264,593,436 (year ended 30 September 2013: VND8,451,016,886).

### (b) Receivable risk

The Group manages receivable risk by taking the following actions:

- Establish a credit limit for each customer and require daily reports of payment progress for re-assessing credit limits, categorising as well as forcing the collection;
- Charge interest on debtors and establish the monthly average outstanding debt amount for each business unit and retail-distribution branch;
- Refuse credit sales for customers with over-90-day overdue debtors, except special cases as approved by the Board of Management;
- · Involve the authorities when necessary.

### (c) Liquidity risk

Liquidation risk is the risk that the Group encounters difficulty in meeting the obligations associated with its financial liabilities that are paid by cash or other financial assets.

The Group's policy is to regularly monitor current and expected liquidity requirements to ensure that the Group maintains sufficient reserves of cash to meet its liquidity requirement in short and longer term.

The table below categorises the Group's non-derivative financial liabilities into relevant maturity groupings based on the remaining period from the balance sheet date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

### 30.9.2014

|                        | Less than<br>1 year<br>VND | Between<br>1 and 5 years<br>VND | Over<br>5 years<br>VND | Total<br>VND      |
|------------------------|----------------------------|---------------------------------|------------------------|-------------------|
| Trade accounts payable | 1,885,979,467,059          | -                               | -                      | 1,885,979,467,059 |
| Short-term borrowings  | 4,545,014,751,312          | -                               | -                      | 4,545,014,751,312 |
| Long-term borrowings   | 210,995,751,437            | 953,820,775,299                 | -                      | 1,164,816,526,736 |
|                        | 6,641,989,969,808          | 953,820,775,299                 | -                      | 7,595,810,745,107 |
|                        |                            | 30.9.2013                       |                        |                   |
| Trade accounts payable | 1,317,685,051,025          | -                               | -                      | 1,317,685,051,025 |
| Short-term borrowings  | 2,495,154,540,949          | -                               | -                      | 2,495,154,540,949 |
| Long-term borrowings   | 319,259,183,820            | 588,026,924,580                 | -                      | 907,286,108,400   |
|                        | 4,132,098,775,794          | 588,026,924,580                 | -                      | 4,720,125,700,374 |

### 30 RELATED PARTY TRANSACTIONS

Related parties include subsidiaries, associates, shareholders, members of Board of Directors, and key personnel.

## Related party transactions

During the year, the following transactions were carried out with related parties:

### Year ended 30 September

|   | 2014<br>VND    | 2013<br>VND   |
|---|----------------|---------------|
| Compensation of key management  |                |               |
| Compensation for Board of Directors, Board of Advisors and Board of Supervisors | 1,145,000,000  | 958,000,000   |
| Bonus for Board of Directors, Board of Supervisors                              | 10,850,378,000 | 5,705,000,000 |
| Gross salary of Board of Management   | 8,110,590,009  | 7,474,632,000 |
| Bonus for Board of Management   | 5,540,000,000  | 2,865,200,000 |

### (b) Year end balances with related parties

|  | 30.9.2014<br>VND | 30.9.2013<br>VND |
|--|------------------|------------------|
| Prepayments to suppliers (Note 4)          |                  |                  |
| Mr Hoang Duc Huy (Deputy General Director) |                  |                  |
| Advance for acquisition of land use rights | 90,183,227,000   | 90,183,227,000   |

in respect of the Group's geographical segment. The primary format, geographical segments, is based on the Company's structure.

results include items directly attributable to a segment as well as those that can financial income and expenses, selling, general and administration expenses,

on the basis of geographical segments, segment revenue is based on the geographical location of customers, which is located in Vietnam other than Vietnam ("Export").

|                   | 30.9.2014<br>VND | 30.9.2013<br>VND  | 30.9.2014<br>VND    | 30.9.2013<br>VND    | 30.9.2014<br>VND                         | 30.9.2013<br>VND     |
|-------------------|------------------|---|---------------------|---------------------|--|----------------------|
| 9,042,506,962,551 |                  | 6,492,126,663,638   | 5,947,854,017,523   | 5,267,771,928,904   | 14,990,360,980,074                       | 11,759,898,592,542   |
| 32,704,741,381)   |                  | (7,662,704,741,381) (5,115,273,135,370) (5,577,420,539,648) | (5,577,420,539,648) | (4,937,113,042,913) | (4,937,113,042,913) (13,240,125,281,029) | (10,052,386,178,283) |
| 79,802,221,170    |                  | 1,379,802,221,170 1,376,853,528,268                         | 370,433,477,875     | 330,658,885,991     | 1,750,235,699,045                        | 1,707,512,414,259    |

# 32 COMMITMENTS UNDER OPERATING LEASES

The future minimum lease payments under non-cancellable operating leases are as follows:

|                        | 30.9.2014<br>VND | 30.9.2013<br>VND |
|------------------------|------------------|------------------|
| Within 1 year          | 35,342,143,903   | 30,199,614,448   |
| Between 1 and 5 years  | 103,819,767,860  | 78,858,214,022   |
| Over 5 years           | 204,775,855,609  | 285,475,419,963  |
| Total minimum payments | 343,937,767,371  | 394,533,248,433  |

## 33 CAPITAL COMMITMENTS

Capital expenditure contracted for at the balance sheet date but not recognised in the consolidated financial statements is as follows:

| 30.9.2013       | 30.9.2014      |
|-----------------|----------------|
| VND             | VND            |
| 615,558,105,177 | 81,753,325,170 |

Buildings, machinery and equipment

The consolidated financial statements were approved by the General Director on 16 December 2014.

Tran Cong Tien Preparer

neulum (

Nguyen Thi Ngoc Lan Chief Accountant

Tran Ngoc Chu General Director

No. 9 Thong Nhat Boulevard, Song Than 2 Industrial Park, Di An Ward, Di An District, Binh Duong Province, Vietnam
Tel: (+84 650) 3790 955
Fax: (+84 650) 3790 888

www.hoasengroup.vn

# REPRESENTATIVE OFFICE

183 Nguyen Van Troi Street, Ward 10, Phu Nhuan District, HCMC, Vietnam

Tel: (+84 8) 3999 0111 Fax: (+84 8) 3999 0222